



Tri-County Metropolitan Transportation District of Oregon



ADOPTED BUDGET

2017 • 2018

TABLE OF CONTENTS

	<u>Page</u>		<u>Page</u>
Overview		Office of the General Manager Division	
Board of Directors.....	Overview-1	Division Summary	GM-1
TriMet Officials	Overview-1	Office of the General Manager	GM-2
Budget Message	Overview-2	Diversity and Transit Equity.....	GM-5
2017-2018 TriMet Organization Chart.....	Overview-10	Internal Audit.....	GM-8
Financial Summary		Public Affairs Division	
General Fund Resource Summary.....	Financial Summary-1	Division Summary	PA-1
General Fund Requirement Summary	Financial Summary-3	Administration	PA-2
CIP Resource Summary	Financial Summary-6	Planning & Policy.....	PA-5
CIP Requirement Summary	Financial Summary-7	GIS & Location Based Services	PA-8
Light Rail Program Resource Summary	Financial Summary-8	Community Affairs.....	PA-11
Light Rail Program Requirement Summary.....	Financial Summary-9	Government Services & Community Affairs.....	PA-14
Summary of Fund History.....	Financial Summary-10	Communications & Marketing	PA-17
Pass through Revenues and Requirements.....	Financial Summary-12	Customer Experience.....	PA-20
Resources		Grant Summary.....	PA-26
General Fund Resources.....	Resources-1	Safety & Security Division	
General Fund Resource Summary.....	Resources-2	Division Summary	SS-1
General Fund Resource Summary by Source.....	Resources-4	Safety, Security, Environmental Services &	
Federal & State Grant/Local Contribution Summary.....	Resources-6	Transportation Training	SS-2
Requirements		Information Technology Division	
General Fund Requirements.....	Requirements-1	Division Summary	IT-1
General Fund Requirement Summary	Requirements-2	Information Technology	IT-2
General Fund Requirements by Object Class.....	Requirements-5	Finance & Administration Division	
General Fund Personnel Services Schedule	Requirements-6	Division Summary	FA-1
General Fund Materials & Services Schedule.....	Requirements-7	Administration	FA-2
Summary of General Fund Employees	Requirements-8	Financial Services	FA-5
Summary of Fixed Route Service	Requirements-11	Budget & Grants Administration.....	FA-8
Summary of Fixed Route and Accessible		Insurance Programs	FA-11
Transportation Vehicles.....	Requirements-12	Procurement & Contracts.....	FA-14
Debt Service		Fare Revenue	FA-17
Summary of General Fund Debt Service	Debt Service-1	Labor Relations & Human Resources Division	
Summary of General Fund Debt Service		Division Summary	HR-1
Principal and Interest.....	Debt Service-2	Administration	HR-2
TriMet Continuing Revenues and Calculation		Compensation, Benefits & HRIS.....	HR-5
of Payroll Tax Debt Service Ratio	Debt Service-3	Talent Management	HR-8
OPEB & Pension UAAL.....		Labor Relations.....	HR-11
	OPEB-1		

	<u>Page</u>
Legal Services Division	
Division Summary	LS-1
Legal Services	LS-2
Operations Division	
Division Summary	OP-1
Transportation Division Summary	OP-2
Administration & Support	OP-3
Bus Transportation	OP-6
Field Operations	OP-12
Service Delivery	OP-17
Accessible Transportation Programs-LIFT	OP-20
Accessible Transportation Programs-MTP	OP-24
Rail Transportation.....	OP-27
Commuter Rail.....	OP-30
Streetcar	OP-34
Maintenance Division Summary	OP-37
Bus Maintenance	OP-38
Facilities Management	OP-42
Rail Maintenance of Way.....	OP-48
Rail Equipment Maintenance	OP-52
Capital Projects Division	
Division Summary	CP-1
Administration	CP-2
Development & Operations Support	CP-5
Capital Program	CP-9
In-Street Transit Facilities Development	CP-12
CIP	
CIP Resource Summary	Capital Program-1
CIP Requirement Summary	Capital Program-2
CIP Detail.....	Capital Program-3
CIP Division Summary	Capital Program-8
Light Rail Program	
Light Rail Program Resource Summary	Light Rail Program-1
Light Rail Program Requirement Summary.....	Light Rail Program-2
Division Summary	Light Rail Program-3
Portland-Milwaukie Light Rail Project	Light Rail Program-4

	<u>Page</u>
General Information	
Exhibit 1 Ridership and Service (Fixed Route)	General-1
Exhibit 2 Fares and Passenger Revenue (Fixed Route)	General-2
Exhibit 3 Employer Taxes (Unadjusted CPI-W)	General-3
Exhibit 4 Expenses (Fixed Route)	General-4
Exhibit 5 Fixed Route Financial Indicators	General-5
Exhibit 6 LIFT Revenue, Ridership and Service	General-6
Exhibit 7 Local Economic Trends	General-7
Exhibit 8 Debt and Capital Investment	General-8
Local Economic Trends.....	General-9
Ridership.....	General-10
Service	General-11
Expense.....	General-12
Revenue	General-13
Appendix	
Notice of Budget Committee Hearing	Appendix-1
Resolution Approving FY2017-2018 Budget.....	Appendix-2
Affidavit of Publication, Tax Supervising & Conservation Commission Hearing	Appendix-3
Tax Supervising & Conservation Commission Letter	Appendix-4
Appropriation Schedule	Appendix-5
Resolution Adopting FY2017-2018 Budget	Appendix-6

BOARD OF DIRECTORS

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FY 2018 Adopted Budget Message

Overview

The TriMet Adopted Budget for FY2018 outlines a resource and expenditure plan for July 1, 2017 through June 30, 2018.

The FY2018 Adopted Budget includes:

- Total day-to-day Operating Requirements of \$534.7 million, which includes all activities required to operate the system.
- Federal contributions of \$100.0 million for debt service payments specifically related to the MAX Orange Line Full Funding Grant Agreement.
- Capital Improvement Program (CIP) Requirements of \$203.1 million.
- Pass Through Requirements totaling \$6.6 million, under which TriMet receives funds required to be provided to other governmental agencies.
- Fund Balances and Contingency totaling \$355.0 million. Unrestricted Fund Balance and Contingency are required to assure sufficient resources to cover expenses throughout the year until grant revenues are collected.

The FY2018 Adopted Budget focuses on improving service; the cost of operating and maintaining the existing transit system; the costs of fixed route bus and rail service to maintain headways and capacity as the region grows (including vehicle replacements); costs of ADA complementary paratransit service; operating cost of other service changes; capital and operating project expenditures from the CIP; debt service

expense; and continued commitment to strengthen pension reserves.

Service - The demand for more bus and rail service continues. Customers, employers, and local governments in our region continue to desire more service than TriMet is able to pay for. To help TriMet pay for service and expansion, the Oregon legislature in 2003 and 2009 authorized TriMet to increase the payroll tax rate one-tenth of one percent over ten years.

The first payroll tax increase authorized by the TriMet Board began January 1, 2005 and ended January 1, 2014. Between FY2005 and FY2014, the increase in the payroll tax rate generated an additional \$34.4 million per year for new service and capital investment. The payroll tax continues to pay for the service put in operation since 2005 including many bus frequent service upgrades, the MAX Green Line, WES, MAX Orange Line, and the associated cost of those operations.

The TriMet Board initiated the second payroll tax increase in September 2015 by increasing the employer and self-employed payroll tax rates .01% starting January 1, 2016 and will continue the increase through January 1, 2025. The revenues from this tax rate increase will help pay for additional service such as the Division Transit Project, extension of the MAX Red Line and other new service related projects identified in TriMet's Service Enhancement Plans and the CIP. FY2018 includes an increase of \$3.9 million for services increases, primarily on bus service routes.

In FY2017, TriMet proposed to increase bus service 4.33%. In FY2018, the proposed bus increase is 3.42% over FY2017 levels. The costs of these service increases are also partially

paid for by the generated fares from the service and other passenger revenues.

Compensation – A critical element of TriMet’s multi-year effort to achieve long-term fiscal stability has been to reduce the growth rate of active employee and retiree benefit costs, primarily by reforming healthcare with premium share, coinsurance, and deductibles paid by employees, and by reducing retirement benefits for new hires.

TriMet began with non-union compensation in 2003, when the defined benefit pension plan was closed to new employees and replaced with a defined contribution plan. In 2009, retiree medical benefits were closed to new non-union employees. Since 2012 non-union employees and retirees in the PPO health plan have paid 20% co-insurance and 6% premium contributions. Non-union employees and retirees in the HMO plan have \$10 co-pays and 6% premium contributions. In January 2014 non-union retirees age 65 and older in the PPO health plan were moved to a lower cost Medicare supplement plan.

The FY2018 Adopted Budget includes resources for up to 3% non-union payroll to be allocated for merit increases related to performance as well as any pay adjustments needed for those individuals whose total compensation is below market.

Union benefit costs have similarly been reformed over the last two contracts. Healthcare benefit changes have instituted premium share, co-insurance, and deductibles essentially parallel to the non-union plan. Simultaneously the defined benefit pension plan was closed and new hires participate in a defined contribution plan.

The Working and Wage Agreement with the union expired on November 30, 2016. Future union wage increases must be negotiated with the union. Therefore, no increases are included in the FY2018 Adopted Budget or Forecast.

To further trim costs, TriMet implemented a self-insured medical plan for both union and non-union employees effective January 1, 2017.

Pension Funding - TriMet is continuing to strengthen its union defined benefit pension reserves and has set a long-term horizon to pay unfunded liabilities. In FY2014, the district adopted funding policies for both DB pension plans. As of June 30, 2016, the non-union plan is 86.2% funded with a net pension liability of \$18.4 million (assumes long-term rate of return on the investments of 6.3%). The union plan is 72% funded, with a net pension liability of \$183.6 million at June 30, 2016 (assumes long-term rate of return on investment of 6.75%, consistent with the 15-year average rate of return). The FY2018 Adopted Budget is consistent with the pension policies adopted by the Board on February 26, 2014.

Capital Maintenance and Replacement - Additional buses, light rail maintenance of way, light rail vehicle maintenance, and station maintenance projects are included in the Adopted Budget.

Revenues

Approximately 95.7% of TriMet’s revenues come from three sources; payroll tax revenues (61.5%), passenger revenues (20.2%) and federal formula funds (14.1%). In addition, the budget also includes CIP revenues which are dedicated for uses separate from operations.

Payroll Tax Revenues - TriMet is projecting strong payroll tax revenue growth through FY2019. In FY2016, underlying employer payroll tax revenues¹ increased 6.6%. Underlying employer payroll tax revenues are forecast to increase 6.2% by the end of FY2017, 5.2% in FY2018 and 5.0% in FY2019. By comparison average annual growth of underlying employer payroll tax has been 5.2% over the last twenty years.

Self-employment Tax Revenues - Underlying growth increased 10.6% in FY2016 and is projected to increase 10.2% by the end of FY2017, 8.1% in FY2018 and 7.2% in FY2019. Self-employment tax revenues make up 5% of payroll tax revenue.

Passenger Revenue - is TriMet's second largest source of funding, providing 20% of total revenues. TriMet expects FY2017 ridership to remain flat with FY2016 but increase in the future with better on-time-performance and added bus service. Passenger revenues are estimated to increase \$3.0 million over projected FY2017 and average \$1.9 million per year over the next five years. The FY2018 Adopted Budget assumes no base fare increase. However, the budget includes additional resources for fare inspection and accommodates recent recommendations to improve our fare enforcement processes.

Federal Formula Grants - Federal formula funds constitute 14% of TriMet's continuing resources for operations. In addition to approximately \$39.4 million of Section 5307 Urbanized Area, \$24.5 million Section 5337 State of Good Repair funds, \$1.0 million Section 5310 Enhanced Mobility of Seniors & Individuals with Disabilities and \$2.9 million

¹Underlying payroll tax revenues exclude revenues from the increase in the payroll tax rate.

Section 5339 Buses and Bus Facilities Grants Program, TriMet receives \$16.0 million dollars a year in federal highway program funds through the Surface Transportation Program (STP) and Congestion Mitigation & Air Quality (CMAQ) Program to pay for regional rail program debt service.

Congress authorized additional funding through FY2020 by passing the Fixing America's Surface Transportation (FAST) Act. TriMet's financial forecast and the FY2018 Adopted Budget include increased projections as a result of the FAST Act authorization.

Other Revenues - Include advertising revenue, interest revenue, state operating grants and operating project revenue.

Accessible Transportation Contract Revenues - state and federal sources dedicated to LIFT paratransit services. Estimated revenues for FY2017 are \$7.4 million and increase to \$7.6 million in FY2018.

Service Contract Revenues - this category contains only Streetcar Personnel Revenue from the City of Portland who contracts for operating personnel. In FY2018, these revenues are projected to be \$8.4 million.

Expenditures

Service - TriMet is proposing to expand bus service hours 3.42% in FY2018. TriMet will make a series of changes to bus service including adding midday and weekend frequency, extending trips downtown and specific route changes to Lines 81, 87 and 6. We will also add three new service lines. These investments are paid for by revenues generated by the increase in the payroll tax rate. The service improvements will occur

throughout FY2018. The cost of the service improvements is approximately \$4.9 million, annualized.

Pension Funding - The implementation of accounting standard, GASB No. 68, and industry best practices led TriMet to adopt pension funding plans that lay out how TriMet will bring its two closed defined benefit plans to fully funded status over a reasonable long-term horizon. As of June 30, 2016 TriMet's union pension is 72% funded with \$183.6 million in unfunded liabilities; the non-union pension is 86% funded with \$18.4 million in unfunded liabilities. According to the 2015 National Association of State Retirement Administrators (NASRA), Summary of Findings, the national average pension funding level for governmental plans is 73.7%. The FY2018 Adopted Budget includes the third year of resources to amortize the non-union pension unfunded liability over a closed 10 year period assuming a 6.5% return on investments and to amortize the union pension unfunded liability over a closed 15 year period, slowing to an open 5 year amortization, assuming 7% return on investments.

Capital Investments - The FY2018 CIP Adopted Budget includes the following:

- *Buses.* TriMet replaced 64 buses in FY2015, 60 buses in FY2016, 33 buses in FY2017 and is planning to replace 42 buses in FY2018. The entire fleet will be low-floor low emission, air conditioned, and at our desired standard average age of 8 years. In FY2018, 15 expansion buses will be purchased to provide expanded service.
- *LIFT Vehicles.* Replaced at the scheduled interval of 8 years, approximately 125,000 to 150,000 miles. The FY2018 Adopted Budget assumes these replacements will

be 28% funded with ODOT 5310 Formula, ODOT Discretionary 5310 and STF Discretionary funds. In FY2018, a total of 45 LIFT vehicles will be purchased, made up of 25 replacement, 5 expansion buses and 15 passenger vans.

- *Positive Train Control.* The Rail Safety Act of 2008 mandates Positive Train Control (PTC) on all railroads which operate passenger rail service like WES. PTC regulations require a train control system that prevents accidents caused by human error, including train-to-train collisions, over speed derailments, incursions into established work zone limits, and the movement of a train through a switch that is in the improper position. Many of these features are present on the current WES system, but new federal regulations require upgrades. Total cost of this mandate is estimated to be \$14.0 million, of which \$3.0 million is budgeted in FY2018.
- *Safety Improvements.* FY2018 will see implementation of a Safety Management System (SMS) for TriMet, and will focus on workforce training necessary to support the SMS and improve our safety outcomes. FY2018 also continues the multi-year project (FY's 2015-2019) to replace analog CCTV technology on TriMet's buses and Type 1, 2 and 3 light rail vehicles with digital technology. TriMet's new buses and Type 4 and 5 light rail vehicles already have this technology. Additionally, pedestrian safety improvements to prevent/reduce hazards at areas with increasingly intensive land use including 97th/Burnside, Kelly Ave (Gresham), Main St (Gresham), 28th Ave (Hillsboro) and 158th Ave, are planned.

- *Fare System Replacement.* TriMet is replacing its “flash-pass” old fare collection system with an account based electronic fare collection system that reduces reliance on mechanical equipment like transit vending machines and fare boxes. Customers will be offered stored value accounts and the ability to load transit fares onto cards by smart phone, at retail stores, and online. Fare will be charged when customers tap a validator (low cost equipment with no moving parts and commercial off the shelf technology) on buses and at light rail stations.

The budget includes costs of integrating C-TRAN and Streetcar’s systems. TriMet will share revenue with both agencies based on actual ridership once the project is up and running. An information campaign is funded to support customer transition.

- *Operating Facilities.* The FY2018 Adopted Budget funds a variety of operating facilities repairs, including a full facility for LIFT operations (previously at Powell), phase 1 of the Powell Maintenance Facility and costs associated with a new transit police headquarters.
- *Customer Facilities.* The FY2018 Adopted Budget continues to provide funds to refurbish platforms and station finishes along various locations on the MAX Blue Line.
- *MAX Blue Line Station Elevators.* Scheduled for refurbishment over the next fifteen years. Typical life expectancy of elevators is 25 to 30 years; actual useful life can vary widely, particularly if elevators are exposed to weather as are many at TriMet. Twelve elevators are due for major work in the next 2-5 years, 3 more are due in 6-9

years and 4 will come due in 10-15 years. The FY2018 Adopted Budget includes funds to design and begin reconstruction/replacement of elevators.

- *Non-Revenue Vehicles.* The FY2018 Adopted Budget includes another year of the non-revenue vehicle fleet replacement program (\$2.4 million).
- *Southwest Corridor Project.* The FY2018 Adopted budget includes funding for preliminary engineering and Federal environmental impact work. If approved, the project will move into project development in FY2019. The majority of the costs are born by MTIP revenue.
- *Division Transit Project.* The FY2018 Adopted budget includes funding for the design and construction of high capacity transit from downtown Portland, across the Tilikum Crossing Bridge and along SE Division to the Gresham Transit Center. TriMet will submit for a Small Starts rating in 2018 and revenue service is anticipated to begin in the fall of 2021.
- *Future CIP Needs.* TriMet is in process of meeting FTA requirements for a Transit Asset Management Plan. We are also advancing studies to ensure future capacity needs can be met in a reliable way, particularly in critical junctions such as Gateway, Rose Quarter and the Steel Bridge.

Diesel Fuel - The cost of bus diesel fuel has decreased over the past four years. FY2015 was budgeted at \$3.15 per gallon, FY2016 was budgeted at \$2.60 per gallon, FY2017 was budgeted at \$2.05 per gallon and FY2018 is budgeted at \$1.95 per gallon. Diesel fuel costs for ATP and WES was budgeted

at \$3.30 per gallon in FY2015, \$2.75 per gallon in FY2016, \$2.22 per gallon in FY2017 and is budgeted at \$2.00 per gallon in FY2018.

Debt Service – Total FY2018 debt service is \$139.6 million, of which \$100.0 million is to pay back interim financing on the MAX Orange Line project (funded by Federal dollars). Up to \$16.0 million of TriMet’s FY2018 debt service is funded by MTIP revenues, the regional federal flexible highway funds that TriMet receives from Metro each year to pay debt service on TriMet’s 2011 Capital Grant Receipt Revenue Bonds.

Existing senior lien payroll tax funded debt service is 4.3% of continuing revenues in FY2018, below the Board’s maximum of 6.0%. This does not include any additional debt that may be issued in FY2018 or future years.

Diversity and Transit Equity

TriMet increased the fare reductions dedicated to diversity and transit equity in September 2016, from \$1.3 million to \$1.5 million. The increase resulted from the change in the honored citizen fare from \$1.00 to \$1.25. The increase is intended to provide relief to low income Honored Citizens. In FY2018, TriMet continues to provide fare reductions totaling \$1.5 million. The reductions are realized through the fare relief grant program, low income youth mitigation program, social service agency outlet sales program and the fare assistance program.

Rail Construction Program

MAX Orange Line - FY2016 marked the opening year of the MAX Orange Line which started operating in September 2015.

Funding for the project has been provided by a State grant of Lottery bond proceeds, MTIP bond proceeds, TriMet bond proceeds, City of Portland contributions, Clackamas County, City of Milwaukie and Federal Transit Administration New Starts grants. TriMet’s share of construction and operating cost net of fares is paid for with a small portion of the ten year increase in the first payroll tax rate increase from .6237% to .7237%.

TriMet’s New Starts appropriation in FY2016 was \$100.0 million as scheduled in the Full Funding Grant Agreement. The New Starts appropriation is expected to be \$85.0 million in FY2017 and \$100.0 million in FY2018, and the balance in FY2019.

Staffing Increases

In FY2018, TriMet will increase staffing by 86 union positions, of which 39 positions are allocated for transportation operations, 37 positions are allocated for maintenance, 6 positions are allocated for bus and rail operator training and the remaining 4 positions are allocated to the eFare project.

In addition, about 44 non-union positions will be added. Of which 9.5 positions are dedicated to the CIP where 85% of their costs will be covered by individual project funding, such as the Division Transit Project and the Rail Reliability Project. Another 3 positions are allocated for bus and rail operator training, 22 positions are dedicated to operations; 2 positions were restored to the general fund (Director, Procurement & Contracts and Payroll Manager); 2 positions are offset by reductions to Workers’ Compensation contracted costs; and the remaining 5 positions alleviate staffing shortages.

In Summary

The FY2018 Adopted Budget focuses on safety, adding bus service and improving schedule reliability.

It continues to address essential capital maintenance and replacement.

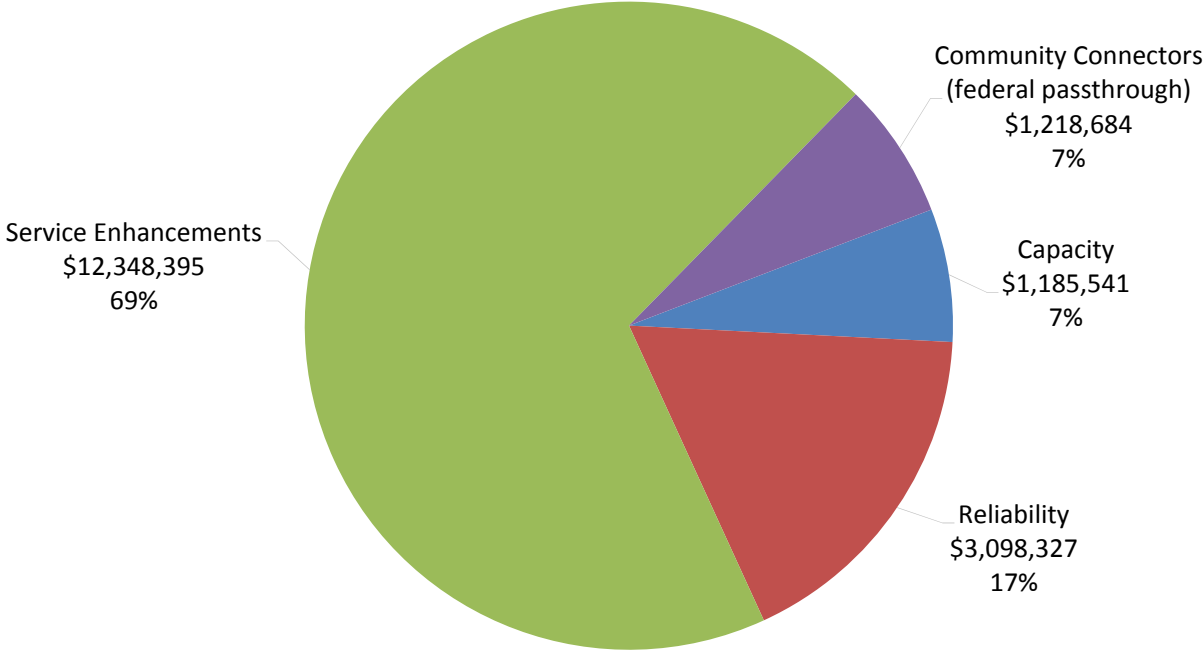
We also continue to advance important regional expansion projects such as the Division Transit Project and Southwest Corridor Project.

It is consistent with Board policy to fund the non-union unfunded liability over a closed 10 year period using a 6.5% investment rate of return assumption and funding the union pension unfunded liability over a closed 15 years to an open 5 year amortization, assuming a 7.0% return on investments.

It dedicates new payroll tax revenues to new service and meets Board strategic finance plan policies, including limiting debt service to less than 6.0% of ongoing revenue.

TriMet is committed to staying on course to achieve long-term fiscal stability to keep our commitments to riders, employees, retirees and payroll taxpayers and to meet the transit needs of our growing region.

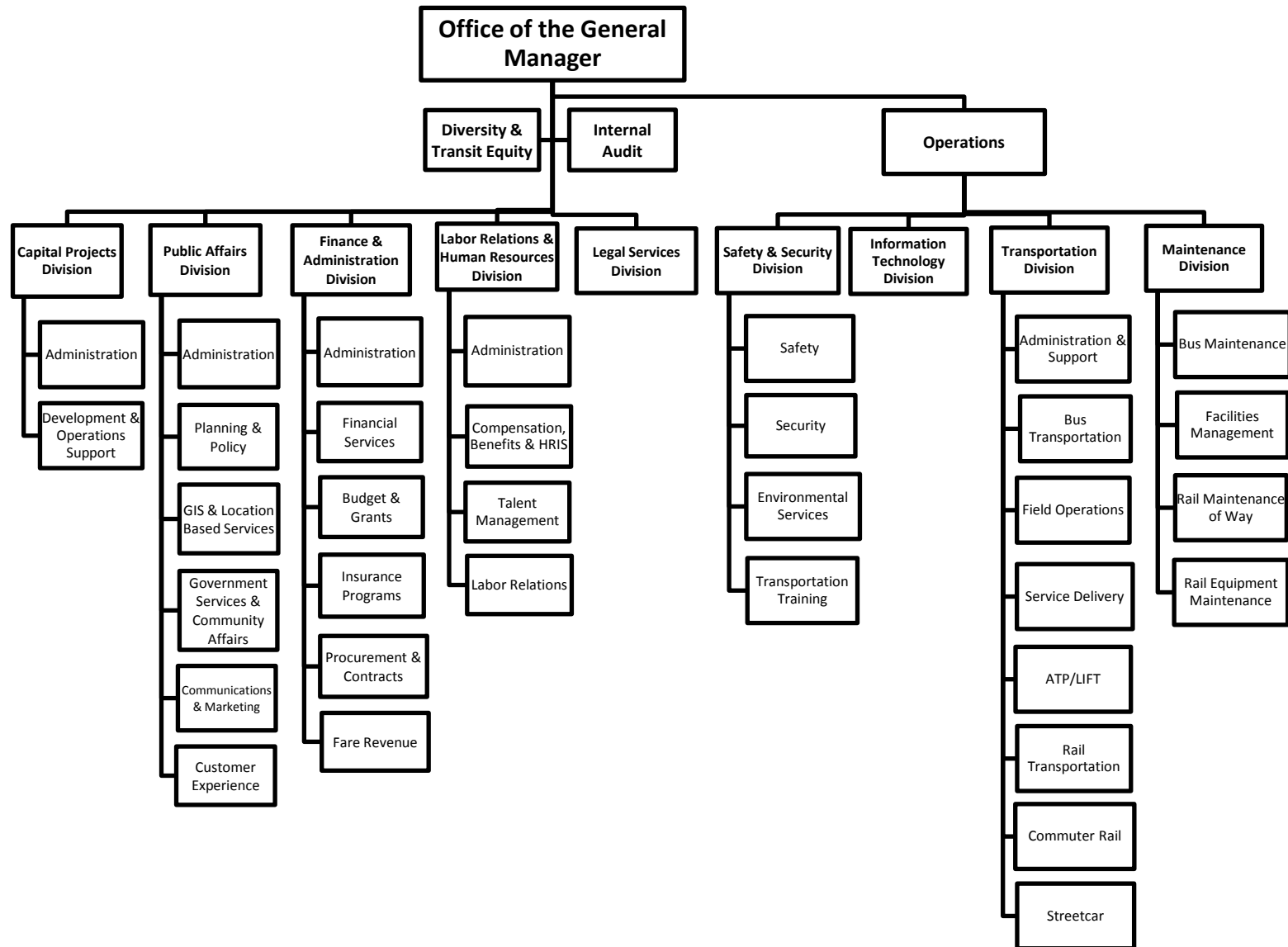
Payroll Tax Rate Increase Allocation FY2016-FY2018



Payroll tax rate increase allocation through FY2018 total **\$17,850,947**.

- 1) FY2016 Payroll Tax Actual \$1,075,572
- 2) FY2017 Payroll Tax Projected \$5,782,140
- 3) FY2018 Payroll Tax Projected \$10,993,235

Budget Organization Chart: 2017-2018 Adopted Budget



GENERAL FUND RESOURCE SUMMARY

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Resources
1.	Beginning Fund Balance as of July 1*								
2.	Restricted Bond Proceeds & Other Restricted	\$ 20,093,524	\$ 73,265,333	\$ 166,490,638	\$ 159,947,094	\$ 244,839,989	47.06%	53.08%	20.41%
3.	Restricted Debt Service	38,560,141	22,386,368	19,444,267	33,287,682	39,587,854	103.60%	18.93%	3.30%
3.	Unrestricted	151,759,921	143,661,774	150,845,660	172,051,393	150,948,872	0.07%	-12.27%	12.59%
4.	Total Beginning Fund Balance	\$ 210,413,586	\$ 239,313,475	\$ 336,780,565	\$ 365,286,169	\$ 435,376,715	29.28%	19.19%	36.30%
	Operating Revenue								
5.	Passenger	\$ 116,734,062	\$ 118,069,153	\$ 120,700,000	\$ 117,193,502	\$ 120,150,000	-0.46%	2.52%	10.02%
6.	Advertising	3,290,000	3,392,500	3,525,000	3,500,000	3,678,747	4.36%	5.11%	0.31%
7.	Accessible Transportation Contract	6,384,143	7,187,860	6,400,000	7,439,000	7,588,000	18.56%	2.00%	0.63%
8.	Service Contracts	17,662,695	8,011,333	8,219,614	8,207,598	8,405,566	2.26%	2.41%	0.70%
9.	Total Operating Revenue	\$ 144,070,900	\$ 136,660,846	\$ 138,844,614	\$ 136,340,100	\$ 139,822,313	0.70%	2.55%	11.66%
	Tax Revenue								
10.	Employer Payroll**	\$ 273,308,312	\$ 305,666,908	\$ 318,701,301	\$ 318,701,301	\$ 345,813,668	8.51%	8.51%	28.83%
11.	Self-Employed**	14,783,448	16,357,820	16,249,828	17,291,676	18,770,870	15.51%	8.55%	1.57%
12.	State "In Lieu"***	3,202,411	1,974,632	1,795,408	1,777,288	1,507,006	-16.06%	-15.21%	0.13%
13.	Total Tax Revenue	\$ 291,294,171	\$ 323,999,360	\$ 336,746,537	\$ 337,770,265	\$ 366,091,544	8.71%	8.38%	30.53%
	Other Revenue								
14.	Urbanized Area Formula Funds	\$ 25,844,059	\$ 32,026,076	\$ 39,045,813	\$ 38,268,416	\$ 39,377,589	0.85%	2.90%	3.28%
15.	Rail State of Good Repair Funds	89,501	17,619,547	21,069,068	20,866,482	24,492,476	16.25%	17.38%	2.04%
16.	MTIP Funds for Regional Rail Debt Service	15,000,000	16,000,000	16,000,000	16,000,000	16,000,000	0.00%	0.00%	1.33%
17.	Fund Exchange Revenue	2,975,000	3,021,148	3,063,139	3,063,139	5,500,000	79.55%	79.55%	0.46%
18.	Other Federal Operating Grants	1,585,213	3,629,943	2,814,538	2,209,986	2,072,218	-26.37%	-6.23%	0.17%
19.	State Operating Grants	1,481,432	1,328,536	1,354,292	1,200,500	1,249,657	-7.73%	4.09%	0.10%
20.	Local Operating Grants	19,524	2,152,280	18,046	18,046	18,587	3.00%	3.00%	0.00%
21.	Local Operating Revenue	377,539		1,156,768	1,188,784	1,179,150	1.93%	-0.81%	0.10%
22.	Interest	463,607	802,793	575,000	575,000	577,875	0.50%	0.50%	0.05%
23.	Miscellaneous	9,176,923	4,810,928	4,454,391	4,137,118	4,125,114	-7.39%	-0.29%	0.34%
24.	Total Other Revenue	\$ 57,012,798	\$ 81,391,251	\$ 89,551,055	\$ 87,527,471	\$ 94,592,666	5.63%	8.07%	7.87%
25.	Total Operating Resources (Excluding Beginning Fund Balance)	\$ 492,377,869	\$ 542,051,457	\$ 565,142,206	\$ 561,637,836	\$ 600,506,523	6.26%	6.92%	50.06%

* Budgetary Fund Balance. Restricted funds include funds held in trust to pay debt service, plus bond proceeds and other resources designated for specific projects.

Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

** Budgeted payroll tax revenues are an estimate of fiscal year payroll tax cash receipts. Actuals are an estimate of payroll taxes from *wages and salaries earned* in the fiscal year.

GENERAL FUND RESOURCE SUMMARY

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Resources
26.	CIP Resources	\$ 7,716,436	\$ 8,430,634	\$ 14,980,042	\$ 10,720,927	\$ 56,918,657	279.96%	430.91%	4.75%
27.	Bond Proceeds		72,865,000		110,000,000		0.00%	-100.00%	0.00%
28.	Light Rail Funds Restricted for Debt Service***		88,520,324		85,000,000	100,000,000	0.00%	17.65%	8.34%
29.	Light Rail Program Resources	220,656,991	32,724,998	125,000,000			-100.00%	0.00%	0.00%
30.	Other Non-Operating Resources	5,275,775	6,131,234	6,465,101	6,224,101	6,595,892	2.02%	5.97%	0.55%
31.	Total Resources	\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	\$ 1,138,869,033	\$ 1,199,397,787	14.41%	5.31%	100.00%

*** FY2017 Estimate based on Federal Transit Administration recent projection. FY2018 Budget based on Attachment 6 (Schedule of Federal Funds) in Full Funding Grant Agreement.

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Requirements
1.	Office of the General Manager Division								
1.	Office of the General Manager	\$ 964,143	\$ 1,026,764	\$ 1,080,618	\$ 1,010,072	\$ 954,510	-11.67%	-5.50%	0.08%
2.	Diversity and Transit Equity	266,876	288,125	552,618	529,127	612,697	10.87%	15.79%	0.05%
3.	Internal Audit	239,366	259,509	261,081	268,958	267,516	2.46%	-0.54%	0.02%
4.	Total Office of the General Manager Division	\$ 1,470,385	\$ 1,574,398	\$ 1,894,317	\$ 1,808,157	\$ 1,834,723	-3.15%	1.47%	0.15%
	Public Affairs Division								
5.	Administration	\$ 308,347	\$ 387,323	\$ 794,569	\$ 642,774	\$ 776,947	-2.22%	20.87%	0.06%
6.	Planning & Policy	5,027,094	4,551,885	6,205,087	5,452,074	5,885,771	-5.15%	7.95%	0.49%
7.	GIS & Location Based Services		483,855	530,517	514,654	559,205	5.41%	8.66%	0.05%
8.	Community Affairs		79,213	159,731	163,904		-100.00%	-100.00%	0.00%
9.	Government Services & Community Affairs	498,761	394,646	456,584	390,235	645,215	41.31%	65.34%	0.05%
10.	Communications & Marketing	1,116,668	3,909,263	3,717,754	3,686,635	4,447,422	19.63%	20.64%	0.37%
11.	Customer Experience	5,538,641	2,798,312	3,186,646	3,014,299	3,618,345	13.55%	20.04%	0.30%
12.	Total Public Affairs Division	\$ 12,489,511	\$ 12,604,497	\$ 15,050,888	\$ 13,864,575	\$ 15,932,905	5.86%	14.92%	1.32%
	Safety & Security Division								
13.	Safety, Security, Environmental Services & Transportation Training	\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	\$ 21,047,430	\$ 25,314,520	15.31%	20.27%	2.11%
14.	Total Safety & Security Division	\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	\$ 21,047,430	\$ 25,314,520	15.31%	20.27%	2.11%
	Information Technology Division								
15.	Information Technology	\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	\$ 10,194,452	\$ 12,275,646	11.02%	20.41%	1.02%
16.	Total Information Technology Division	\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	\$ 10,194,452	\$ 12,275,646	11.02%	20.41%	1.02%
	Finance & Administration Division								
17.	Administration	\$ 1,507,291	\$ 402,427	\$ 711,072	\$ 554,157	\$ 741,501	4.28%	33.81%	0.06%
18.	Financial Services	1,883,335	2,077,178	2,275,892	2,066,160	2,407,382	5.78%	16.51%	0.20%
19.	Budget & Grants Administration	3,595,463	748,306	894,805	778,962	921,061	2.93%	18.24%	0.08%
20.	Insurance Programs	534,173	1,979,920	3,669,686	3,515,389	3,652,387	-0.47%	3.90%	0.30%
21.	Procurement & Contracts	1,293,719	1,325,156	1,434,644	1,547,817	1,689,101	17.74%	9.13%	0.14%
22.	Fare Revenue	5,692,808	7,202,265	9,053,362	8,109,605	10,842,521	19.76%	33.70%	0.90%
23.	Total Finance & Administration Division	\$ 14,506,789	\$ 13,735,252	\$ 18,039,461	\$ 16,572,090	\$ 20,253,953	12.28%	22.22%	1.68%
	Labor Relations & Human Resources Division								
24.	Administration	\$ 1,695,241	\$ 1,882,951	\$ 2,348,972	\$ 2,264,250	\$ 758,757	-67.70%	-66.49%	0.06%
25.	Compensation, Benefits & HRIS	1,092,202	1,058,087	1,321,757	1,274,267	1,363,175	3.13%	6.98%	0.11%
26.	Talent Management					1,578,840	100.00%	100.00%	0.13%
27.	Labor Relations	412,291	416,393	422,436	516,499	820,681	94.27%	58.89%	0.07%
28.	Total Labor Relations & Human Resources Division	\$ 3,199,734	\$ 3,357,431	\$ 4,093,165	\$ 4,055,016	\$ 4,521,453	10.46%	11.50%	0.37%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Requirements
29.	Legal Services Division Legal Services	\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	\$ 1,895,185	\$ 2,236,196	6.58%	17.99%	0.19%
30.	Total Legal Services Division	\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	\$ 1,895,185	\$ 2,236,196	6.58%	17.99%	0.19%
31.	Operations Division Administration & Support	\$ 1,114,879	\$ 1,956,945	\$ 2,306,054	\$ 2,259,032	\$ 2,505,855	8.66%	10.93%	0.21%
32.	Bus Transportation	106,667,795	114,996,710	117,821,690	115,513,946	123,012,702	4.41%	6.49%	10.26%
33.	Field Operations	14,708,879	16,205,583	17,368,203	17,843,897	19,332,395	11.31%	8.34%	1.61%
34.	Service Delivery	1,503,580	1,605,472	1,565,305	1,620,025	1,577,680	0.79%	-2.61%	0.13%
35.	Accessible Transportation Programs-LIFT	33,861,160	35,271,578	35,786,525	35,986,612	36,982,071	3.34%	2.77%	3.08%
36.	Accessible Transportation Programs-MTP	12,194,481					0.00%	0.00%	0.00%
37.	Rail Transportation	17,785,030	21,201,031	22,005,567	21,229,278	21,750,901	-1.16%	2.46%	1.81%
38.	Commuter Rail	6,438,285	6,976,749	5,554,024	6,000,032	5,917,075	6.54%	-1.38%	0.49%
39.	Streetcar	9,766,461	14,237,880	14,517,415	14,736,032	14,665,105	1.02%	-0.48%	1.22%
40.	Bus Maintenance	50,277,358	48,146,066	56,262,750	55,596,222	58,072,454	3.22%	4.45%	4.84%
41.	Facilities Management	15,589,112	17,236,704	16,855,510	17,372,090	19,008,298	12.77%	9.42%	1.58%
42.	Rail Maintenance of Way	15,116,638	16,056,884	16,234,157	16,335,746	16,786,652	3.40%	2.76%	1.40%
43.	Rail Equipment Maintenance	23,957,667	29,906,443	30,495,696	33,716,472	34,862,464	14.32%	3.40%	2.91%
44.	Total Operations Division	\$ 308,981,325	\$ 323,798,045	\$ 336,772,896	\$ 338,209,384	\$ 354,473,652	5.26%	4.81%	29.54%
45.	Capital Projects Division Administration	\$ 401,348	\$ 470,297	\$ 907,647	\$ 548,167	\$ 767,194	-15.47%	39.96%	0.06%
46.	Development & Operations Support	2,978,216	2,872,211	2,629,435	3,877,714	3,582,399	36.24%	-7.62%	0.30%
47.	Capital Program		383,293				0.00%	0.00%	0.00%
48.	In-Street Transit Facilities Development	595,235	651,223				0.00%	0.00%	0.00%
49.	Total Capital Projects Division	\$ 3,974,799	\$ 4,377,024	\$ 3,537,082	\$ 4,425,881	\$ 4,349,593	22.97%	-1.72%	0.36%
50.	OPEB & Pension UAAL	\$ 47,828,738	\$ 50,095,658	\$ 49,637,303	\$ 49,223,754	\$ 48,385,376	-2.52%	-1.70%	4.03%
51.	Regional Fund Exchanges		3,021,148	3,063,139	3,063,139	5,500,000	79.55%	79.55%	0.46%
52.	Debt Service	21,242,456	35,575,682	265,482,503	142,286,211	139,587,854	-47.42%	-1.90%	11.64%
53.	Total Operating Requirements	\$ 437,119,576	\$ 473,547,016	\$ 732,679,046	\$ 606,645,274	\$ 634,665,870	-13.38%	4.62%	52.87%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Requirements
	CIP								
	Capital & Operating Projects:								
54.	Public Affairs Division	\$ 572,840	\$ 2,446,312	\$ 8,127,404	\$ 2,505,067	\$ 2,233,877	-72.51%	-10.83%	0.19%
55.	Safety & Security Division	2,140,636	2,592,344	8,797,560	3,547,826	20,902,392	137.59%	489.16%	1.74%
56.	Information Technology Division	4,406,141	7,629,762	13,978,046	4,216,503	12,493,210	-10.62%	196.29%	1.04%
57.	Finance & Administration Division	6,263,553	16,963,036	19,927,172	2,752,752	15,456,391	-22.44%	461.49%	1.29%
58.	Legal Services Division	5,000	41,839	300,000	130,593	425,000	41.67%	225.44%	0.04%
59.	Operations Division	49,887,817	55,061,484	63,989,560	47,979,891	78,348,487	22.44%	63.29%	6.53%
60.	Capital Projects Division	9,824,577	15,417,277	41,952,574	29,490,311	73,226,207	74.55%	148.31%	6.11%
61.	Total CIP	\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	\$ 90,622,943	\$ 203,085,564	29.29%	124.10%	16.94%
62.	Light Rail Program	\$ 181,631,270	\$ 44,920,649				0.00%	0.00%	0.00%
63.	Pass Through Requirements	5,275,775	6,131,234	\$ 6,465,101	\$ 6,224,101	\$ 6,595,892	2.02%	5.97%	0.55%
64.	Contingency			21,722,871		23,880,963	9.93%	100.00%	1.99%
	Ending Fund Balance as of June 30*								
65.	Restricted Bond Proceeds & Other Restricted	73,265,333	159,947,094	3,095,667	244,839,989	173,786,503	5513.86%	-29.02%	14.49%
66.	Restricted Debt Service	22,386,368	33,287,682	24,434,260	39,587,854	24,969,864	2.19%	-36.93%	2.08%
67.	Unrestricted	143,661,774	172,051,393	102,898,653	150,948,872	132,413,131	28.68%	-12.28%	11.04%
68.	Total Ending Fund Balance	\$ 239,313,475	\$ 365,286,169	\$ 130,428,580	\$ 435,376,715	\$ 331,169,498	153.91%	-23.93%	27.65%
69.	Total Requirements	\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	\$ 1,138,869,033	\$ 1,199,397,787	14.41%	5.31%	100.00%

* Budgetary Fund Balance. Restricted funds include funds held in Trust to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

CIP RESOURCES

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	State, local government & private contributions	\$ 1,044,467	\$ 1,213,766	\$ 7,179,881	\$ 5,594,798	\$ 5,268,212
2.	Federal Transit Administration grants, programmed	6,671,969	7,216,868	7,800,161	5,126,129	51,650,445
3.	Revenue Bond Proceeds		71,885,000	33,076,607	18,806,933	61,790,513
4.	Operating resources dedicated for capital*	65,384,128	19,836,420	109,015,667	61,095,083	84,376,394
5.	Total CIP Resources	<u>\$ 73,100,564</u>	<u>\$ 100,152,054</u>	<u>\$ 157,072,316</u>	<u>\$ 90,622,943</u>	<u>\$ 203,085,564</u>

* Line included for information only. Operating resources are drawn on General Fund Resources.

CIP REQUIREMENTS

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% of Total Requirements
1.	Public Affairs Division	\$ 572,840	\$ 2,446,312	\$ 8,127,404	\$ 2,505,067	\$ 2,233,877	1.10%
2.	Safety & Security Division	2,140,636	2,592,344	8,797,560	3,547,826	20,902,392	10.29%
3.	Information Technology Division	4,406,141	7,629,762	13,978,046	4,216,503	12,493,210	6.15%
4.	Finance & Administration Division	6,263,553	16,963,036	19,927,172	2,752,752	15,456,391	7.61%
5.	Legal Services Division	5,000	41,839	300,000	130,593	425,000	0.21%
6.	Operations Division	49,887,817	55,061,484	63,989,560	47,979,891	78,348,487	38.58%
7.	Capital Projects Division	9,824,577	15,417,277	41,952,574	29,490,311	73,226,207	36.06%
8.	Total CIP Requirements	\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	\$ 90,622,943	\$ 203,085,564	100.00%

EXTERNAL LIGHT RAIL PROGRAM RESOURCES

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	State, local government & private contributions	\$ 120,656,991	\$ 21,245,322			
2.	Federal Transit Administration Grants	100,000,000	11,479,676			
3.	Total Light Rail Program Resources	\$ 220,656,991	\$ 32,724,998			

* Starting FY2016/2017 Light Rail Program is now reflected in the CIP.

LIGHT RAIL PROGRAM REQUIREMENTS

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	Portland-Milwaukie Light Rail Project	\$ 181,631,270	\$ 44,920,649			
2.	Total Light Rail Program Requirements	\$ 181,631,270	\$ 44,920,649			

SUMMARY OF FUND HISTORY

Actual 14/15	Actual 15/16	Budget 16/17	General Fund	Proposed 17/18	Approved 17/18	Adopted 17/18
			I. Operating Program			
			A. Resources			
\$ 210,413,586	\$ 239,313,475	\$ 336,780,565	Beginning Fund Balance-Restricted and Unrestricted	\$ 413,325,554	\$ 413,325,554	\$ 435,376,715
116,734,062	118,069,153	120,700,000	Passenger Revenue	120,150,000	120,150,000	120,150,000
27,336,838	18,591,693	18,144,614	Other Operating Revenue	19,135,566	19,135,566	19,672,313
291,294,171	323,999,360	336,746,537	Tax Revenue	366,091,544	366,091,544	366,091,544
57,012,798	81,391,251	89,551,055	Other Revenue	94,781,636	94,781,636	94,592,666
5,275,775	6,131,234	6,465,101	Other Non-Operating Resources	6,660,271	6,660,271	6,595,892
	72,865,000		Bond Proceeds			
	88,520,324		Light Rail Funds Restricted for Debt Service			
		125,000,000	Light Rail Program Resources	100,000,000	100,000,000	100,000,000
\$ 708,067,230	\$ 948,881,490	\$ 1,033,387,872	Total Operating Program Resources	\$ 1,120,144,571	\$ 1,120,144,571	\$ 1,142,479,130
			B. Requirements			
\$ 283,199,323	\$ 311,337,588	\$ 326,257,390	Personnel Services	\$ 340,560,138	\$ 340,499,524	\$ 339,387,837
132,677,796	123,612,598	137,876,014	Materials & Services	135,040,101	148,810,406	150,190,180
21,242,456	35,575,682	265,482,503	Debt Service	137,621,498	137,621,498	139,587,854
5,275,775	6,131,234	6,465,101	Pass Through Requirements	6,660,271	6,660,271	6,595,892
	3,021,148	3,063,139	Regional Fund Exchanges	5,500,000	5,500,000	5,500,000
		21,722,871	Contingency	23,402,639	23,813,930	23,880,963
239,313,475	365,286,169	130,428,580	Ending Fund Balance-Restricted and Unrestricted	324,256,553	310,135,571	331,169,498
\$ 681,708,825	\$ 844,964,419	\$ 891,295,598	Total Operating Program Requirements	\$ 973,041,200	\$ 973,041,200	\$ 996,312,223
			II. CIP			
			A. Resources			
\$ 1,044,467	\$ 1,213,766	\$ 7,179,881	State, Local Government & Private Contributions	\$ 4,582,832	\$ 4,582,832	\$ 5,268,212
6,671,969	7,216,868	7,800,161	Federal Transit Administration Grants	25,728,683	25,728,683	51,650,445
\$ 7,716,436	\$ 8,430,634	\$ 14,980,042	Total CIP Resources	\$ 30,311,515	\$ 30,311,515	\$ 56,918,657
			B. Requirements			
\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	Projects	\$ 177,414,886	\$ 177,414,886	\$ 203,085,564
\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	Total CIP Requirements	\$ 177,414,886	\$ 177,414,886	\$ 203,085,564

SUMMARY OF FUND HISTORY

Actual 14/15	Actual 15/16	Budget 16/17	General Fund	Proposed 17/18	Approved 17/18	Adopted 17/18
			III. Light Rail Program			
\$ 120,656,991	\$ 21,245,322		A. Resources			
100,000,000	11,479,676		State, Local Government & Private Contributions			
			Federal Transit Administration Grants			
\$ 220,656,991	\$ 32,724,998		Total Light Rail Program Resources			
			B. Requirements			
\$ 181,631,270	\$ 44,920,649		Portland-Milwaukie Light Rail Project			
\$ 181,631,270	\$ 44,920,649		Total Light Rail Program Requirements			
\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	Total General Fund Resources	\$ 1,150,456,086	\$ 1,150,456,086	\$ 1,199,397,787
\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	Total General Fund Requirements	\$ 1,150,456,086	\$ 1,150,456,086	\$ 1,199,397,787

PASS THROUGH REVENUES AND REQUIREMENTS

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% of Total Resources
1.	Special Transportation Fund Formula	\$ 2,979,287	\$ 5,983,489	\$ 3,196,379	\$ 3,196,379	\$ 3,214,147	0.56%	48.73%
2.	Special Transportation Fund Discretionary			2,178,341	2,178,341	2,178,341	0.00%	33.03%
3.	State 5310 Formula Funds					269,061	100.00%	4.08%
4.	Barbur-99W Safety & Access to Transit			241,000			-100.00%	0.00%
5.	Title XIX Match Clackamas, Multnomah & Washington Counties			812,294	812,294	688,261	-15.27%	10.43%
6.	Ride Connection State 5310 Match	12,984	10,052	9,125	9,125	6,082	-33.34%	0.09%
7.	Ride Connection FTA Veteran's Grants	89,745	45,084					0.00%
8.	Ride Connection FTA Livability for Resource Center	641,331						0.00%
9.	Ride Connection FTA Elderly & Disabled Program (5310) Match	28,847	29,152	27,962	27,962	240,000	758.30%	3.64%
10.	Portland Streetcar FTA 5312 Prototype Grant	551,173						0.00%
11.	Portland Streetcar FTA 5309 Small Starts Grant	763,996	54,469					0.00%
12.	Close the Loop Project	76,913	8,988					0.00%
13.	Clackamas County - 158th MAX Crossing Recovery	131,499						0.00%
14.	Total pass through revenues and requirements	\$ 5,275,775	\$ 6,131,234	\$ 6,465,101	\$ 6,224,101	\$ 6,595,892	2.02%	100.00%

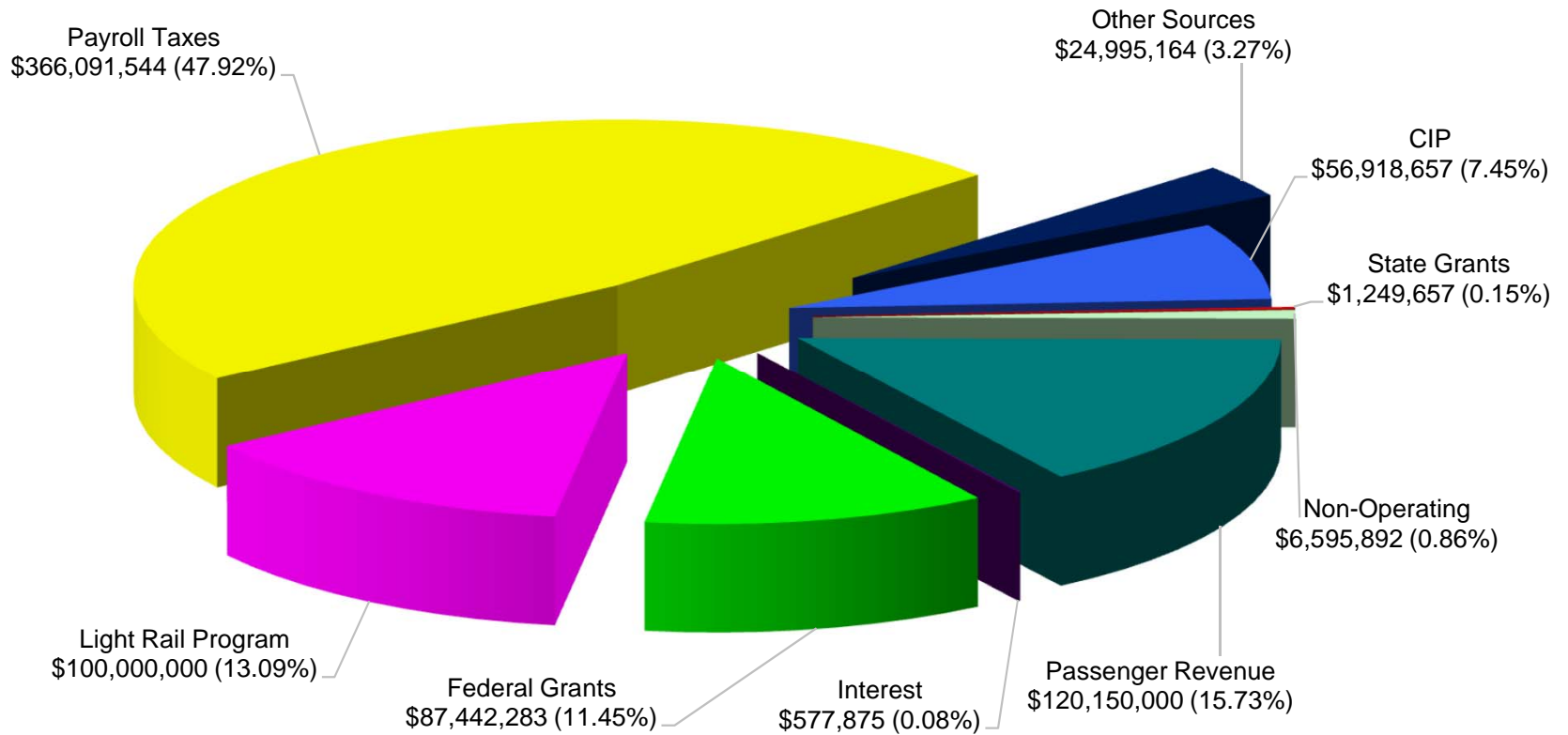
REGIONAL FUND EXCHANGES

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% of Total Resources
1.	Metro Program Fund Exchanges*		\$ 3,021,148	\$ 3,063,139	\$ 3,063,139	\$ 5,500,000	79.55%	100.00%
2.	Total regional fund exchanges		\$ 3,021,148	\$ 3,063,139	\$ 3,063,139	\$ 5,500,000	79.55%	100.00%

* Metro Transit Oriented Development Program Fund Exchange included in the Public Affairs Division in FY2014/2015. Budget for FY2017/2018 also includes additional Metro Fund Exchanges.

GENERAL FUND RESOURCES

Budget 17/18



Total Resources = \$764,021,072*

*Resources exclude Beginning Fund Balance of \$435,376,715

GENERAL FUND RESOURCE SUMMARY

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Resources
1.	Beginning Fund Balance as of July 1*								
2.	Restricted Bond Proceeds & Other Restricted	\$ 20,093,524	\$ 73,265,333	\$ 166,490,638	\$ 159,947,094	\$ 244,839,989	47.06%	53.08%	20.41%
3.	Restricted Debt Service	38,560,141	22,386,368	19,444,267	33,287,682	39,587,854	103.60%	18.93%	3.30%
3.	Unrestricted	151,759,921	143,661,774	150,845,660	172,051,393	150,948,872	0.07%	-12.27%	12.59%
4.	Total Beginning Fund Balance	\$ 210,413,586	\$ 239,313,475	\$ 336,780,565	\$ 365,286,169	\$ 435,376,715	29.28%	19.19%	36.30%
	Operating Revenue								
5.	Passenger	\$ 116,734,062	\$ 118,069,153	\$ 120,700,000	\$ 117,193,502	\$ 120,150,000	-0.46%	2.52%	10.02%
6.	Advertising	3,290,000	3,392,500	3,525,000	3,500,000	3,678,747	4.36%	5.11%	0.31%
7.	Accessible Transportation Contract	6,384,143	7,187,860	6,400,000	7,439,000	7,588,000	18.56%	2.00%	0.63%
8.	Service Contracts	17,662,695	8,011,333	8,219,614	8,207,598	8,405,566	2.26%	2.41%	0.70%
9.	Total Operating Revenue	\$ 144,070,900	\$ 136,660,846	\$ 138,844,614	\$ 136,340,100	\$ 139,822,313	0.70%	2.55%	11.66%
	Tax Revenue								
10.	Employer Payroll**	\$ 273,308,312	\$ 305,666,908	\$ 318,701,301	\$ 318,701,301	\$ 345,813,668	8.51%	8.51%	28.83%
11.	Self-Employed**	14,783,448	16,357,820	16,249,828	17,291,676	18,770,870	15.51%	8.55%	1.57%
12.	State "In Lieu"**	3,202,411	1,974,632	1,795,408	1,777,288	1,507,006	-16.06%	-15.21%	0.13%
13.	Total Tax Revenue	\$ 291,294,171	\$ 323,999,360	\$ 336,746,537	\$ 337,770,265	\$ 366,091,544	8.71%	8.38%	30.53%
	Other Revenue								
14.	Urbanized Area Formula Funds	\$ 25,844,059	\$ 32,026,076	\$ 39,045,813	\$ 38,268,416	\$ 39,377,589	0.85%	2.90%	3.28%
15.	Rail State of Good Repair Funds	89,501	17,619,547	21,069,068	20,866,482	24,492,476	16.25%	17.38%	2.04%
16.	MTIP Funds for Regional Rail Debt Service	15,000,000	16,000,000	16,000,000	16,000,000	16,000,000	0.00%	0.00%	1.33%
17.	Fund Exchange Revenue	2,975,000	3,021,148	3,063,139	3,063,139	5,500,000	79.55%	79.55%	0.46%
18.	Other Federal Operating Grants	1,585,213	3,629,943	2,814,538	2,209,986	2,072,218	-26.37%	-6.23%	0.17%
19.	State Operating Grants	1,481,432	1,328,536	1,354,292	1,200,500	1,249,657	-7.73%	4.09%	0.10%
20.	Local Operating Grants	19,524	2,152,280	18,046	18,046	18,587	3.00%	3.00%	0.00%
21.	Local Operating Revenue	377,539		1,156,768	1,188,784	1,179,150	1.93%	-0.81%	0.10%
22.	Interest	463,607	802,793	575,000	575,000	577,875	0.50%	0.50%	0.05%
23.	Miscellaneous	9,176,923	4,810,928	4,454,391	4,137,118	4,125,114	-7.39%	-0.29%	0.34%
24.	Total Other Revenue	\$ 57,012,798	\$ 81,391,251	\$ 89,551,055	\$ 87,527,471	\$ 94,592,666	5.63%	8.07%	7.87%
25.	Total Operating Resources (Excluding Beginning Fund Balance)	\$ 492,377,869	\$ 542,051,457	\$ 565,142,206	\$ 561,637,836	\$ 600,506,523	6.26%	6.92%	50.06%

* Budgetary Fund Balance. Restricted funds include funds held in trust to pay debt service, plus bond proceeds and other resources designated for specific projects.

Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

** Budgeted payroll tax revenues are an estimate of fiscal year payroll tax cash receipts. Actuals are an estimate of payroll taxes from *wages and salaries earned* in the fiscal year.

GENERAL FUND RESOURCE SUMMARY

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Resources
26.	CIP Resources	\$ 7,716,436	\$ 8,430,634	\$ 14,980,042	\$ 10,720,927	\$ 56,918,657	279.96%	430.91%	4.75%
27.	Bond Proceeds		72,865,000		110,000,000		0.00%	-100.00%	0.00%
28.	Light Rail Funds Restricted for Debt Service***		88,520,324		85,000,000	100,000,000	0.00%	17.65%	8.34%
29.	Light Rail Program Resources	220,656,991	32,724,998	125,000,000			-100.00%	0.00%	0.00%
30.	Other Non-Operating Resources	5,275,775	6,131,234	6,465,101	6,224,101	6,595,892	2.02%	5.97%	0.55%
31.	Total Resources	\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	\$ 1,138,869,033	\$ 1,199,397,787	14.41%	5.31%	100.00%

*** FY2017 Estimate based on Federal Transit Administration recent projection. FY2018 Budget based on Attachment 6 (Schedule of Federal Funds) in Full Funding Grant Agreement.

GENERAL FUND RESOURCE SUMMARY BY SOURCE

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Resources
	Beginning Fund Balance as of July 1*								
1.	Restricted Bond Proceeds & Other Restricted	\$ 20,093,524	\$ 73,265,333	\$ 166,490,638	\$ 159,947,094	\$ 244,839,989	47.06%	53.08%	20.41%
2.	Restricted Debt Service	38,560,141	22,386,368	19,444,267	33,287,682	39,587,854	103.60%	18.93%	3.30%
3.	Unrestricted	151,759,921	143,661,774	150,845,660	172,051,393	150,948,872	0.07%	-12.27%	12.59%
4.	Total Beginning Fund Balance	\$ 210,413,586	\$ 239,313,475	\$ 336,780,565	\$ 365,286,169	\$ 435,376,715	29.28%	19.19%	36.30%
	Operating Revenue								
5.	Passenger	\$ 116,734,062	\$ 118,069,153	\$ 120,700,000	\$ 117,193,502	\$ 120,150,000	-0.46%	2.52%	10.02%
6.	Advertising	3,290,000	3,392,500	3,525,000	3,500,000	3,678,747	4.36%	5.11%	0.31%
7.	Accessible Transportation Contract	6,384,143	7,187,860	6,400,000	7,439,000	7,588,000	18.56%	2.00%	0.63%
8.	Service Contracts	17,662,695	8,011,333	8,219,614	8,207,598	8,405,566	2.26%	2.41%	0.70%
9.	Local Operating Revenue	377,539		1,156,768	1,188,784	1,179,150	1.93%	-0.81%	0.10%
10.	Total Operating Revenue	\$ 144,448,439	\$ 136,660,846	\$ 140,001,382	\$ 137,528,884	\$ 141,001,463	0.71%	2.52%	11.76%
	Non-Operating Resources								
11.	Interest	\$ 463,607	\$ 802,793	\$ 575,000	\$ 575,000	\$ 577,875	0.50%	0.50%	0.05%
12.	Miscellaneous	9,176,923	4,810,928	4,454,391	4,137,118	4,125,114	-7.39%	-0.29%	0.35%
13.	Total Non-Operating Resources	\$ 9,640,530	\$ 5,613,721	\$ 5,029,391	\$ 4,712,118	\$ 4,702,989	-6.49%	-0.19%	0.40%
	Tax Revenue								
14.	Employer Payroll**	\$ 273,308,312	\$ 305,666,908	\$ 318,701,301	\$ 318,701,301	\$ 345,813,668	8.51%	8.51%	28.83%
15.	Self-Employed**	14,783,448	16,357,820	16,249,828	17,291,676	18,770,870	15.51%	8.55%	1.57%
16.	State "In-Lieu"**	3,202,411	1,974,632	1,795,408	1,777,288	1,507,006	-16.06%	-15.21%	0.13%
17.	Total Tax Revenue	\$ 291,294,171	\$ 323,999,360	\$ 336,746,537	\$ 337,770,265	\$ 366,091,544	8.71%	8.38%	30.53%
	Grants								
18.	Federal Operating Grants	\$ 45,493,773	\$ 72,296,714	\$ 81,992,558	\$ 80,408,022	\$ 87,442,283	6.65%	8.75%	7.29%
19.	State Operating Grants	1,481,432	1,328,536	1,354,292	1,200,500	1,249,657	-7.73%	4.09%	0.10%
20.	Local Operating Grants	19,524	2,152,280	18,046	18,046	18,587	3.00%	3.00%	0.00%
21.	Capital Grants	106,671,969	107,216,868	7,800,161	90,126,129	151,650,445	1844.20%	68.26%	12.66%
22.	Total Grants	\$ 153,666,698	\$ 182,994,398	\$ 91,165,057	\$ 171,752,697	\$ 240,360,972	163.65%	39.95%	20.05%

* Budgetary Fund Balance. Restricted funds include funds held in trust to pay debt service, plus bond proceeds and other resources designated for specific projects.

Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

** Budgeted payroll tax revenues are an estimate of fiscal year payroll tax cash receipts. Actuals are an estimate of payroll taxes from *wages and salaries earned* in the fiscal year.

GENERAL FUND RESOURCE SUMMARY BY SOURCE

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Resources
23.	Other Capital Capital Assistance	\$ 121,701,458	\$ 22,459,088	\$ 7,179,881	\$ 5,594,798	\$ 5,268,212	-26.63%	-5.84%	0.44%
24.	Total Other Capital	\$ 121,701,458	\$ 22,459,088	\$ 7,179,881	\$ 5,594,798	\$ 5,268,212	-26.63%	-5.84%	0.44%
25.	Other Resources Bond Proceeds		\$ 72,865,000		\$ 110,000,000		0.00%	-100.00%	0.00%
26.	Other Non-Operating Resources	\$ 5,275,775	6,131,234	\$ 131,465,101	6,224,101	\$ 6,595,892	-94.98%	5.97%	0.55%
27.	Total Other Resources	\$ 5,275,775	\$ 78,996,234	\$ 131,465,101	\$ 116,224,101	\$ 6,595,892	-94.98%	-94.32%	0.55%
28.	Total Resources	\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	\$ 1,138,869,033	\$ 1,199,397,787	14.41%	5.31%	100.00%

FEDERAL & STATE GRANT/LOCAL CONTRIBUTION SUMMARY

Type of Funding	Purpose	% of Contributions	Budget 17/18
Federal Operating Grants			
FTA Section 5307 Urbanized Area Formula Funds	Preventive Maintenance	80.00%	\$ 38,757,589
FTA Section 5307 Urbanized Area Formula Funds	Community Job Connectors	50.00%	620,000
FTA Section 5337 State of Good Repair Funds	Preventive Maintenance	80.00%	24,492,476
Regional STP & CMAQ FHWA Flex Funds	Regional Rail Debt Service	89.73%	16,000,000
Regional STP FHWA Flex Funds	Metro Program Fund Exchanges	89.73%	5,500,000
Federal Transit Security Operating Grant Funds	Various Transit Security Projects	100.00%	300,000
Regional STP FHWA Flex Funds	Regional Transportation Options Program	89.73%	502,625
FTA Section 5310 Enhanced Mobility of Seniors & Individuals w/Disabilities Funds	Ride Connection Contracted Service	80.00%	960,000
Homeland Security Funds	Safety & Security - Police/Canine	100.00%	309,593
Total Federal Operating Grants			\$ 87,442,283
Federal CIP Grants			
FTA Section 5339(a) Bus & Bus Facilities Formula Funds	42 Replacement 40' Buses (FY2018 order)	80.00%	\$ 2,877,416
FTA Section 5309 New Starts Funds	Portland-Milwaukie Light Rail Project	55.88%	23,801,300
Regional STP & CMAQ FHWA Flex Funds	East Portland Transportation to Transit: Bike parking	89.73%	338,467
FTA Section 5339(c) Bus & Bus Facilities (Low & No-Emission Vehicle Program) Funds	Low-No Zero Emission Bus Project	46.88%	1,238,000
Regional STP FHWA Flex Funds	Powell-Division Corridor Safety & Access to Transit	89.73%	976,262
Regional CMAQ Flex Funds	Division Transit Project	89.73%	5,960,000
Regional CMAQ Flex Funds	Southwest Corridor Project	89.73%	15,000,000
FTA Section 5312 Research, Technical Assistance and Training Programs Funds	Open Trip Planner	80.00%	609,000
Transit Security Grant Funds	CCTV Cameras (Networked)	100.00%	850,000
Total Federal CIP Grants			\$ 51,650,445
Total Federal Grants			\$ 139,092,728
State Operating Grants			
State Special Transportation Funds	LIFT Operations	100.00%	\$ 248,258
State 5310 Formula Funds	LIFT Operations	80.00%	736,062
State 5310 Contracted Accessibility Services Funds	Shuttle Services	80.00%	265,337
Total State Operating Grants			\$ 1,249,657
State CIP Grants			
State 5310 Formula/Discretionary and STF Discretionary Funds	ATP Fleet Expansion/Replacement	89.73%	\$ 1,051,915
State 5311 Transit Network Program Funds	Downtown Layover Facility	89.73%	81,654
State STF Discretionary Funds	LIFT Automated Customer Information	89.73%	89,730
Connect Oregon V Funds	Westside Bike & Rides	90.00%	1,204,638
Total State CIP Grants			\$ 2,427,937
Total State Grants			\$ 3,677,594

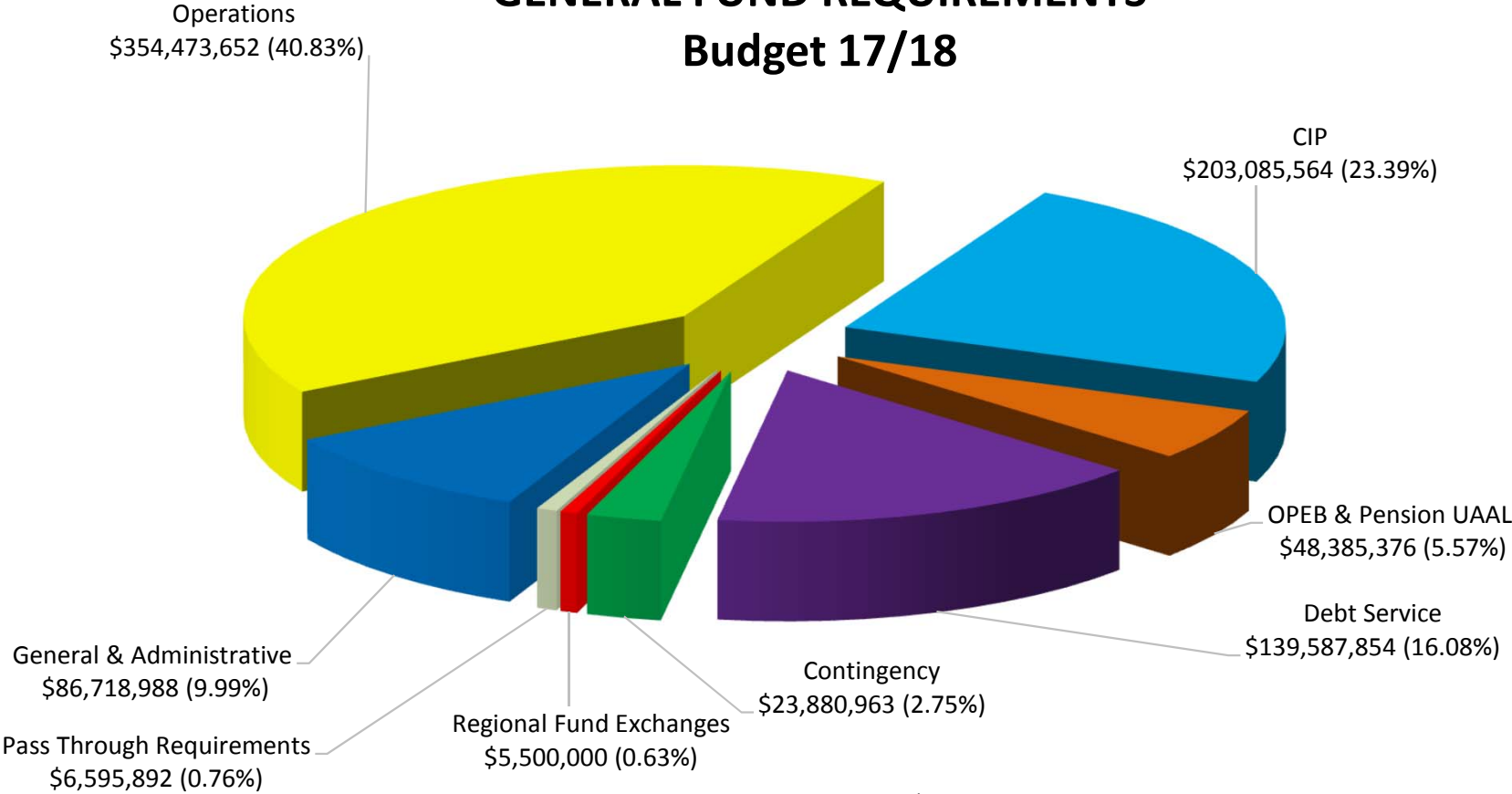
FEDERAL & STATE GRANT/LOCAL CONTRIBUTION SUMMARY

Type of Funding	Purpose	% of Contributions	Budget 17/18
Local Operating Contributions			
Metro	Open Street Map Data Maintenance		\$ 18,587
Total Local Operating Contributions			\$ 18,587
Local CIP Contributions			
Oregon Department of Transportation	Barbur-99W Corridor Safety & Access to Transit		\$ 23,571
City of Portland	Barbur-99W Corridor Safety & Access to Transit		105,781
City of Tigard	Barbur-99W Corridor Safety & Access to Transit		134,024
Metro	Division Transit Project		620,309
City of Gresham	Division Transit Project		6,807
City of Portland	Division Transit Project		372,700
Multnomah County	Division Transit Project		41,500
Oregon Department of Transportation	Division Transit Project		672,538
Metro	Southwest Corridor Project		87,558
Portland General Electric	Low-No Zero Emission Bus Project		462,000
City of Lake Oswego	Willamette Shore Trolley		208,487
Metro	Open Trip Planner		5,000
Moovel	Open Trip Planner		100,000
Total Local CIP Contributions			\$ 2,840,275
Total Local Contributions			\$ 2,858,862



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GENERAL FUND REQUIREMENTS Budget 17/18



Total Requirements = \$868,228,289*

*Requirements exclude Ending Fund Balance of \$331,169,498.

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Requirements
1.	Office of the General Manager Division								
1.	Office of the General Manager	\$ 964,143	\$ 1,026,764	\$ 1,080,618	\$ 1,010,072	\$ 954,510	-11.67%	-5.50%	0.08%
2.	Diversity and Transit Equity	266,876	288,125	552,618	529,127	612,697	10.87%	15.79%	0.05%
3.	Internal Audit	239,366	259,509	261,081	268,958	267,516	2.46%	-0.54%	0.02%
4.	Total Office of the General Manager Division	\$ 1,470,385	\$ 1,574,398	\$ 1,894,317	\$ 1,808,157	\$ 1,834,723	-3.15%	1.47%	0.15%
	Public Affairs Division								
5.	Administration	\$ 308,347	\$ 387,323	\$ 794,569	\$ 642,774	\$ 776,947	-2.22%	20.87%	0.06%
6.	Planning & Policy	5,027,094	4,551,885	6,205,087	5,452,074	5,885,771	-5.15%	7.95%	0.49%
7.	GIS & Location Based Services		483,855	530,517	514,654	559,205	5.41%	8.66%	0.05%
8.	Community Affairs		79,213	159,731	163,904		-100.00%	-100.00%	0.00%
9.	Government Services & Community Affairs	498,761	394,646	456,584	390,235	645,215	41.31%	65.34%	0.05%
10.	Communications & Marketing	1,116,668	3,909,263	3,717,754	3,686,635	4,447,422	19.63%	20.64%	0.37%
11.	Customer Experience	5,538,641	2,798,312	3,186,646	3,014,299	3,618,345	13.55%	20.04%	0.30%
12.	Total Public Affairs Division	\$ 12,489,511	\$ 12,604,497	\$ 15,050,888	\$ 13,864,575	\$ 15,932,905	5.86%	14.92%	1.32%
	Safety & Security Division								
13.	Safety, Security, Environmental Services & Transportation Training	\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	\$ 21,047,430	\$ 25,314,520	15.31%	20.27%	2.11%
14.	Total Safety & Security Division	\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	\$ 21,047,430	\$ 25,314,520	15.31%	20.27%	2.11%
	Information Technology Division								
15.	Information Technology	\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	\$ 10,194,452	\$ 12,275,646	11.02%	20.41%	1.02%
16.	Total Information Technology Division	\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	\$ 10,194,452	\$ 12,275,646	11.02%	20.41%	1.02%
	Finance & Administration Division								
17.	Administration	\$ 1,507,291	\$ 402,427	\$ 711,072	\$ 554,157	\$ 741,501	4.28%	33.81%	0.06%
18.	Financial Services	1,883,335	2,077,178	2,275,892	2,066,160	2,407,382	5.78%	16.51%	0.20%
19.	Budget & Grants Administration	3,595,463	748,306	894,805	778,962	921,061	2.93%	18.24%	0.08%
20.	Insurance Programs	534,173	1,979,920	3,669,686	3,515,389	3,652,387	-0.47%	3.90%	0.30%
21.	Procurement & Contracts	1,293,719	1,325,156	1,434,644	1,547,817	1,689,101	17.74%	9.13%	0.14%
22.	Fare Revenue	5,692,808	7,202,265	9,053,362	8,109,605	10,842,521	19.76%	33.70%	0.90%
23.	Total Finance & Administration Division	\$ 14,506,789	\$ 13,735,252	\$ 18,039,461	\$ 16,572,090	\$ 20,253,953	12.28%	22.22%	1.68%
	Labor Relations & Human Resources Division								
24.	Administration	\$ 1,695,241	\$ 1,882,951	\$ 2,348,972	\$ 2,264,250	\$ 758,757	-67.70%	-66.49%	0.06%
25.	Compensation, Benefits & HRIS	1,092,202	1,058,087	1,321,757	1,274,267	1,363,175	3.13%	6.98%	0.11%
26.	Talent Management					1,578,840	100.00%	100.00%	0.13%
27.	Labor Relations	412,291	416,393	422,436	516,499	820,681	94.27%	58.89%	0.07%
28.	Total Labor Relations & Human Resources Division	\$ 3,199,734	\$ 3,357,431	\$ 4,093,165	\$ 4,055,016	\$ 4,521,453	10.46%	11.50%	0.37%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Requirements
29.	Legal Services Division Legal Services	\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	\$ 1,895,185	\$ 2,236,196	6.58%	17.99%	0.19%
30.	Total Legal Services Division	\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	\$ 1,895,185	\$ 2,236,196	6.58%	17.99%	0.19%
31.	Operations Division Administration & Support	\$ 1,114,879	\$ 1,956,945	\$ 2,306,054	\$ 2,259,032	\$ 2,505,855	8.66%	10.93%	0.21%
32.	Bus Transportation	106,667,795	114,996,710	117,821,690	115,513,946	123,012,702	4.41%	6.49%	10.26%
33.	Field Operations	14,708,879	16,205,583	17,368,203	17,843,897	19,332,395	11.31%	8.34%	1.61%
34.	Service Delivery	1,503,580	1,605,472	1,565,305	1,620,025	1,577,680	0.79%	-2.61%	0.13%
35.	Accessible Transportation Programs-LIFT	33,861,160	35,271,578	35,786,525	35,986,612	36,982,071	3.34%	2.77%	3.08%
36.	Accessible Transportation Programs-MTP	12,194,481					0.00%	0.00%	0.00%
37.	Rail Transportation	17,785,030	21,201,031	22,005,567	21,229,278	21,750,901	-1.16%	2.46%	1.81%
38.	Commuter Rail	6,438,285	6,976,749	5,554,024	6,000,032	5,917,075	6.54%	-1.38%	0.49%
39.	Streetcar	9,766,461	14,237,880	14,517,415	14,736,032	14,665,105	1.02%	-0.48%	1.22%
40.	Bus Maintenance	50,277,358	48,146,066	56,262,750	55,596,222	58,072,454	3.22%	4.45%	4.84%
41.	Facilities Management	15,589,112	17,236,704	16,855,510	17,372,090	19,008,298	12.77%	9.42%	1.58%
42.	Rail Maintenance of Way	15,116,638	16,056,884	16,234,157	16,335,746	16,786,652	3.40%	2.76%	1.40%
43.	Rail Equipment Maintenance	23,957,667	29,906,443	30,495,696	33,716,472	34,862,464	14.32%	3.40%	2.91%
44.	Total Operations Division	\$ 308,981,325	\$ 323,798,045	\$ 336,772,896	\$ 338,209,384	\$ 354,473,652	5.26%	4.81%	29.54%
45.	Capital Projects Division Administration	\$ 401,348	\$ 470,297	\$ 907,647	\$ 548,167	\$ 767,194	-15.47%	39.96%	0.06%
46.	Development & Operations Support	2,978,216	2,872,211	2,629,435	3,877,714	3,582,399	36.24%	-7.62%	0.30%
47.	Capital Program		383,293				0.00%	0.00%	0.00%
48.	In-Street Transit Facilities Development	595,235	651,223				0.00%	0.00%	0.00%
49.	Total Capital Projects Division	\$ 3,974,799	\$ 4,377,024	\$ 3,537,082	\$ 4,425,881	\$ 4,349,593	22.97%	-1.72%	0.36%
50.	OPEB & Pension UAAL	\$ 47,828,738	\$ 50,095,658	\$ 49,637,303	\$ 49,223,754	\$ 48,385,376	-2.52%	-1.70%	4.03%
51.	Regional Fund Exchanges		3,021,148	3,063,139	3,063,139	5,500,000	79.55%	79.55%	0.46%
52.	Debt Service	21,242,456	35,575,682	265,482,503	142,286,211	139,587,854	-47.42%	-1.90%	11.64%
53.	Total Operating Requirements	\$ 437,119,576	\$ 473,547,016	\$ 732,679,046	\$ 606,645,274	\$ 634,665,870	-13.38%	4.62%	52.87%

GENERAL FUND REQUIREMENT SUMMARY

Line No.	Division/Department	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change Budget	% Change Estimated	% of Total Requirements
	CIP								
	Capital & Operating Projects:								
54.	Public Affairs Division	\$ 572,840	\$ 2,446,312	\$ 8,127,404	\$ 2,505,067	\$ 2,233,877	-72.51%	-10.83%	0.19%
55.	Safety & Security Division	2,140,636	2,592,344	8,797,560	3,547,826	20,902,392	137.59%	489.16%	1.74%
56.	Information Technology Division	4,406,141	7,629,762	13,978,046	4,216,503	12,493,210	-10.62%	196.29%	1.04%
57.	Finance & Administration Division	6,263,553	16,963,036	19,927,172	2,752,752	15,456,391	-22.44%	461.49%	1.29%
58.	Legal Services Division	5,000	41,839	300,000	130,593	425,000	41.67%	225.44%	0.04%
59.	Operations Division	49,887,817	55,061,484	63,989,560	47,979,891	78,348,487	22.44%	63.29%	6.53%
60.	Capital Projects Division	9,824,577	15,417,277	41,952,574	29,490,311	73,226,207	74.55%	148.31%	6.11%
61.	Total CIP	\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	\$ 90,622,943	\$ 203,085,564	29.29%	124.10%	16.94%
62.	Light Rail Program	\$ 181,631,270	\$ 44,920,649				0.00%	0.00%	0.00%
63.	Pass Through Requirements	5,275,775	6,131,234	\$ 6,465,101	\$ 6,224,101	\$ 6,595,892	2.02%	5.97%	0.55%
64.	Contingency			21,722,871		23,880,963	9.93%	100.00%	1.99%
	Ending Fund Balance as of June 30*								
65.	Restricted Bond Proceeds & Other Restricted	73,265,333	159,947,094	3,095,667	244,839,989	173,786,503	5513.86%	-29.02%	14.49%
66.	Restricted Debt Service	22,386,368	33,287,682	24,434,260	39,587,854	24,969,864	2.19%	-36.93%	2.08%
67.	Unrestricted	143,661,774	172,051,393	102,898,653	150,948,872	132,413,131	28.68%	-12.28%	11.04%
68.	Total Ending Fund Balance	\$ 239,313,475	\$ 365,286,169	\$ 130,428,580	\$ 435,376,715	\$ 331,169,498	153.91%	-23.93%	27.65%
69.	Total Requirements	\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	\$ 1,138,869,033	\$ 1,199,397,787	14.41%	5.31%	100.00%

* Budgetary Fund Balance. Restricted funds include funds held in Trust to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

GENERAL FUND REQUIREMENTS BY OBJECT CLASS (Summary of Detail Estimate Sheets)

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Total Requirements
	Personnel Services							
1.	Office of the General Manager	\$ 981,854	\$ 1,162,325	\$ 1,298,701	\$ 1,239,521	\$ 1,233,087	-5.05%	0.10%
2.	Public Affairs	6,342,098	6,494,223	7,478,199	7,213,119	8,078,368	8.03%	0.67%
3.	Safety & Security	1,434,265	1,518,566	6,169,799	6,179,436	7,232,383	17.22%	0.60%
4.	Information Technology	5,344,664	5,918,751	6,612,961	6,389,451	7,078,921	7.05%	0.59%
5.	Finance & Administration	7,585,746	9,500,604	10,193,170	10,183,198	10,987,776	7.80%	0.92%
6.	Labor Relations & Human Resources	2,145,562	2,432,909	2,587,449	2,714,772	2,871,694	10.99%	0.24%
7.	Legal Services	1,566,424	1,673,648	1,829,005	1,698,425	1,966,714	7.53%	0.16%
8.	Operations	207,740,596	230,535,477	239,609,373	238,371,881	249,867,342	4.28%	20.85%
9.	Capital Projects	2,229,377	2,203,628	1,249,470	2,383,294	2,036,176	62.96%	0.17%
10.	OPEB & Pension UAAL	47,496,498	49,897,457	49,229,263	48,974,365	48,035,376	-2.43%	4.00%
11.	Total Personnel Services	\$ 282,867,084	\$ 311,337,588	\$ 326,257,390	\$ 325,347,462	\$ 339,387,837	4.02%	28.30%
	Materials & Services							
12.	Office of the General Manager	\$ 488,531	\$ 412,073	\$ 595,616	\$ 568,636	\$ 601,636	1.01%	0.05%
13.	Public Affairs	6,147,413	6,110,274	7,572,689	6,651,456	7,854,537	3.72%	0.65%
14.	Safety & Security	12,554,298	13,774,957	15,782,783	14,867,994	18,082,137	14.57%	1.51%
15.	Information Technology	2,289,427	2,330,941	4,444,578	3,805,001	5,196,725	16.92%	0.43%
16.	Finance & Administration	6,921,043	4,234,648	7,846,291	6,388,892	9,266,177	18.10%	0.77%
17.	Labor Relations & Human Resources	1,054,172	924,522	1,505,716	1,340,244	1,649,759	9.57%	0.14%
18.	Legal Services	236,762	191,018	269,166	196,760	269,482	0.12%	0.02%
19.	Operations	101,240,729	93,262,568	97,163,523	99,837,503	104,606,310	7.66%	8.73%
20.	Capital Projects	1,745,421	2,173,396	2,287,612	2,042,587	2,313,417	1.13%	0.19%
21.	OPEB & Pension UAAL	332,240	198,201	408,040	249,389	350,000	-14.22%	0.03%
22.	Total Materials & Services	\$ 133,010,036	\$ 123,612,598	\$ 137,876,014	\$ 135,948,462	\$ 150,190,180	8.93%	12.52%
23.	CIP	\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	\$ 90,622,943	\$ 203,085,564	29.29%	16.93%
24.	Light Rail Program	181,631,270	44,920,649				0.00%	0.00%
25.	Pass Through Requirements	5,275,775	6,131,234	6,465,101	6,224,101	6,595,892	2.02%	0.55%
26.	Regional Fund Exchanges		3,021,148	3,063,139	3,063,139	5,500,000	79.55%	0.46%
27.	Debt Service	21,242,456	35,575,682	265,482,503	142,286,211	139,587,854	-47.42%	11.64%
28.	Contingency			21,722,871		23,880,963	9.93%	1.99%
	Ending Fund Balance as of June 30*							
29.	Restricted Bond Proceeds & Other Restricted	73,265,333	159,947,094	3,095,667	244,839,989	173,786,503	5513.86%	14.49%
30.	Restricted Debt Service	22,386,368	33,287,682	24,434,260	39,587,854	24,969,864	2.19%	2.08%
31.	Unrestricted Funds	143,661,774	172,051,393	102,898,653	150,948,872	132,413,131	28.68%	11.04%
32.	Total Ending Fund Balance	\$ 239,313,475	\$ 365,286,169	\$ 130,428,580	\$ 435,376,715	\$ 331,169,498	153.91%	27.61%
33.	Total Requirements	\$ 936,440,657	\$ 990,037,122	\$ 1,048,367,914	\$ 1,138,869,033	\$ 1,199,397,787	14.41%	100.00%

* Budgetary Fund Balance. Restricted funds include funds withdrawn by the Trustee to pay debt service, plus bond proceeds and other resources designated for specific projects. Unrestricted funds are resources maintained to cover cash flow until tax and grant revenues are collected.

GENERAL FUND PERSONNEL SERVICES SCHEDULE

Expense Category	Explanation	Budget 16/17	Budget 17/18	% Change FY17-FY18
Earnings				
Salaries & Wages	Base compensation for all non-temporary positions, including training pay, student training cost, and union employee wage premiums based on years of service.	\$ 177,678,444	\$ 186,743,774	5.10%
Sick & Vacation/Holiday Payout	\$134,938 for union sick payout; \$352,484 for union vacation/holiday payout; \$369,975 for non-union vacation payout.	884,741	857,397	-3.09%
Other Wage Categories	Road relief, night & shift differential, incentive pay, tool allowance, time slip differential, extra service pay, premium pay and split shift travel time pay for union employees.	2,190,079	2,948,813	34.64%
Scheduled Overtime	Overtime that has been built into union operator shifts.	9,552,735	10,092,104	5.65%
Unscheduled Overtime	All other overtime except scheduled overtime.	7,309,892	7,517,105	2.83%
Limited Term Employment	Salaries of employees hired for 6 or more months, work 20 or more hours per week, and have a predetermined end date.	389,518	2,053,420	427.17%
Unemployment Expense	TriMet reimburses the State of Oregon for actual claims paid.	113,109	113,109	0.00%
Unpaid Absence	All excused and unexcused time loss for which employees are not paid.	(3,016,884)	(3,068,694)	1.72%
Fringe Benefits				
Health & Welfare Benefits	\$17,811 per full-time and part-time union employee; \$15,403 per full-time non-union employee; \$10,116 per part-time non-union employee.	52,185,812	52,208,911	0.04%
Disability & Life Insurance	\$356 per full-time union employee; \$244 per part-time union employee; \$708 per non-union employee.	1,199,866	1,215,324	1.29%
Social Security - Medicare	7.65% of first \$127,200 of salaries and wages; 1.45% thereafter.	14,799,108	15,698,379	6.08%
TriMet Payroll Tax	.7487% of gross income.	1,286,633	1,379,153	7.19%
Pension Expense-Normal Cost* (cost of benefits earned this year)	\$6,584 per union full-time employee; \$4,938 per union part-time employee; 9.46% of gross income per non-union employee in Defined Benefit Plan; 8.0% of base pay per union and non-union employee in Defined Contribution Plans.	16,692,839	17,753,355	6.35%
Capitalized Labor and Fringe	Capitalized labor and fringe reimbursement.	(9,437,765)	(9,834,688)	4.21%
Workers' Compensation	Medical and time loss payments to employees injured in work related accidents. Time loss is paid at 66.7% of average weekly wage not to exceed \$1,295.69 per week.	5,200,000	5,675,000	9.13%
Total Personnel Services**		\$ 277,028,127	\$ 291,352,461	5.17%

* Union defined benefit pension assumes 7% return on investments decreasing to a 6.5% long-term rate over 15 years; non-union defined benefit assumes 6.5% long-term return on investments.

** Total does not include OPEB & Pension UAAL costs. See OPEB & Pension UAAL department for DB pension plan assumptions.

GENERAL FUND MATERIALS & SERVICES SCHEDULE

Expense Category	Budget 16/17	Budget 17/18	Percent Change	Explanation
Communications System Maintenance	\$ 540,000	\$ 530,400	-1.78%	
Computer Maintenance Materials & Services	3,560,413	3,808,519	6.97%	
Contracted Legal Services	583,173	366,200	-37.21%	
Contracted Transportation Services	35,772,313	37,435,890	4.65%	LIFT inflation and ridership increases.
Customer Information Materials	242,734	245,162	1.00%	
Dues (including APTA & OTA) & Subscriptions	325,880	347,108	6.51%	Reflects increased staffing.
Education & Training	306,633	686,357	123.84%	Reflects increased staffing.
Employee Attendance & Incentive Programs	444,867	293,539	-34.02%	Change in program structure.
Facilities Maintenance - Materials & Services	5,617,549	7,462,748	32.85%	
Health Benefit Administration	324,745	327,993	1.00%	
Insurance Premiums and Self-Insurance Funding	4,676,077	3,845,528	-17.76%	Budget decreased to reflect actual expense.
Interagency Transfers	7,554,245	7,720,379	2.20%	
Lease Expenses	1,544,468	1,407,210	-8.89%	
Light Rail Propulsion Power	5,156,000	5,328,500	3.35%	
Marketing & Advertising	906,000	1,610,570	77.77%	Additional marketing campaigns.
Metro Unified Work Program	238,054	240,435	1.00%	
Money Collection & Transport	174,229	178,170	2.26%	
Office Administrative Materials & Services	2,067,581	2,343,454	13.34%	
OPEB Service Contracts for Retirement Plans	408,040	350,000	-14.22%	
Other Materials & Services	3,166,384	3,535,255	11.65%	
Personal Injury & Property Damage Self-Insurance	2,430,620	2,145,000	-11.75%	Budget decreased to reflect actual expense.
Professional & Technical Services	5,402,918	8,586,399	58.92%	IT consulting and contracted services; fare enforcement.
Revenue Vehicle - Maintenance Materials & Services	20,839,128	23,900,948	14.69%	
Revenue Vehicles - Diesel Fuel	13,195,000	12,438,525	-5.73%	\$1.95/gallon for bus; \$2.00/gallon for ATP and WES.
Revenue Vehicles - Oil & Lubricants	583,325	597,180	2.38%	
Security Related Materials & Services	14,458,153	15,778,000	9.13%	
Support Vehicles - Maintenance & Materials	790,000	803,673	1.73%	
Telephone Expense	581,903	744,407	27.93%	Reflects increased staffing and wireless communications.
Tickets, Passes, Transfers, Schedules & Guides	610,299	647,966	6.17%	
Uniforms and Laundry	1,869,526	2,114,262	13.09%	Reflects increase in staffing for service increase.
Utilities (Natural Gas, Electricity, Water/Sewer)	3,154,827	4,030,803	27.77%	Budget increased to reflect actual expense.
Waste Disposal Fees	350,930	339,600	-3.23%	
Total Materials & Services	\$ 137,876,014	\$ 150,190,180	8.93%	

SUMMARY OF GENERAL FUND EMPLOYEES

	Actual 6/30/15	Actual 6/30/16	Budget 16/17	Budget 17/18	Change FY17-FY18
Office of the General Manager Division					
Non-Union Employees					
Full-Time Employees	7.00	8.00	9.00	9.00	0.00
Part-Time Employees	0.00	0.00	0.50	0.00	-0.50
Total Office of the General Manager Division	7.00	8.00	9.50	9.00	-0.50
Public Affairs Division					
Non-Union Employees					
Full-Time Employees	42.45	44.75	47.75	47.75	0.00
Limited Term Employees	0.00	0.00	2.20	2.20	0.00
Grant Funded Employees	5.55	6.25	6.25	6.25	0.00
Part-Time Employees	6.05	6.05	6.05	6.05	0.00
Union Employees					
Full-Time Employees	13.00	11.00	17.00	21.00	4.00
Total Public Affairs Division	67.05	68.05	79.25	83.25	4.00
Safety & Security Division					
Non-Union Employees					
Full-Time Employees	11.25	17.00	19.00	23.00	4.00
Union Employees					
Full-Time Employees	1.00	34.00	36.00	42.00	6.00
Total Safety & Security Division	12.25	51.00	55.00	65.00	10.00
Information Technology Division					
Non-Union Employees					
Full-Time Employees	44.50	47.00	51.50	53.00	1.50
Limited Term Employees	0.00	0.00	0.00	0.50	0.50
Total Information Technology Division	44.50	47.00	51.50	53.50	2.00
Finance & Administration Division					
Non-Union Employees					
Full-Time Employees	32.94	38.94	38.94	43.00	4.06
Part-Time Employees	0.75	0.00	0.00	0.00	0.00
Union Employees					
Full-Time Employees	50.00	52.00	54.50	54.50	0.00
Total Finance & Administration Division	83.69	90.94	93.44	97.50	4.06
Labor Relations & Human Resources Division					
Non-Union Employees					
Full-Time Employees	17.25	20.00	20.00	22.00	2.00
Part-Time Employees	2.90	2.10	2.10	1.30	-0.80
Total Labor Relations & Human Resources Division	20.15	22.10	22.10	23.30	1.20

SUMMARY OF GENERAL FUND EMPLOYEES

	Actual 6/30/15	Actual 6/30/16	Budget 16/17	Budget 17/18	Change FY17-FY18
Legal Services Division					
Non-Union Employees					
Full-Time Employees	11.75	13.00	13.00	14.00	1.00
Total Legal Services Division	11.75	13.00	13.00	14.00	1.00
Operations Division					
Non-Union Employees					
Full-Time Employees	141.00	136.00	145.00	164.00	19.00
Limited Term Employees	0.00	0.00	0.00	3.00	3.00
Union Employees					
Full-Time Employees	1,881.67	1,949.00	1,981.00	2,115.00	134.00
Part-Time Employees	349.00	365.00	351.00	293.00	-58.00
Total Operations Division	2,371.67	2,450.00	2,477.00	2,575.00	98.00
Capital Projects Division					
Non-Union Employees					
Full-Time Employees	10.00	55.00	81.00	80.00	-1.00
Limited Term Employees	0.00	0.00	2.00	12.50	10.50
Grant Funded Employees	4.00	0.00	0.00	0.00	0.00
Part-Time Employees	0.00	0.50	0.50	0.50	0.00
Total Capital Projects Division	14.00	55.50	83.50	93.00	9.50
General Fund Operating Program					
Non-Union Employees					
Full-Time Employees	318.14	379.69	425.19	455.75	30.56
Limited Term Employees	0.00	0.00	4.20	18.20	14.00
Grant Funded Employees	9.55	6.25	6.25	6.25	0.00
Part-Time Employees	9.70	8.15	9.15	7.85	-1.30
Total	337.39	394.09	444.79	488.05	43.26
Union Employees					
Full-Time Employees	1,945.67	2,046.00	2,088.50	2,232.50	144.00
Part-Time Employees	349.00	365.00	351.00	293.00	-58.00
Total	2,294.67	2,411.00	2,439.50	2,525.50	86.00
Total General Fund Operating Program Employees (1)	2,632.06	2,805.09	2,884.29	3,013.55	129.26

(1) Actual number of employees, at any given, time, may vary significantly from these totals due to the nature of some operations.

SUMMARY OF GENERAL FUND EMPLOYEES

	Actual 6/30/15	Actual 6/30/16	Budget 16/17	Budget 17/18	Change FY17-FY18
Light Rail Program					
Non-Union Employees					
Full-Time Employees	81.25	10.84			
Limited Term Project Employees	14.00	9.16			
Part-Time Employees	1.60	0.00			
Total	96.85	20.00			
Union Employees (Start Up)					
Full-Time Employees	52.33	0.00			
Total	52.33	0.00			
Total Light Rail Program Employees	149.18	20.00			

SUMMARY OF FIXED ROUTE SERVICE (Hours and Miles)

Weekly Vehicle Hours	Actual June '15	Actual June '16	Budget June '17	Estimate June '17	Budget June '18	% Change Budget	% Change Estimate	% of Total
Fixed Route								
Bus Service	38,096	38,458	39,749	39,907	41,110	3.42%	3.01%	84.34%
Light Rail (Train Hours)	5,552	5,988	6,156	6,093	6,093	-1.02%	0.00%	12.50%
Commuter Rail (Train Hours)	122	122	122	122	122	0.00%	0.00%	0.25%
Portland Streetcar (Train Hours)*	1,146	1,419	1,419	1,419	1,419	0.00%	0.00%	2.91%
Fixed Route Total	44,916	45,987	47,446	47,541	48,744	2.74%	2.53%	100.00%

Weekly Vehicle Miles	Actual June '15	Actual June '16	Budget June '17	Estimate June '17	Budget June '18	% Change Budget	% Change Estimate	% of Total
Fixed Route								
Bus Service	468,349	467,376	487,336	487,336	506,254	3.88%	3.88%	72.05%
Light Rail (Car Miles)	163,174	172,775	176,440	175,420	175,420	-0.58%	0.00%	24.97%
Commuter Rail (Train Miles)	2,307	2,307	2,307	2,307	2,307	0.00%	0.00%	0.33%
Portland Streetcar (Car Miles)*	15,262	18,687	18,687	18,687	18,687	0.00%	0.00%	2.65%
Fixed Route Total	649,092	661,145	684,770	683,750	702,668	2.61%	2.77%	100.00%

*Streetcar vehicles are owned by the City of Portland, which manages Portland Streetcar service. TriMet furnishes vehicle operators and mechanics to Portland Streetcar, with costs reimbursed to TriMet by the City of Portland. In addition, TriMet funds approximately 60% of the City of Portland's net cost (after fares) of Streetcar operation.

SUMMARY OF FIXED ROUTE AND ACCESSIBLE TRANSPORTATION VEHICLES

Fixed Route Services	Actual June '15	Actual June '16	Budget June '17	Estimate June '17	Budget June '18	% Change Budget	% Change Estimate
Bus Service							
Peak Vehicles	534	535	557	550	570	2.33%	3.64%
Total Vehicles	643	648	668	660	684	2.40%	3.64%
Light Rail							
Peak Vehicles	102	118	118	116	116	-1.69%	0.00%
Total Vehicles	137	145	145	145	145	0.00%	0.00%
Commuter Rail							
Peak Vehicles	3	3	3	3	3	0.00%	0.00%
Total Vehicles	5	5	5	5	5	0.00%	0.00%
Portland Streetcar*							
Peak Vehicles	12	14	14	14	14	0.00%	0.00%
Total Vehicles	17	17	17	17	17	0.00%	0.00%
<hr/>							
Accessible Transportation	Actual June '15	Actual June '16	Budget June '17	Estimate June '17	Budget June '18	% Change Budget	% Change Estimate
Peak Vehicles	220	220	220	220	224	1.82%	1.82%
Total Vehicles	268	268	268	268	273	1.87%	1.87%

*Streetcar vehicles are owned by the City of Portland, which manages Portland Streetcar service. TriMet furnishes vehicle operators and mechanics to Portland Streetcar, with costs reimbursed to TriMet by the City of Portland. In addition, TriMet funds approximately 60% of the City of Portland's net cost (after fares) of Streetcar operation.

SUMMARY OF GENERAL FUND DEBT SERVICE

Line No.	Operating	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	Revenue Offset 4) 17/18	% Change Budget
1.	2005 Refunding Bonds	\$ 4,826,454	\$ 4,208,395					0.00%
2.	2005 Capital Grant Receipt Bonds	10,203,948	10,316,005	\$ 1,379,484	\$ 2,731,145			-100.00%
3.	2007 Revenue Bonds	2,948,583	1,913,418	1,557,875	1,583,624			-100.00%
4.	2009 Senior Lien Revenue Bonds Series A and B	3,376,108	2,658,473	2,423,843	2,423,841	\$ 2,434,226		0.43%
5.	2011 Capital Grant Receipt Bonds 1)	5,639,543	5,652,183	14,668,759	14,668,759	14,617,990	\$ 16,000,000	-0.35%
6.	2012 Senior Lien Revenue Bonds	5,405,520	4,995,722	5,442,134	2,638,706	2,635,664		-51.57%
7.	2013 Interim Bonds 2)	5,739,550	5,739,550	230,030,713	104,109,599	103,367,450		-55.06%
8.	2015 Revenue Bonds		3,266,259	9,939,695	9,939,694	10,507,399		5.71%
9.	2016 Revenue Bonds		311,549		2,244,170	2,595,429		100.00%
10.	2017 Revenue Bonds				1,556,673	3,309,696		100.00%
11.	Bond Issuance Costs/Misc.		808,157		350,000			0.00%
12.	Capitalized Leases	90,153	35,968	40,000	40,000	120,000		200.00%
13.	Capital Interest 3)	(16,987,403)	(4,329,997)					0.00%
14.	Total General Fund Debt Service	\$ 21,242,456	\$ 35,575,682	\$ 265,482,503	\$ 142,286,211	\$ 139,587,854	\$ 16,000,000	-47.42%

- 1) Includes capitalized interest payment. Bond proceeds to pay capitalized interest are in Beginning Fund Balance.
- 2) 2013 Portland-Milwaukie Light Rail Project interim financing issuance costs.
- 3) Capital Interest is a required accounting estimate. It was offset in 14/15 by a like expense amount in the Light Rail Program and in 15/16 in the CIP.
- 4) Amount of debt service that is offset by MTIP IGA revenues or payroll tax rate increase revenues represents 18 months of grant resources.

SUMMARY OF GENERAL FUND DEBT SERVICE PRINCIPAL AND INTEREST

	Principal	Interest	Total
2009 Senior Lien Bonds	\$ 1,600,000	\$ 834,226	\$ 2,434,226
2011 Capital Grant Receipt Bonds	9,450,000	5,167,990	14,617,990
2012 Senior Lien Bonds	2,380,000	255,664	2,635,664
2013 Interim Bonds	100,000,000	3,367,450	103,367,450
2015 Revenue Bonds	7,255,000	3,252,399	10,507,399
2016 Revenue Bonds	355,000	2,240,429	2,595,429
2017 Revenue Bonds		3,309,696	3,309,696
Capitalized Leases	100,000	20,000	120,000
FY17-18 Total General Fund Debt Service	\$ 121,140,000	\$ 18,447,854	\$ 139,587,854

TRIMET CONTINUING REVENUES AND CALCULATION OF PAYROLL TAX DEBT SERVICE RATIO

Line No.	Revenue Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	Operating Revenue					
2.	Passenger	\$ 116,734,062	\$ 118,069,153	\$ 120,700,000	\$ 117,193,502	\$ 120,150,000
3.	Advertising	3,290,000	3,392,500	3,525,000	3,500,000	3,678,747
4.	Accessible Transportation Contract (see note 1)	6,384,143	7,187,860	6,400,000	7,439,000	7,588,000
5.	Service Contracts (see note 2)	17,662,695	8,011,333	8,219,614	8,207,598	8,405,566
5.	Total Operating Revenue	\$ 144,070,900	\$ 136,660,846	\$ 138,844,614	\$ 136,340,100	\$ 139,822,313
6.	Tax Revenue					
7.	Employer Payroll	\$ 273,308,312	\$ 305,666,908	\$ 318,701,301	\$ 318,701,301	\$ 345,813,668
8.	Self-Employed	14,783,448	16,357,820	16,249,828	17,291,676	18,770,870
9.	State "In Lieu"	3,202,411	1,974,632	1,795,408	1,777,288	1,507,006
9.	Total Tax Revenue	\$ 291,294,171	\$ 323,999,360	\$ 336,746,537	\$ 337,770,265	\$ 366,091,544
10.	Other Revenue					
11.	Federal Operating Grants (see note 3)	\$ 25,933,560	\$ 49,645,623	\$ 60,114,881	\$ 59,134,898	\$ 63,870,065
12.	State Operating Grants (see note 4)	1,481,432	1,328,536	1,354,292	1,200,500	1,249,657
13.	Interest	463,607	802,793	575,000	575,000	577,875
14.	Miscellaneous	9,176,923	4,810,928	4,454,391	4,137,118	4,125,114
14.	Total Other Revenue	\$ 37,055,522	\$ 56,587,880	\$ 66,498,564	\$ 65,047,516	\$ 69,822,711
15.	Net Continuing Resources*	\$ 472,420,593	\$ 517,248,086	\$ 542,089,715	\$ 539,157,881	\$ 575,736,568
16.	Debt Service on Senior Lien Bonds	\$ 22,386,368	\$ 23,937,491	\$ 24,434,260	\$ 24,886,307	\$ 24,969,864
17.	Senior Lien Debt Service as a Percent of Net Continuing Revenues	4.7%	4.6%	4.5%	4.6%	4.3%

* Net Continuing Revenues exclude :

- Surface Transportation Program/Congestion, Mitigation & Air Quality grant funds pledged to TriMet by Metro to support grant receipt bonds
- Other state and federal grant revenues legally required to be used for an intended purpose (New Freedom, Jobs Access, Homeland Security, RTO and Fund Exchanges)

Notes:

1. Revenue offsets rides already provided by LIFT.
2. Streetcar personnel revenue and CTRAN revenues.
3. Federal Section 5307 Urbanized Area Formula Funds and Federal Section 5337 State of Good Repair Funds.
4. Contracted Accessibility Services - State 5310, State 5310 Formula Funds, STF Formula Funds.



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OPEB & PENSION UAAL

	Explanation	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18
Union (note 1)							
Retiree/Disabled Medical							
Retiree Medical	Post Employment Medical Benefit	\$ 7,424,910	\$ 6,628,577	\$ 7,204,397	\$ 6,295,076	\$ 6,201,937	-13.91%
Retiree Medicare	Post Employment Medicare Benefit	6,956,708	6,175,095	6,750,100	5,898,119	6,763,194	0.19%
Retiree Dental	Post Employment Dental Benefit	1,380,678	1,193,724	1,339,673	1,133,665	1,299,041	-3.03%
Disability Medical	Post Employment Disability Medical Benefit	915,336	1,436,259	888,151	1,363,997	797,103	-10.25%
Disability Dental	Post Employment Disability Dental Benefit	107,559	136,426	104,365	129,562	103,412	-0.91%
Medicare Part B	Post Employment Medicare Part B Benefit (note 4)	1,592,072	1,778,265	1,688,317	1,917,885	1,777,022	5.25%
Retiree Life Insurance	Retiree Life Insurance Premiums	407,499	414,310	421,816	423,066	390,171	-7.50%
Pension UAAL Expense (note 2)	Current year portion of 15 year funding of Unfunded Accrued Actuarial Liability	25,004,626	26,499,537	25,000,000	25,742,070	25,000,000	0.00%
Total Union		\$ 43,789,388	\$ 44,262,193	\$ 43,396,819	\$ 42,903,440	\$ 42,331,880	
Non-Union							
Retiree Medical	Post Employment Medical Benefit	\$ 349,254	\$ 544,601	\$ 680,324	\$ 594,369	\$ 645,650	-5.10%
Retiree Medicare	Post Employment Medicare Benefit	425,514	628,019	828,874	724,151	924,444	11.53%
Retiree Dental	Post Employment Dental Benefit	102,909	250,253	200,460	273,122	209,428	4.47%
Disability Medical	Post Employment Disability Medical Benefit	17,393	51,776	33,881	56,508	43,786	29.23%
Disability Dental	Post Employment Disability Dental Benefit	2,012	5,609	3,919	6,122	5,303	35.32%
Retiree Life Insurance	Retiree Life Insurance Premiums	43,062	44,307	50,634	52,021	50,902	0.53%
Pension UAAL Expense (note 3)	Current year portion of 10 year funding of Unfunded Accrued Actuarial Liability	5,500,000	5,747,771	5,500,000	5,548,694	5,500,000	0.00%
Total Non-Union		\$ 6,440,143	\$ 7,272,336	\$ 7,298,092	\$ 7,254,987	\$ 7,379,513	
Professional & Technical	Service contracts for retirement plans	332,240	198,201	408,040	249,389	350,000	-14.22%
Capitalized Fringe	Capital grant fringe reimbursement	(2,733,033)	(1,637,072)	(1,465,648)	(1,184,062)	(1,676,017)	14.35%
Total OPEB & Pension UAAL		\$ 47,828,738	\$ 50,095,658	\$ 49,637,303	\$ 49,223,754	\$ 48,385,376	-2.52%

Pension Expense-Normal Cost (cost of benefits earned this year) is incorporated in departmental costs.

Notes:

1. Union retiree/disabled medical assumes current Working & Wage Agreement costs through November 30, 2016 then a 6% inflation increase thereafter.
2. Pension assumptions: union defined benefit pension unfunded liability funded over 15 years beginning with FY2014; assumes 7% return on investments decreasing to 6.5% over 15 years.
3. Pension assumptions: non-union defined benefit pension unfunded liability funded over 10 years beginning with FY2014; assumes 6.5% return on investments.
4. Union non-active employees, retirees, spouses, surviving spouses and dependents having enrolled in Medicare and a TriMet sponsored Medicare Advantage plan will be reimbursed by the District the actual cost of the Medicare Part B monthly premium.



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Division Summary OFFICE OF THE GENERAL MANAGER

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 981,854	\$ 1,162,325	\$ 1,298,701	\$ 1,239,521	\$ 1,233,087	-5.05%	67.21%
Materials & Services	488,531	412,073	595,616	568,636	601,636	1.01%	32.79%
Total	\$ 1,470,385	\$ 1,574,398	\$ 1,894,317	\$ 1,808,157	\$ 1,834,723	-3.15%	100.00%

Page

Office of the General Manager Division

Division Summary	GM-1
Office of the General Manager	GM-2
Diversity and Transit Equity	GM-5
Internal Audit	GM-8

Department Summary OFFICE OF THE GENERAL MANAGER

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 646,847	\$ 704,838	\$ 683,917	\$ 621,835	\$ 543,427	-20.54%	56.93%
Materials & Services	317,296	321,926	396,701	388,237	411,083	3.63%	43.07%
Total	\$ 964,143	\$ 1,026,764	\$ 1,080,618	\$ 1,010,072	\$ 954,510	-11.67%	100.00%

Responsibility:

TriMet is governed by a seven-member Board of Directors. The Board sets agency policy, enacts legislation and reviews certain contracts.

The **Office of the General Manager** is under the direct authority of the Board of Directors. The General Manager is appointed by the Board and is charged with managing the agency.

Activities:

- Keep the Board fully informed on TriMet's major activities.
- Set and lead strategic direction.
- Build and establish external and internal partnerships.

Performance Measures:

- The Office of the General Manager's performance is measured in the successful execution of the agency's strategic goals.

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
General Manager	\$ 241,970	\$ 270,721	\$ 229,000	1.00	\$ 229,000	\$ 236,000	\$ 236,000	1.00	\$ 236,000
Director, Business Initiatives	110,967	117,363	113,158	1.00	113,158	28,467			
Sr Executive Assistant, GM & Board	79,462	82,456	79,499	1.00	79,499	80,978	81,274	1.00	81,274
Executive Administrative Assistant	55,644	60,920	58,926	1.00	58,926	62,347	63,461	1.00	63,461
Fringe Benefits	158,804	173,378			166,259	166,259			130,675
Non-Union Baseline Adjustment					33,585				29,721
Sick & Vacation/Holiday Payout					3,489	47,784			2,296
Total	\$ 646,847	\$ 704,838		4.00	\$ 683,917	\$ 621,835		3.00	\$ 543,427

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Auditing	\$ 255,450	\$ 241,701	\$ 285,000	\$ 285,000	\$ 300,000	5.26%	72.98%
Other Services	368	1,797	5,837	3,000	4,160	-28.74%	1.01%
Office Supplies	2,344	4,459	4,824	5,000	4,873	1.00%	1.19%
Other Materials	844	2,327	4,922	4,000	4,971	1.00%	1.21%
Telephone	709	1,240	2,117	1,000	2,138	1.00%	0.52%
Dues & Subscriptions	95		2,645	500	2,671	1.00%	0.65%
Local Travel & Meetings	4,606	6,818	8,092	8,000	8,173	1.00%	1.99%
Education & Training	220		1,126	1,100	1,137	1.00%	0.28%
Out-of-Town Travel	22,472	29,805	25,716	26,000	25,974	1.00%	6.32%
Official Meeting Expenses	17,462	20,972	32,597	30,000	32,923	1.00%	8.01%
Board and GM Outreach	5,900	1,001	10,067	10,000	10,168	1.00%	2.47%
Employee Development	5,542	5,726	6,969	6,500	7,039	1.00%	1.71%
Employee Recognition			6,789	6,700	6,856	1.00%	1.66%
Awards & Banquets	1,284	6,080		1,437			0.00%
Total	\$ 317,296	\$ 321,926	\$ 396,701	\$ 388,237	\$ 411,083	3.63%	100.00%

Department Summary OFFICE OF THE GENERAL MANAGER - DIVERSITY AND TRANSIT EQUITY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 104,382	\$ 204,831	\$ 366,892	\$ 361,378	\$ 435,464	18.69%	71.07%
Materials & Services	162,494	83,294	185,726	167,749	177,233	-4.57%	28.93%
Total	\$ 266,876	\$ 288,125	\$ 552,618	\$ 529,127	\$ 612,697	10.87%	100.00%

Responsibility:

- The **Diversity and Transit Equity** Department is responsible for assisting all divisions in reaching the agency’s goals related to diversity, outreach to minority communities, transit equity and Disadvantaged Business Enterprise (DBE) efforts.

Activities:

- Disadvantaged Business Enterprise
 - Direct the development, implementation and monitoring of TriMet’s Federal and state DBE and MWESB program and goals.
 - Work with the Procurement & Contracts Department to increase DBE and MWESB participation in TriMet’s General Fund procurement processes.
 - Liaison to community, business and key-stakeholders on DBE, Transit Equity, Diversity, Equity and Inclusion issues.
- Title VI/Transit Equity
 - Coordinate TriMet’s Title VI compliance, monitoring and reporting.
 - Provide Title VI and transit equity training and support to TriMet staff.
 - Provide opportunities for transit dependent persons to engage in decision-making through forums and informational public outreach sessions.
 - Coordinate and conduct pertinent equity analysis and forecasting.
- Diversity and Inclusion
 - Coordinate the agency’s diversity, equity and strategic planning process.
 - Support development of diversity and cultural competency training.

Activities - continued:

- In tandem with the Labor Relations & Human Resources Division, support the recruiting and retention of a diverse workforce.
- Community Engagement
 - Increase TriMet’s community presence to diverse stakeholders.
 - Support the agency in the development of strategies and the implementation of best practices in community relations to strengthen the agency’s partnerships with low income, transit-dependent and communities of color and opportunities to engage in decision-making through forums and informational public outreach sessions.
 - Support the coordination and staffing of a Transit Equity Advisory Group.

Performance Measures:

- Meet TriMet’s 10.72% aspirational DBE goal of identified budget.
- Work with TriMet staff to coordinate, monitor and direct Title VI reporting in a timely manner.
- Position TriMet as an environmental justice leader.
- Develop and foster partnerships/relationships with diverse communities and leaders to gain support for agency programs and initiatives.
- Work closely with TriMet customers, constituents and staff to help ensure TriMet meets its commitment to Equal Employment Opportunity and workforce diversity.

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER - DIVERSITY AND TRANSIT EQUITY

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Diversity & Transit Equity	\$ 98,877	\$ 88,543	\$ 113,000	1.00	\$ 113,000	\$ 115,735	\$ 116,282	1.00	\$ 116,282
Policy Advisor	53,192	59,675	58,841	1.00	58,841	66,194	84,601	1.00	84,601
Diversity & Transit Equity Rep		65,253	67,369	1.00	67,369	68,956	69,673	1.00	69,673
Assistant, Administrative			44,671	0.50	22,336		45,564	1.00	45,564
Fringe Benefits	63,587	92,021			102,293	102,293			116,282
Sick & Vacation/Holiday Payout					3,053	8,293			3,062
Capitalized Labor/Fringe	(111,274)	(100,661)				(93)			
Total	\$ 104,382	\$ 204,831		3.50	\$ 366,892	\$ 361,378		4.00	\$ 435,464

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER - DIVERSITY AND TRANSIT EQUITY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Summer Youth Internship	\$ 61,500	\$ 31,500	\$ 98,000	\$ 66,000	\$ 68,000	-30.61%	38.37%
Other Services	69,556	10,094	38,474	38,474	55,056	43.10%	31.06%
Unreconciled Mastercard Expense		607					0.00%
Other Materials	56						0.00%
Community Outreach	12,178	27,193	30,573	30,573	30,000	-1.87%	16.93%
Outreach/Promotions				7,000			0.00%
Telephone	2,056	1,867	2,020	2,020	1,800	-10.89%	1.02%
Dues & Subscriptions	350	125	571	571	577	1.05%	0.33%
Local Travel	325	1,003	2,000	2,000	2,000	0.00%	1.13%
Education & Training	1,727	2,570	5,065	5,065	4,800	-5.23%	2.71%
Out-of-Town Travel	14,746	8,335	9,023	16,046	15,000	66.24%	8.45%
Total	\$ 162,494	\$ 83,294	\$ 185,726	\$ 167,749	\$ 177,233	-4.57%	100.00%

Department Summary OFFICE OF THE GENERAL MANAGER - INTERNAL AUDIT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 230,625	\$ 252,656	\$ 247,892	\$ 256,308	\$ 254,196	2.54%	95.02%
Materials & Services	8,741	6,853	13,189	12,650	13,320	0.99%	4.98%
Total	\$ 239,366	\$ 259,509	\$ 261,081	\$ 268,958	\$ 267,516	2.46%	100.00%

Responsibility:

The **Internal Audit** Department performs audits and provides advisory services to give the District reasonable assurance that its control objectives are met. The key control objectives are:

Activities:

- Safeguarding and proper maintenance of assets.
- Compliance with laws, regulations, contracts, plans, policies and procedures.
- Reliability and integrity of financial and operating information.
- Economical and efficient use of resources.

Performance Measures:

- Complete the projects identified in the Internal Audit's Annual Plan.
- Realize the improvement goals specified in the Annual Plan.

BUD1 Personnel Services OFFICE OF THE GENERAL MANAGER - INTERNAL AUDIT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Manager, Internal Audit	\$ 105,271	\$ 115,838	\$ 108,945	1.00	\$ 108,945	\$ 112,143	\$ 113,451	1.00	\$ 113,451
Internal Auditor, Senior	70,633	75,534	73,365	1.00	73,365	75,168	75,936	1.00	75,936
Fringe Benefits	65,698	62,289			63,838	63,838			63,278
Sick & Vacation/Holiday Payout					1,744	5,159			1,531
Capitalized Labor/Fringe	(10,977)	(1,005)							
Total	\$ 230,625	\$ 252,656		2.00	\$ 247,892	\$ 256,308		2.00	\$ 254,196

BUD2 Materials & Services OFFICE OF THE GENERAL MANAGER - INTERNAL AUDIT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Other Services	\$ 109	\$ 130	\$ 1,695	\$ 500	\$ 1,712	1.00%	12.85%
Telephone	117	110	326	300	329	1.00%	2.47%
Dues & Subscriptions	625	1,025	1,087	1,500	1,097	1.00%	8.24%
Local Travel			380	350	384	1.00%	2.88%
Education & Training	5,658	5,426	8,693	7,500	8,780	1.00%	65.91%
Out-of-Town Travel	2,232	162	1,008	2,500	1,018	1.00%	7.65%
Total	\$ 8,741	\$ 6,853	\$ 13,189	\$ 12,650	\$ 13,320	1.00%	100.00%

BUDGET PROGRESSION SCHEDULE - OFFICE OF THE GENERAL MANAGER

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 646,847	\$ 704,838	\$ 683,917	Office of the General Manager	\$ 539,202	\$ 539,202	\$ 543,427
317,296	321,926	396,701	Personnel Services	411,083	411,083	411,083
			Materials & Services			
\$ 964,143	\$ 1,026,764	\$ 1,080,618	Department Total	\$ 950,285	\$ 950,285	\$ 954,510
			Diversity and Transit Equity			
\$ 104,382	\$ 204,831	\$ 366,892	Personnel Services	\$ 422,573	\$ 422,573	\$ 435,464
162,494	83,294	185,726	Materials & Services	177,233	177,233	177,233
\$ 266,876	\$ 288,125	\$ 552,618	Department Total	\$ 599,806	\$ 599,806	\$ 612,697
			Internal Audit			
\$ 230,625	\$ 252,656	\$ 247,892	Personnel Services	\$ 254,267	\$ 254,267	\$ 254,196
8,741	6,853	13,189	Materials & Services	13,320	13,320	13,320
\$ 239,366	\$ 259,509	\$ 261,081	Department Total	\$ 267,587	\$ 267,587	\$ 267,516
			Division Total			
\$ 981,854	\$ 1,162,325	\$ 1,298,701	Personnel Services	\$ 1,216,042	\$ 1,216,042	\$ 1,233,087
488,531	412,073	595,616	Materials & Services	601,636	601,636	601,636
\$ 1,470,385	\$ 1,574,398	\$ 1,894,317	Total Office of the General Manager	\$ 1,817,678	\$ 1,817,678	\$ 1,834,723



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Division Summary PUBLIC AFFAIRS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 6,342,098	\$ 6,494,223	\$ 7,478,199	\$ 7,213,119	\$ 8,078,368	8.03%	50.70%
Materials & Services	6,147,413	6,110,274	7,572,689	6,651,456	7,854,537	3.72%	49.30%
Total	\$ 12,489,511	\$ 12,604,497	\$ 15,050,888	\$ 13,864,575	\$ 15,932,905	5.86%	100.00%

	<u>Page</u>
Public Affairs Division	
Division Summary	PA-1
Administration	PA-2
Planning & Policy	PA-5
GIS & Location Based Services	PA-8
Community Affairs	PA-11
Government Services & Community Affairs	PA-14
Communications & Marketing	PA-17
Customer Experience	PA-20

*In FY2017/2018 the Community Affairs Department was merged with the Government Affairs Department to form the Government Services & Community Affairs Department.

Department Summary PUBLIC AFFAIRS - ADMINISTRATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 271,427	\$ 300,098	\$ 514,092	\$ 351,743	\$ 533,309	3.74%	68.64%
Materials & Services	36,920	87,225	280,477	291,031	243,638	-13.13%	31.36%
Total	\$ 308,347	\$ 387,323	\$ 794,569	\$ 642,774	\$ 776,947	-2.22%	100.00%

Responsibility:

The **Public Affairs Administration** Division is composed of the following departments: Administration, Communication & Marketing, Customer Experience, GIS & Location Based Services, Government Services & Community Affairs and Planning & Policy.

Activities:

- The division supports implementation of TriMet’s 5-Year Action Plan.
- Builds ridership and promotes safety through marketing and awareness campaigns, promotions and customer service.
- Strengthens community awareness through community outreach.
- Effectively communicates agency goals to the TriMet Board of Directors, elected officials and the general public.
- Communicates on capital projects, service planning and marketing activities.
- Manages intergovernmental relations around long-range funding, policy development and implementation with local, regional, state and federal legislative and administrative officials.
- Provides responsive and cost-effective transit planning in key regional corridors, improved access to transit and develops TriMet’s Transit Investment plan.
- Provides up-to-date customer information.

Communication & Marketing

- Build and retain ridership.
- Marketing and promotion.
- Respond to all media and public requests for information.

Customer Experience

- Provide excellent customer service, outreach and information.
 - Research analysis on regional needs.
 - Manage TriMet’s fare policies to support revenue generation, access, ridership development and equity.

GIS & Location Based Services

- Provide training & Technical support for the GIS users within TriMet.
- Provide technical solutions to software and analysis problems.
- Provide the most current up-to-date data for GIS analysis and development.

Government Services & Community Affairs

- Communicate with local, regional, state and federal jurisdictions and partners.
- Identify and participate in decisions impacting transit operations and stability.

Planning & Policy

- Lead development of the Transit Investment Plan.
- Produce the regional Service Enhancement Plan.
- Promote safe access to transit through investment in the bike and pedestrian network.

Performance Measures:

- Performance ratings from the general public.
- Implementation of the 5-Year Transit Investment Plan (TIP).
- Implementation of regional transportation goals that support a sustainable transportation network.
- Increase ridership on Frequent Service, Bus and MAX light rail lines.
- Ensure agency activities and efforts focus on agency principles and goals.

BUD1 Personnel Services PUBLIC AFFAIRS - ADMINISTRATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director, Public Affairs	\$ 165,000	\$ 175,052	\$ 169,943	1.00	\$ 169,943	\$ 174,922	\$ 175,918	1.00	\$ 175,918
Executive Administrative Assistant	51,480	57,326	56,867	0.80	45,494	47,539	60,445	0.80	48,356
Specialist, Administrative			41,621	1.00	41,621	43,455	45,032	1.00	45,032
Fringe Benefits	54,947	67,720			85,444	85,444			85,654
Non-Union Baseline Adjustment					162,722				169,780
Sick & Vacation/Holiday Payout					2,442				2,143
Limited Term Employment					6,426	383			6,426
Total	\$ 271,427	\$ 300,098		2.80	\$ 514,092	\$ 351,743		2.80	\$ 533,309

BUD2 Materials & Services PUBLIC AFFAIRS - ADMINISTRATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Legal		\$ 8,106	\$ 10,373	\$ 40,000	\$ 10,476	1.00%	4.30%
Professional & Technical		26,591	175,000	151,645	134,778	-22.98%	55.32%
Temporary Help	\$ 5,224	7,395	6,454	5,000	7,068	9.52%	2.90%
Other Services	6,556	2,487	18,131	19,350	18,312	1.00%	7.52%
Office Supplies			4,847	3,300	6,370	31.42%	2.61%
Other Materials	1,595	5,654	4,687	3,870	4,734	0.99%	1.94%
Telephone	217	6,926	9,210	9,972	7,000	-24.00%	2.87%
Dues & Subscriptions	12,973	11,869	20,465	19,295	20,973	2.48%	8.61%
Local Travel & Meetings	3,063	2,738	7,908	4,000	7,987	1.00%	3.28%
Education & Training	395	1,305	9,229	9,229	9,322	1.00%	3.83%
Out-of-Town Travel	6,897	13,416	13,781	25,000	16,222	17.71%	6.66%
Employee Recognition		738	392	370	396	1.02%	0.16%
Total	\$ 36,920	\$ 87,225	\$ 280,477	\$ 291,031	\$ 243,638	-13.13%	100.00%

Department Summary PUBLIC AFFAIRS - PLANNING & POLICY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,161,464	\$ 1,019,207	\$ 1,118,375	\$ 1,117,356	\$ 1,162,691	3.96%	19.75%
Materials & Services	3,865,630	3,532,678	5,086,712	4,334,718	4,723,080	-7.15%	80.25%
Total	\$ 5,027,094	\$ 4,551,885	\$ 6,205,087	\$ 5,452,074	\$ 5,885,771	-5.15%	100.00%

Responsibility:

The **Planning & Policy** Department provides proactive, informative, responsive and effective service planning, policy development and review, planning and conceptual design of transit corridor regional planning/projects and access to transit especially by pedestrians and bicyclists consistent with the Regional Transportation Plan, TriMet's Budget priorities, and Transit Improvement Process including fostering and improve partnerships for transit growth.

Activities:

- Continue to lead and strengthen relationships with employers, jurisdictions, neighborhoods and other stakeholders regarding our strategic visions for future transit service in the Service Enhancement Plans.
- Plan and coordinate the Coordinated Transportation Service Plan and Special Transportation Fund in the region for mobility of elderly & disabled riders.
- Administer the Community Job Connector program.
- Foster and improve partnerships with all jurisdictions in the region on transportation planning, funding and related activities investments.
- Prepare corridor plans, capital elements and partnerships for future enhanced bus transit and High Capacity Transit.
- Identify and advance opportunities to enhance access to transit via walking and bicycling, including through partnerships and/or securing grants.
- Develop and manage TriMet's bicycle storage policy and infrastructure.
- Foster potential major investment in transit by other jurisdictions.
- Partner and provide policy guidance for regional and jurisdictional planning efforts, including Regional Transportation Plan.

Activities - continued:

- Support TriMet Business Plan and related budget and priority processes.
- Understand and influence federal policies that impact TriMet and the region. Enhance technical relations with the Federal Transit Administration.
- Advance planning and conceptual design of the Southwest Corridor Project.
- Advance planning conceptual design of further system improvements, including capacity and reliability improvements on rail and bus system.
- Manage policy and technical relations with Portland Streetcar partners.

Performance Measures:

- Develop annual service plans within budget, on-time and achieve ridership objectives: Develop and share with public Transit Investment Priorities and service decision-making information.
- Increase improvements in access to transit with partners.
- Substantial progress on Southwest Corridor refinement and Division Transit Projects: Successfully manage Intergovernmental Agreements with City of Portland re: Portland Streetcar.

BUD1 Personnel Services PUBLIC AFFAIRS - PLANNING & POLICY

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Planning & Policy	\$ 136,646	\$ 139,735	\$ 133,284	1.00	\$ 133,284	\$ 137,494	\$ 139,097	1.00	\$ 139,097
Manager, Service Planning	84,737	92,633	94,617	1.00	94,617	91,950	97,768	1.00	97,768
Manager, Capital Planning	94,190	84,495	82,718	1.00	82,718	87,170	88,061	1.00	88,061
Senior Transit Corridor Designer	86,450	92,551	86,437	1.00	86,437	89,002	89,515	1.00	89,515
Planner III	130,845	143,703	71,966	3.00	215,898	143,846	73,270	2.00	146,540
Planner III	189,858	137,183	65,681	2.00	131,361	202,767	74,254	3.00	222,762
Planner II	56,920	62,804	61,183	1.00	61,183	41,252	70,719	1.00	70,719
Planner I	48,720	52,506	50,981	1.00	50,981	52,021	52,229	1.00	52,229
Coordinator, Strategic Planning	67,591	73,991	72,020	1.00	72,020	76,034	78,857	1.00	78,857
Fringe Benefits	322,739	314,573			358,006	358,006			357,773
Capitalized Labor/Fringe	(57,232)	(174,967)			(178,596)	(167,463)			(189,815)
Sick & Vacation/Holiday Payout					10,467	5,277			9,185
Total	\$ 1,161,464	\$ 1,019,207		12.00	\$ 1,118,375	\$ 1,117,356		12.00	\$ 1,162,691

BUD2 Materials & Services PUBLIC AFFAIRS - PLANNING & POLICY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical	\$ 35,430	\$ 180,369	\$ 144,164	\$ 75,000	\$ 345,606	139.73%	7.32%
Metro: Unified Work Program	231,808	225,000	238,054	225,000	240,435	1.00%	5.09%
Program Services - Job Access	514,755	452,556	800,000	800,000		-100.00%	0.00%
Intergovernmental Transfers	2,975,000						0.00%
Temporary Help	199						0.00%
Ride Connection - Fare Relief Program			60,600	60,600	61,206	1.00%	1.30%
Community Job Connector-North Hillsboro			304,140	344,854	400,000	31.52%	8.47%
Community Job Connector-Tualatin/Grove Link					600,000		12.70%
Community Job Connector-Swan Island					240,000		5.08%
Ride Connection Program (5310 Match)		1,353,036	1,161,291	1,235,715	1,272,800	9.60%	26.95%
Contracted Services (State 5310)		166,686					0.00%
East County U-Ride (State 5310)			121,394	121,394	125,036	3.00%	2.65%
Ride Connection Network (State 5310)			82,330	82,330		-100.00%	0.00%
Tualatin Shuttle (State 5310)			57,500	57,500	59,225	3.00%	1.25%
Mobility Management (State 5310)			50,000	50,000	111,445	122.89%	2.36%
Federal 5310 Program		1,088,788	2,000,000	1,200,000	1,200,000	-40.00%	25.40%
Other Services	33,561	23,101	9,348	14,000	14,440	54.48%	0.31%
Office Supplies	11,061	79	578	500		-100.00%	0.00%
Other Materials	17,627	6,107	25,009	15,000	20,259	-18.99%	0.43%
Computer Equipment < \$5,000	1,834	1,443	529	500	535	1.09%	0.01%
Telephone	3,645	2,742	8,122	4,000	4,000	-50.75%	0.08%
Dues & Subscriptions	1,015	1,800	1,827	1,890	1,845	0.98%	0.04%
Local Travel & Meetings	743	140		30			0.00%
Education & Training	6,253	2,184	2,617	1,405	2,643	1.00%	0.06%
Travel & Meetings			19,209	45,000	23,605	22.88%	0.50%
Out-of-Town Travel	32,699	28,647					0.00%
	\$ 3,865,630	\$ 3,532,678	\$ 5,086,712	\$ 4,334,718	\$ 4,723,080	-7.15%	100.00%

Department Summary PUBLIC AFFAIRS - GIS & LOCATION BASED SERVICES

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$	481,976	\$ 528,951	\$ 506,254	\$ 536,724	1.47%	95.98%
Materials & Services		1,879	1,566	8,400	22,481	1335.57%	4.02%
Total	\$	483,855	\$ 530,517	\$ 514,654	\$ 559,205	5.41%	100.00%

Responsibility:

The **GIS & Location Based Services** Department is responsible for managing all aspects of Geographic Information Systems (GIS) and all related activities within the agency and with external partners. This includes the collection, management and maintenance of all spatial data, location-based services, mapping and spatial data analysis, evaluation of systems and user requirements, preparation of data for internal systems, preparation of detailed specifications from which applications will be written, coordination with the IT department and its stakeholders/provision of technical support, consulting services and training for users.

Activities:

- Provide training & technical support for the GIS users within TriMet.
- Provide technical solutions to software and analysis problems.
- Provide the most current up-to-date data for GIS analysis and development.
- Coordinate with external agency on data maintenance and sharing agreements.
- Provide services for mapping, data and GIS software requests.
- Coordinate and assist in GIS application development and implementation.
- Coordinate GIS User Group functions and activities.
- Provide a platform for communication, cooperation and data sharing.

Performance Measures:

- Ensure that the GIS users are trained and equipped to function in their working environment.
- Quickly trouble-shoot any GIS problems that may occur at the hardware, software or technical level and solutions for advanced spatial query capabilities.
- Develop a dependable environment to ensure that mapping and data requests are met in a professional manner, with respect to deadlines.
- Provide applications which can aid in the general work flow of GIS users. Automation and reliability increase as the use of GIS expands.
- Provide data sets both regionally and internally. This data must meet all system and user requirements.
- Manage vendor contracts, budget and software license fees that are fair and equitable.

BUD1 Personnel Services PUBLIC AFFAIRS - GIS & LOCATION BASED SERVICES

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Manager, IT GIS & Location Based Services		\$ 120,004	\$ 116,137	1.00	\$ 116,137	\$ 118,886	\$ 119,436	1.00	\$ 119,436
Analyst, Bus Stops Planner		73,342	70,435	1.00	70,435	71,333	71,513	1.00	71,513
Electronic Survey Developer & Analyst		54,128	70,000	1.00	70,000	71,433	71,719	1.00	71,719
Analyst II, GIS Data		64,915	61,231	1.00	61,231	37,103	64,000	1.00	64,000
Analyst, GIS Data		55,173	59,496	1.00	59,496	60,208	60,449	1.00	60,449
Fringe Benefits		128,900			147,291	147,291			145,780
Capitalized Labor/Fringe		(14,486)							
Sick & Vacation/Holiday Payout					4,361				3,827
Total		\$ 481,976		5.00	\$ 528,951	\$ 506,254		5.00	\$ 536,724

BUD2 Materials & Services PUBLIC AFFAIRS - GIS & LOCATION BASED SERVICES

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Other Services		\$ 713	\$ 741	\$ 240	\$ 9,648	1202.02%	42.92%
Other Materials		460	325	2,000	328	0.92%	1.46%
Telephone		706	500	6,160	12,505	2401.00%	55.62%
Total		\$ 1,879	\$ 1,566	\$ 8,400	\$ 22,481	1335.57%	100.00%

Department Summary PUBLIC AFFAIRS - COMMUNITY AFFAIRS

	Actual		Budget	Estimate	Budget	% Change	% of
	14/15	15/16	16/17	16/17	17/18	FY17- FY18	Dept. Total
Personnel Services	\$	78,780	\$ 158,721	\$ 162,904		-100.00%	0.00%
Materials & Services		433	1,010	1,000		-100.00%	0.00%
Total	\$	79,213	\$ 159,731	\$ 163,904		-100.00%	0.00%

BUD1 Personnel Services PUBLIC AFFAIRS - COMMUNITY AFFAIRS

Position Title	14/15 Actual Total	15/16 Actual Total	16/17 -----Budget-----			16/17 Est Total	17/18 -----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Public Affairs		\$ 132,622	\$ 121,176	1.00	\$ 121,176	\$ 126,231			
Fringe Benefits		34,162			36,673	36,673			
Capitalized Labor/Fringe		(88,004)							
Sick & Vacation/Holiday Payout					872				
Total		\$ 78,780		1.00	\$ 158,721	\$ 162,904			

BUD2 Materials & Services PUBLIC AFFAIRS - COMMUNITY AFFAIRS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Other Services			\$ 360	\$ 400		-100.00%	0.00%
Other Materials		\$ 113	150	50		-100.00%	0.00%
Telephone		320	500	550		-100.00%	0.00%
Total		\$ 433	\$ 1,010	\$ 1,000		-100.00%	0.00%

Department Summary PUBLIC AFFAIRS - GOVERNMENT SERVICES & COMMUNITY AFFAIRS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 110,138	\$ 112,928	\$ 114,580	\$ 116,394	\$ 283,770	147.66%	43.98%
Materials & Services	388,623	281,718	342,004	273,841	361,445	5.68%	56.02%
Total	\$ 498,761	\$ 394,646	\$ 456,584	\$ 390,235	\$ 645,215	41.31%	100.00%

Responsibility:

The **Government Services and Community Affairs Department** is responsible for managing on-going intergovernmental relations and for long-range funding, policy development and implementation with local, regional, state and federal legislative and administrative officials.

Responsibility:

Activities:

- Develop, manage and coordinate governmental relations programs.
- Establish effective communication with local, regional, state and federal jurisdictions and partners.
- Develop, manage and coordinate long-range funding and policy initiatives in support of TriMet's 5-Year Action Plan.

Performance Measures:

- Ensure federal, state, regional and local understanding of TriMet policy and funding requirements; improve and expand revenue funding.
- Maintain a high level of support with administrative and legislative officials at all levels.
- Establish a viable political framework for implementation of TriMet funding goals.
- Provide the mechanisms and programs necessary to obtain financial, legislative and political support that will enable TriMet to fund and implement its capital and operating programs.

BUD1 Personnel Services PUBLIC AFFAIRS - GOVERNMENT SERVICES & COMMUNITY AFFAIRS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Public Affairs							\$ 127,943	1.00	\$ 127,943
Manager, Governmental Affairs	\$ 78,726	\$ 83,996	\$ 83,107	1.00	\$ 83,107	\$ 85,793	86,890	1.00	86,890
Fringe Benefits	31,412	28,932			30,601	30,601			67,406
Sick & Vacation/Holiday Payout					872				1,531
Total	\$ 110,138	\$ 112,928		1.00	\$ 114,580	\$ 116,394		2.00	\$ 283,770

BUD2 Materials & Services PUBLIC AFFAIRS - GOVERNMENT SERVICES & COMMUNITY AFFAIRS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical	\$ 316,613	\$ 214,760	\$ 268,075	\$ 200,000	\$ 285,756	6.60%	79.06%
Other Services	6,374	5,946	6,000	6,125	6,424	7.07%	1.78%
Other Materials	1,490	124	500	125	657	31.40%	0.18%
Telephone	748	655	686	656	1,198	74.64%	0.33%
Dues & Subscriptions	2,868	875	2,500	1,200	2,525	1.00%	0.70%
APTA & OTA Dues	55,739	55,700	56,700	60,000	57,267	1.00%	15.84%
Local Travel & Meetings	1,320	1,005	1,500	1,800	1,515	1.00%	0.42%
Education & Training	655		543	500	548	0.92%	0.15%
Out-of-Town Travel	2,816	2,653	5,500	3,435	5,555	1.00%	1.54%
Total	\$ 388,623	\$ 281,718	\$ 342,004	\$ 273,841	\$ 361,445	5.68%	100.00%

Department Summary PUBLIC AFFAIRS - COMMUNICATIONS & MARKETING

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,001,786	\$ 2,393,354	\$ 2,598,004	\$ 2,645,776	\$ 2,633,624	1.37%	59.22%
Materials & Services	114,882	1,515,909	1,119,750	1,040,859	1,813,798	61.98%	40.78%
Total	\$ 1,116,668	\$ 3,909,263	\$ 3,717,754	\$ 3,686,635	\$ 4,447,422	19.63%	100.00%

Responsibility:

The **Communications & Marketing Department** develops and executes a comprehensive communication and marketing plan to ensure agency communications are consistent and effective as we bolster TriMet's reputation and brand (overall customer experience). We build public understanding of, and support for, TriMet's initiatives and our vision, mission and values. We help shape public perception and continue to support the 5-Year Plan.

Activities:

Media Relations

- Provide the media with factual agency materials and assist in fulfilling timely public record requests.

Employee Communications

- Keep TriMet employees informed on agency news, goals & initiatives.

Marketing & Outreach

- Promote and encourage safety around transit, transit use, service improvements, fare programs and key agency themes.

Creative Services

- Develop/maintain/deliver high quality brand identity to promote TriMet's key principles via our communication channels.

Marketing & Rider Communications

- Deliver information to riders via content channels; promote and enhance the customer experience through easy-to-use tools.

Performance Measures:

Media Relations

- Engage the media to promote TriMet's benefit to the region through positive employee and agency stories.
- Educate media partners about new agency initiatives.

Employee Communications

- Further develop and promote all existing communications channels to TriMet's workforce.
- Gather feedback while developing and promoting new ways to engage employees.

Marketing & Outreach

- Increase visibility of safety-related outreach and events.
- Promote agency initiatives, safety campaigns and educate the public on Hop Fastpass fare program.
- Increase Employer pass program participation.

Creative Services

- Maintain favorability ratings through brand management and develop timely and accurate agency information for the public.

Marketing & Rider Communications

- Handle customer survey feedback and respond to customer needs.
- Grow Riders Club and Rider Panel to help engage customers around TriMet initiatives.
- Increase active use and usability of trip tools and rider services.

BUD1 Personnel Services PUBLIC AFFAIRS - COMMUNICATIONS & MARKETING

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Communications & Marketing	\$ 107,152	\$ 122,066	\$ 118,774	1.00	\$ 118,774	\$ 124,569	\$ 126,892	1.00	\$ 126,892
Chief Media Relations Officer	110,891	119,228	113,008	1.00	113,008	85,933	100,265	1.00	100,265
Manager, Creative Services		96,672	95,304	1.00	95,304	97,662	98,134	1.00	98,134
Manager, Media Relat & Communications	74,051	79,632	76,730	1.00	76,730	86,997	92,822	1.00	92,822
Manager, Marketing & Outreach Services		88,860	87,500	1.00	87,500	90,228	91,200	1.00	91,200
Manager, Multicultural Programs		82,643	80,982	1.00	80,982	83,390	84,320	1.00	84,320
Manager, Employee Communications	78,189	82,498	80,973	1.00	80,973	83,139	84,204	1.00	84,204
Manager, Marketing & Rider Comm.	74,595	79,689	79,509	1.00	79,509	81,711	82,830	1.00	82,830
Manager, Corporate Outreach	80,933								
Transportation Options Coordinator		67,380	65,519	1.00	65,519	66,556	66,764	1.00	66,764
Transportation Options Representative		62,803	61,976	1.00	61,976	62,713	62,861	1.00	62,861
Transportation Options Representative		54,213	52,594	1.00	52,594	80,532	53,000	1.00	53,000
Transportation Options Specialist		50,321	48,880	1.00	48,880	50,784	51,584	1.00	51,584
Transportation Options Associate		43,983	42,723	1.00	42,723	37,514	46,010	1.00	46,010
Coordinator, Outreach Programs & Events		85,534	81,962	1.00	81,962	81,962	81,962	1.00	81,962
Coordinator, Outreach Services		70,417	68,394	1.00	68,394	70,239	70,609	1.00	70,609
Coordinator, Sr. Employee Communications	69,649	64,766	62,525	1.00	62,525	65,212	66,223	1.00	66,223
Coordinator, Web & Social Media	31,308	58,781	55,292	1.00	55,292	56,204	56,387	1.00	56,387
Public Information Officer	62,077	64,428	62,000	1.00	62,000	79,446	66,600	1.00	66,600
Production Coordinator, Media Planner/Buyer		51,021	49,213	1.00	49,213	52,217	54,418	1.00	54,418
Web Designer/Developer		114,661	56,288	2.00	112,575	141,190	57,627	2.00	115,253
Specialist, Web & Social Media		42,068	52,021	1.00	52,021	54,323	55,203	1.00	55,203
Graphics Designer		53,931	52,031	1.00	52,031	53,130	53,331	1.00	53,331
Graphics Designer		53,877	51,941	1.00	51,941	52,669	52,815	1.00	52,815
Graphics & Web Designer	59,289								
Specialist, Video Production		23,775	34,008	1.00	34,008	34,008	35,069	1.00	35,069
Fringe Benefits	292,674	691,391			703,035	703,035			693,410
Capitalized Labor/Fringe	(39,022)	(11,284)				(8,586)			
Unscheduled Overtime						1,237			2,750
Limited Term Employment					186,730	169,642			169,572
Sick & Vacation/Holiday Payout					21,805	8,120			19,136
Total	\$ 1,001,786	\$ 2,393,354		25.00	\$ 2,598,004	\$ 2,645,776		25.00	\$ 2,633,624

BUD2 Materials & Services PUBLIC AFFAIRS - COMMUNICATIONS & MARKETING

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Advertising Production		\$ 268,179	\$ 155,000	\$ 115,000	\$ 136,350	-12.03%	7.52%
Professional & Technical		54,086	58,000	48,000	58,000	0.00%	3.20%
Temporary Help-Gen & Adm	\$ 379	10,992		334			0.00%
Web Software	20,846	31,558	16,000	35,000	35,000	118.75%	1.93%
Other Services	33,712	52,987	50,000	35,000	35,000	-30.00%	1.93%
Graphic Materials	1,964	1,454	8,000	10,000	8,000	0.00%	0.44%
Unreconciled Mastercard Expense				245			0.00%
Computer Equip < \$5,000	6,674						0.00%
Promotions	2,500	324,386	205,000	155,050	596,450	190.95%	32.88%
Publications	748	1,098	500	700	500	0.00%	0.03%
Outreach		309,450	132,000	175,000	199,770	51.34%	11.01%
Vanpool Shuttles		27,038	55,000	40,000	48,000	-12.73%	2.65%
Sales Programs		23,416	18,000	20,000	18,000	0.00%	0.99%
Telephone	5,716	10,798	5,000	10,000	8,000	60.00%	0.44%
Dues & Subscriptions	315	573	600	1,500	1,000	66.67%	0.06%
Chamber Dues/Fees		8,156	8,000	7,530	5,700	-28.75%	0.31%
Local Travel & Meetings	759	1,835	1,500	1,000	778	-48.13%	0.04%
Education & Training	4,385	12,267	11,500	20,000	14,000	21.74%	0.77%
Out-of-Town Travel	11,187	16,930	12,000	20,000	19,750	64.58%	1.09%
Ad Media Fees	18,274	334,933	380,000	325,000	625,000	64.47%	34.46%
Employee Communications	7,423	25,773	3,650	20,000	4,500	23.29%	0.25%
Special Event Expenses				1,500			0.00%
Total	\$ 114,882	\$ 1,515,909	\$ 1,119,750	\$ 1,040,859	\$ 1,813,798	61.98%	100.00%

Department Summary PUBLIC AFFAIRS - CUSTOMER EXPERIENCE

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 3,797,283	\$ 2,107,880	\$ 2,445,476	\$ 2,312,692	\$ 2,928,250	19.74%	80.93%
Materials & Services	1,741,358	690,432	741,170	701,607	690,095	-6.89%	19.07%
Total	\$ 5,538,641	\$ 2,798,312	\$ 3,186,646	\$ 3,014,299	\$ 3,618,345	13.55%	100.00%

Responsibility:

The **Customer Experience Department** supports the agency’s 5-Year Action Plan to deliver more and better service by communicating, representing and achieving safety-driven service excellence via an integrated approach to create the best possible experience for our riders. The department builds and supports strategic rider-focused initiatives to enhance the customer experience, guide the agency’s customer service performance and build community support in alignment with TriMet’s brand position and shared values.

Activities:

Department-wide

- Promote, support and provide amenities, tools and service to our riders and prospective riders to enhance the rider experience.

Customer Information

- Proactively deliver timely, accurate service information to riders via static and dynamic content channels, including quarterly service changes.
- Respond to rider requests for information, amenities and signage.
- Distribute schedules and service information internally and externally to regional partners and ticket outlets.

Customer Service/Rider Support

- Provide excellent customer service and assist riders via phone, email, social media and in-person
- Support and promote service outreach and information.

Activities - continued:

- Support Field Operations with on-street staffing, and manage TriMet’s Ride Guide & Ask Me volunteer programs.
- Provide customer service training to TriMet.

Research & Analysis

- Research analysis on regional needs.
- Provide accurate and detailed analysis of TriMet rider preferences to support customer friendly initiatives.

Fare Policy

- Manage TriMet’s fare policies to support revenue generation, access, ridership development and equity, including overseeing partner agreements.

Performance Measures:

- Provide accessible information regarding service improvements and fare programs.
- Provide timely and relevant service-focused rider information, and complete quarterly service change information across all channels accurately and on-time.
- Meet response targets for the Service Improvement Process (SIP), Trip Planning and Hop account support.
- Respond to rider surveys and feedback by recommending and/or implementing changes to improve the rider experience.
- Provide accessible information regarding service improvements and fare programs.

BUD1 Personnel Services PUBLIC AFFAIRS - CUSTOMER EXPERIENCE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Customer Information Services:									
Senior Manager, Customer Information	\$ 98,643	\$ 29,423	\$ 85,000	1.00	\$ 85,000	\$ 88,489	\$ 90,050	1.00	\$ 90,050
Manager, IT GIS & Location Based Services	113,359								
Manager, Creative Services	95,159								
Manager, Multicultural Programs	78,781								
Manager, Marketing & Outreach Services	74,968								
Manager, Customer Information	70,316	59,090	76,098	1.00	76,098	74,283	74,400	1.00	74,400
Coordinator, Safety Outreach	89,268								
Coordinator, Outreach Services	70,618								
Transportation Options Coordinator	66,234								
Transportation Options Representative	116,631								
Transportation Options Specialist	47,291								
Transportation Options Associate	40,808								
Analyst, Business Systems	70,031		82,942	1.00	82,942		84,601	1.00	84,601
Administrative Specialist	29,927								
Graphics & Web Designer	51,052								
Specialist, Information Development	281,300	284,034	70,345	4.00	281,380	281,380	70,345	2.00	140,691
Specialist, Information Development							70,345	2.00	140,691
Supervisor, Document Services	49,139								
Document Services Operator	16,049								
Center Mail Services Clerk	54,739								
Mail Services Clerk	16,049								
Coordinator, Senior Fare Policy Program	77,236	79,861	78,898	1.00	78,898	80,960	81,372	1.00	81,372
Senior Analyst, Research	69,159	73,506	71,195	1.00	71,195	73,805	74,844	1.00	74,844
Analyst, Bus Stops Planner	68,206								
Analyst II, GIS Data	58,782								

BUD1 Personnel Services PUBLIC AFFAIRS - CUSTOMER EXPERIENCE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Fringe Benefits	\$ 806,719	\$ 205,803			\$ 277,908	\$ 277,908			\$ 270,611
Workers' Compensation					1,000	185			
Capitalized Labor/Fringe	(185,506)	(33,214)				(22,568)			
Longevity Premium					1,357	1,357			1,352
Unscheduled Overtime	10,387	12,106			17,417	20,602			19,917
Limited Term Employment	76,742	4,560							
Customer Service:									
Supervisor, Customer Service	72,177	75,178	\$ 72,516	1.00	72,516	72,516	\$ 72,516	1.00	72,516
Customer Service Representative	315,440	313,676	62,062	5.00	310,312	310,312	62,062	5.00	310,312
Customer Experience Agent	123,823	130,229	45,178	2.00	90,355	90,355	46,218	2.00	92,435
Customer Experience Agent			45,178	5.00	225,888	225,888	46,218	9.00	415,958
Manager, Customer Service	77,314	82,098	79,009	1.00	79,009	90,444	65,000	1.00	65,000
Coordinator, On-Street Customer Service	61,996	68,148	56,722	1.00	56,722	43,720	50,003	1.00	50,003
Assistant, On-Street Customer Service Program	36,888	38,340	37,149	1.00	37,149	34,447	41,496	1.00	41,496
Representative, Field Outreach & Comm. Rels.	96,295	176,293	31,271	5.25	164,174	141,787	35,161	5.25	184,594
Fringe Benefits	492,196	480,208			559,560	559,560			651,702
Workers' Compensation		11,284			10,000	4,000			18,000
Longevity Premium					1,253	1,253			1,993
Unscheduled Overtime	9,065	17,257			5,682	15,682			14,182
Extra Service Pay					16,218	16,218			16,218
Premium Pay					1,117	1,117			1,117
FY2017 eFare					(172,573)	(172,573)			
Sick & Vacation/Holiday Payout					14,899	1,565			14,195
Total	\$ 3,797,283	\$ 2,107,880		30.25	\$ 2,445,476	\$ 2,312,692		34.25	\$ 2,928,250

BUD2 Materials & Services PUBLIC AFFAIRS - CUSTOMER EXPERIENCE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Customer Information Services:							
Advertising Production	\$ 206,158						0.00%
Legal	7,374						0.00%
Professional & Technical	203,329	\$ 14,901					0.00%
Fare Program	34,647	2,718	\$ 38,752	\$ 30,835	\$ 39,140	1.00%	5.67%
Consumer Research	113,655	153,861	189,807	146,125	100,812	-46.89%	14.61%
Temporary Help	12,311	7,062					0.00%
Photocopier Maint - Doc Svcs	20,340						0.00%
Other Services	46,970	1,752					0.00%
Graphics Materials	7,392						0.00%
Schedule & Service Information	191,741	185,599	182,912	192,215	184,741	1.00%	26.77%
Office Supplies	3,892	3,636					0.00%
Furniture & Equipment <\$5,000		4,711		2,083			0.00%
Other Materials	2,320	3,523					0.00%
Postage	75,258						0.00%
Microcomputer Software	199	123					0.00%
Computer Equipment <\$5,000		3,954					0.00%
Doc Services Supplies	11,319						0.00%
Promotions	200,024	1,350					0.00%
Schedule Books & Map	16,284	6,597	10,500	8,000	10,605	1.00%	1.54%
Outreach	98,073			(450)			0.00%
Vanpool Shuttles	28,936						0.00%
Customer Information Materials	11,009	2,665	10,951	9,915	11,061	1.00%	1.60%
Sales Programs	22,883	1,357		2,020			0.00%
Customer Information & Signage	186,066	221,823	208,858	218,220	210,947	1.00%	30.57%
Telephone	55,862	49,160					0.00%
Dues & Subscriptions	565						0.00%
Chamber Dues/Fees	6,025						0.00%
Local Travel & Meetings	1,322			210			0.00%
Education & Training	9,251	159					0.00%
Out-of-Town Travel	13,438						0.00%
Media Fees	133,692						0.00%
Subtotal Customer Information Services:	\$ 1,720,335	\$ 664,951	\$ 641,780	\$ 609,173	\$ 557,306		

BUD2 Materials & Services PUBLIC AFFAIRS - CUSTOMER EXPERIENCE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Customer Service:							
Uniforms	\$ 423	\$ 741		\$ 1,000			0.00%
Professional & Technical			\$ 7,070	11,141	\$ 7,141	1.00%	1.03%
Call Center Operations			14,490	2,000	48,783	236.67%	7.07%
Temporary Help			544	500		-100.00%	0.00%
Other Services			2,500	7,595	2,525	1.00%	0.37%
Office Supplies			538	1,123		-100.00%	0.00%
Other Materials			2,378	2,207	2,402	1.01%	0.35%
Postage			344	958		-100.00%	0.00%
On Street Customer Service	18,792	23,142	22,925	15,710	23,154	1.00%	3.36%
Telephone			42,209	45,000	42,631	1.00%	6.18%
Dues & Subscriptions			300			-100.00%	0.00%
Education & Training			4,542	4,000	4,587	0.99%	0.66%
Customer Service Training	1,808	1,598	1,550	1,200	1,566	1.03%	0.22%
Subtotal Customer Service:	\$ 21,023	\$ 25,481	\$ 99,390	\$ 92,434	\$ 132,789		
	\$ 1,741,358	\$ 690,432	\$ 741,170	\$ 701,607	\$ 690,095	-6.89%	100.00%

BUDGET PROGRESSION SCHEDULE - PUBLIC AFFAIRS

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 271,427	\$ 300,098	\$ 514,092	Administration			
36,920	87,225	280,477	Personnel Services	\$ 489,870	\$ 489,870	\$ 533,309
			Materials & Services	243,638	243,638	243,638
\$ 308,347	\$ 387,323	\$ 794,569	Department Total	\$ 733,508	\$ 733,508	\$ 776,947
			Planning & Policy			
\$ 1,161,464	\$ 1,019,207	\$ 1,118,375	Personnel Services	\$ 1,145,968	\$ 1,145,968	\$ 1,162,691
3,865,630	3,532,678	5,086,712	Materials & Services	4,986,333	4,986,333	4,723,080
\$ 5,027,094	\$ 4,551,885	\$ 6,205,087	Department Total	\$ 6,132,301	\$ 6,132,301	\$ 5,885,771
			GIS & Location Based Services			
	\$ 481,976	\$ 528,951	Personnel Services	\$ 537,347	\$ 537,347	\$ 536,724
	1,879	1,566	Materials & Services	22,481	22,481	22,481
	\$ 483,855	\$ 530,517	Department Total	\$ 559,828	\$ 559,828	\$ 559,205
	\$ 78,780	\$ 158,721	Community Affairs			
	433	1,010	Personnel Services			
			Materials & Services			
	\$ 79,213	\$ 159,731	Department Total			
			Government Services & Community Affairs			
\$ 110,138	\$ 112,928	\$ 114,580	Personnel Services	\$ 283,840	\$ 283,840	\$ 283,770
388,623	281,718	342,004	Materials & Services	361,445	361,445	361,445
\$ 498,761	\$ 394,646	\$ 456,584	Department Total	\$ 645,285	\$ 645,285	\$ 645,215
			Communications & Marketing			
\$ 1,001,786	\$ 2,393,354	\$ 2,598,004	Personnel Services	\$ 2,658,211	\$ 2,658,211	\$ 2,633,624
114,882	1,515,909	1,119,750	Materials & Services	1,813,798	1,813,798	1,813,798
\$ 1,116,668	\$ 3,909,263	\$ 3,717,754	Department Total	\$ 4,472,009	\$ 4,472,009	\$ 4,447,422
			Customer Experience			
\$ 3,797,283	\$ 2,107,880	\$ 2,445,476	Personnel Services	\$ 2,916,653	\$ 2,916,653	\$ 2,928,250
1,741,358	690,432	741,170	Materials & Services	690,095	690,095	690,095
\$ 5,538,641	\$ 2,798,312	\$ 3,186,646	Department Total	\$ 3,606,748	\$ 3,606,748	\$ 3,618,345
			Division Total			
\$ 6,342,098	\$ 6,494,223	\$ 7,478,199	Personnel Services	\$ 8,031,889	\$ 8,031,889	\$ 8,078,368
6,147,413	6,110,274	7,572,689	Materials & Services	8,117,790	8,117,790	7,854,537
\$ 12,489,511	\$ 12,604,497	\$ 15,050,888	Total Public Affairs	\$ 16,149,679	\$ 16,149,679	\$ 15,932,905

GRANT FUNDED PROGRAMS - PUBLIC AFFAIRS PERSONNEL SERVICES

Type of Funding	Position Title	% of Federal Funding	Position	Budget 17/18	Grant Share	TriMet Share
Surface Transportation Program	Manager, Marketing & Outreach Services	89.73%	0.25	\$ 30,567	\$ 27,427	\$ 3,139
Surface Transportation Program	Transportation Operations Coordinator	89.73%	1.00	93,823	84,187	9,636
Surface Transportation Program	Transportation Options Representative	89.73%	1.00	90,198	80,935	9,263
Surface Transportation Program	Transportation Options Representative	89.73%	1.00	77,802	69,812	7,989
Surface Transportation Program	Transportation Options Specialist	89.73%	1.00	76,907	69,008	7,898
Surface Transportation Program	Transportation Options Associate	89.73%	1.00	69,665	62,511	7,155
Metro Intergovernmental Agreement	Analyst, GIS Data	21.49%	1.00	86,472	18,587	67,885
			6.25	\$ 525,432	\$ 412,466	\$ 112,966

GRANT FUNDED PROGRAMS - PUBLIC AFFAIRS MATERIALS & SERVICES

Type of Funding	Expense Category	% of Federal Funding	Budget 17/18	Grant Share	TriMet Share
Section 5307 Urbanized Area Formula Funds	Community Job Connector-North Hillsboro	50.00%	\$ 400,000	\$ 200,000	\$ 200,000
Section 5307 Urbanized Area Formula Funds	Community Job Connector-Tualatin/Grove Link	50.00%	600,000	300,000	300,000
Section 5307 Urbanized Area Formula Funds	Community Job Connector-Swan Island	50.00%	240,000	120,000	120,000
Section 5310 Elderly & Disabled Funds	Federal 5310 Program	80.00%	1,200,000	960,000	240,000
State 5310 Funds for Elderly & Disabled Funds	East County U-Ride (State 5310)	89.73%	125,036	112,195	12,841
State 5310 Funds for Elderly & Disabled Funds	Tualatin Shuttle (State 5310)	89.73%	59,225	53,143	6,082
State 5310 Funds for Elderly & Disabled Funds	Mobility Management (State 5310)	89.73%	111,445	100,000	11,445
			<u>\$ 2,735,706</u>	<u>\$ 1,845,338</u>	<u>\$ 890,368</u>



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Division Summary SAFETY & SECURITY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 1,434,265	\$ 1,518,566	\$ 6,169,799	\$ 6,179,436	\$ 7,232,383	17.22%	28.57%
Materials & Services	12,554,298	13,774,957	15,782,783	14,867,994	18,082,137	14.57%	71.43%
Total	\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	\$ 21,047,430	\$ 25,314,520	15.31%	100.00%

Page

Safety & Security Division

Division Summary SS-1

Safety, Security, Environmental Services & Transportation Training SS-2

Department Summary SAFETY & SECURITY - SAFETY, SECURITY, ENVIRONMENTAL SERVICES & TRANSPORTATION TRAINING

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,434,265	\$ 1,518,566	\$ 6,169,799	\$ 6,179,436	\$ 7,232,383	17.22%	28.57%
Materials & Services	12,554,298	13,774,957	15,782,783	14,867,994	18,082,137	14.57%	71.43%
Total	\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	\$ 21,047,430	\$ 25,314,520	15.31%	100.00%

Responsibility:

The Safety, Security, Environmental & Transportation Training

Department is responsible for leading the entire TriMet organization in creating a culture of safety and service excellence, in which safety is the fundamental value, which guides all agency decisions.

Activities:

- Safety
 - Safety Management System Plan.
 - Data information, acquisition/analysis and reporting.
 - Construction and fire/life safety.
 - Training and committees.
 - Assurance, audits and inspections.
 - Certification.
 - Hazard identification, evaluation and analysis.
 - Occupational Safety and Health.
 - Substance abuse management.
 - Interface with regulatory agencies.

- Environmental Services
 - Chemical hazardous waste management, tracking and reporting
 - Industrial Wastewater/Stormwater management, sampling, maintenance and reporting.
 - Underground Injection Well program management.
 - Under- and above-ground storage tank testing, maintenance and reporting.
 - Air emissions management and reporting.
 - Environmental clean-up and spill response.

Activities - continued:

- Security
 - TriMet transit police, transit security officers, and deputy district attorney.
 - Continually identify, assess and resolve transit security threats and vulnerabilities; collect, analyze security data and intelligence.
 - Security Program Plan.
 - Employee security awareness and training development.
 - Crime Prevention Through Environmental Design (CPTED) incorporated into TriMet projects.
 - Security certification and program audits.
 - Emergency preparedness, plans, organization equipment training and procedures, exercises/evaluations for readiness to perform the prevention, protection, response and recovery capabilities applicable to mass transit employees and operations during catastrophic natural disasters or terrorist attacks.
 - Coordinate and integrate TriMet emergency plans with emergency response management jurisdictions in TriMet’s service area.
 - DHS transit security grants.

- Transportation Training
 - Initial and re-certification training programs for bus and light rail operators and field supervisors.

Performance Measures:

- TriMet workplace safety incident rates at or below transit industry standards and rates of comparable mass transit agencies.
- Reported crimes per 100,000 riders.
- Sustain or improve TriMet customer perception of safety and security.
- Fulfill all FTA and DHS safety and security program and environmental regulation certification requirements.

BUD1 Personnel Services SAFETY & SECURITY - SAFETY, SECURITY, ENVIRONMENTAL SERVICES & TRANSPORTATION TRAINING

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Administration:									
Executive Director, Safety & Security	\$ 157,999	\$ 168,654	\$ 162,740	1.00	\$ 162,740	\$ 166,782	\$ 167,590	1.00	\$ 167,590
Fringe Benefits	23,023	16,168			40,908	40,908			41,089
Safety:									
Director, Safety Mgmt & Environmental Services		119,743	123,025	1.00	123,025	127,882	130,417	1.00	130,417
Manager, Construction Safety & Risk	96,456								
Manager, Safety Assurance & Training	124,363								
Specialist, Senior Systems Safety	80,998	82,662	85,750	1.00	85,750	87,103	87,374	1.00	87,374
Specialist, System Safety	74,564	221,438	74,449	3.00	223,348	195,221	72,962	3.00	218,886
Specialist, Safety Data Management	64,056	13,062	55,600	1.00	55,600	57,952	58,322	1.00	58,322
Administrator, Drug & Alcohol Testing Program	61,129	68,510	71,000	1.00	71,000	73,560	74,543	1.00	74,543
Specialist, Drug & Alcohol Program	53,399	52,728	52,062	1.00	52,062	54,290	54,309	1.00	54,309
Administrative Assistant							45,564	1.00	45,564
Fringe Benefits	225,582	226,102			236,588	236,588			257,564
Workers' Compensation	1,728				3,000				
Unscheduled Overtime	2,352	5,143				4,111			
Capitalized Labor/Fringe	(85,511)	(90,835)			(100,354)	(82,841)			(103,138)
Security:									
Coordinator, Crime Prevention & Data Analysis	83,862	93,240	70,997	1.00	70,997	70,997	70,997	1.00	70,997
Manager, Security & Emergency Management		8,619	83,000	1.00	83,000	84,943	85,331	1.00	85,331
Coordinator, Safety & Security	54,949	62,271	62,000	1.00	62,000	49,122	71,500	1.00	71,500
Coordinator, Exclusions	50,755	54,783	55,994	1.00	55,994	58,210	59,072	1.00	59,072
Assistant Safety & Security-Environmental	29,042	41,852	40,602	1.00	40,602	41,572	41,766	1.00	41,766
Fringe Benefits	98,895	115,168			139,777	139,777			138,588
Longevity Premium					3,758	3,758			3,744
Unscheduled Overtime	10,120	11,424				8,050			
Non-Union Baseline Adjustment					48,596				62,782
Sick & Vacation/Holiday Payout					23,649	3,074			25,711

BUD1 Personnel Services SAFETY & SECURITY - SAFETY, SECURITY, ENVIRONMENTAL SERVICES & TRANSPORTATION TRAINING

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Environmental Services:									
Manager, Environmental Services	\$ 93,915	\$ 97,117	\$ 97,081	1.00	\$ 97,081	\$ 99,315	\$ 99,762	1.00	\$ 99,762
Coordinator, Environmental	61,385	71,382	71,260	1.00	71,260	73,733	74,228	1.00	74,228
Fringe Benefits	71,205	79,335			61,548	61,548			60,754
Capitalized Labor/Fringe					(11,967)				(7,326)
Bus Operator Training:									
Director, Transportation Training						60,514	121,027	1.00	121,027
Manager, Bus Transportation Training			94,781	1.00	94,781	58,173	87,260	1.00	87,260
Assistant Manager, Transportation Training			78,011	1.00	78,011	60,023	84,601	1.00	84,601
Operations Specialist			57,366	1.00	57,366	72,934	52,031	2.00	104,063
Training Supervisor			73,896	18.00	1,330,134	1,330,134	73,896	18.00	1,330,134
Training Supervisor			73,896	9.00	665,067	665,067	73,896	8.00	591,171
Training Supervisor - Field Operations							77,538	2.00	155,076
Training Supervisor - Field Operations							77,538	1.00	77,538
Fringe Benefits					965,892	965,892			1,059,564
Workers' Compensation					100,000	54,828			51,000
Longevity Premium					38,611	38,611			30,576
Unscheduled Overtime - Non-Op.					187,769	187,769			198,429
Rail Operator Training:									
Assistant Manager, Transportation Training			82,099	1.00	82,099	84,860	85,596	1.00	85,596
Operations Specialist							54,585	1.00	54,585
Training Supervisor			73,896	4.00	295,585	295,585	73,896	7.00	517,274
Training Supervisor			73,896	4.00	295,585	295,585	73,896	5.00	369,482
Fringe Benefits					285,188	285,188			425,057
Workers' Compensation					31,000				50,000
Limited Term Employment						70,138			
Longevity Premium					10,000	10,000			1,352
Unscheduled Overtime - Non-Op.					5,844	41,575			19,169
FY2017 Control Center					(53,095)	(53,095)			
Total	\$ 1,434,265	\$ 1,518,566		55.00	\$ 6,169,799	\$ 6,179,436		65.00	\$ 7,232,383

BUD2 Materials & Services SAFETY & SECURITY - SAFETY, SECURITY, ENVIRONMENTAL SERVICES & TRANSPORTATION TRAINING

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Safety:							
Professional & Technical	\$ 40,115	\$ 277,170	\$ 470,000	\$ 505,000	\$ 581,075	23.63%	3.21%
Drug and Alcohol Testing	92,900	89,405	119,351	86,788	90,000	-24.59%	0.50%
Safety Occupational Services	105,632	135,371		80,000			0.00%
Rail Safety Oversight	26,774						0.00%
Temporary Help-Trans Adm	2,215	3,986	30,710	15,588	5,000	-83.72%	0.03%
Other Services	27,080	9,711		5,406	15,500		0.09%
Office Supplies	4,081	4,814	12,666	17,000	12,794	1.01%	0.07%
Other Materials	19,664	8,689		1,629	2,000		0.01%
Computer Equipment <\$5,000	4,486	997	2,500	1,746	2,500	0.00%	0.01%
Safety Supplies - Gen & Adm		400		24			0.00%
Telephone	11,863	8,375	7,000	6,000	8,000	14.29%	0.04%
Dues & Subscriptions	1,921	4,313	750	2,700	2,500	233.33%	0.01%
Education & Training	6,550	8,709	9,335	6,000	3,000	-67.86%	0.02%
Local Travel					1,000		0.01%
Out-of-Town Travel	28,872	29,198	21,100	12,039	15,000	-28.91%	0.08%
Employee Recognition		68	250	348	600	140.00%	0.00%
Special Event Expenses	999	750					0.00%
Subtotal Safety:	\$ 373,152	\$ 581,956	\$ 673,662	\$ 740,268	\$ 738,969		
Security:							
Temporary Help	65,864	59,032	20,000		5,000	-75.00%	0.03%
Security Services	8,247,088	9,380,887	11,622,804	10,800,000	12,754,830	9.74%	70.50%
Deputy DA Contract	208,308	277,904	212,408	212,408	223,656	5.30%	1.24%
Other Services - Security	1,773,308	1,659,960	1,511,471	1,300,000	1,615,470	6.88%	8.93%
Building Security Maintenance	116,790	139,402	200,000	200,000	200,000	0.00%	1.11%
Exclusion & Tow Hearings	98,384	81,828	100,000	75,000	60,000	-40.00%	0.33%
Canine Program	536,547	537,673	500,000	500,000	505,000	1.00%	2.79%
Anti-Terrorism Team	609,877	495,000	300,000	389,241	367,574	22.52%	2.03%
Street Level Gang Outreach Program	42,512	123,210	111,470	111,470	111,470	0.00%	0.62%
Other Services	29,072	12,774		8,975	12,333		0.07%

BUD2 Materials & Services SAFETY & SECURITY - SAFETY, SECURITY, ENVIRONMENTAL SERVICES & TRANSPORTATION TRAINING

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Office Supplies	\$ 16,687	\$ 9,003	\$ 8,666	\$ 10,000	\$ 10,000	15.39%	0.06%
Other Materials	3,211	217		3,500	47,100		0.26%
Unreconciled Mastercard Expense				610			0.00%
Computer Equipment <\$5,000	12,295	2,253	2,500	5,000	2,000	-20.00%	0.01%
Telephone	3,458	4,137	4,000	6,795	8,000	100.00%	0.04%
Dues & Subscriptions	215	6	750	2,150	2,500	233.33%	0.01%
Local Travel & Meetings	568	822		6,000	6,000		0.03%
Education & Training					3,000		0.02%
Out-of-Town Travel		1,991	3,500	9,000	10,000	185.71%	0.06%
Assault Reward		200			1,000		0.01%
Subtotal Security:	\$ 11,764,184	\$ 12,786,299	\$ 14,597,569	\$ 13,640,149	\$ 15,944,933		
Environmental Services:							
Environmental Consulting	62,420	8,375	26,702	10,000	10,000	-62.55%	0.06%
Contracted Maintenance - Environmental	15,215	5,205	26,969		973,700	3510.44%	5.38%
Environmental Services	22,844	34,201	39,416	39,416		-100.00%	0.00%
Waste Disposal Services	302,574	357,144	347,330	347,330	336,000	-3.26%	1.86%
Office Supplies	535		4,666	1,000	2,000	-57.14%	0.01%
Equip/Furn < \$5,000-Gen & Adm	210						0.00%
Computer Equipment <\$5,000	99		2,000		500	-75.00%	0.00%
Environmental Materials	10,332		8,408	2,000	1,000	-88.11%	0.01%
"Green Team" Materials	1,344	769					0.00%
Telephone	1,160	1,008	2,500	1,000	1,000	-60.00%	0.01%
Local Travel & Meetings	229				1,500		0.01%
Education & Training					1,000		0.01%
Out-of-Town Travel			3,061	1,200	2,000	-34.66%	0.01%
Subtotal Environmental Services:	\$ 416,962	\$ 406,702	\$ 461,052	\$ 401,946	\$ 1,328,700		

BUD2 Materials & Services SAFETY & SECURITY - SAFETY, SECURITY, ENVIRONMENTAL SERVICES & TRANSPORTATION TRAINING

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Bus Transportation Training:							
Operator Uniforms					\$ 1,260		0.01%
Accident Review/Investigations			\$ 6,000	\$ 7,000	7,000	16.67%	0.04%
Temporary Help-Trans Adm			10,000	14,000	5,000	-50.00%	0.03%
Other Services			1,000	1,100	2,000	100.00%	0.01%
Office Supplies			6,000	4,500	7,000	16.67%	0.04%
Other Materials			10,000	13,440	10,000	0.00%	0.06%
Computer Equipment <\$5,000				8,987	2,500		0.01%
Operator Training Materials			4,800	8,000	8,000	66.67%	0.04%
Local Travel & Meetings					1,000		0.01%
Operator Roadeo				1,184	2,000		0.01%
Out-of-Town Travel					1,500		0.01%
Education & Training					8,000		0.04%
Telephone			8,000	18,559	3,000	-62.50%	0.02%
Subtotal Bus Transportation Training:			\$ 45,800	\$ 76,770	\$ 58,260		
Rail Transportation Training:							
Operator Uniforms					1,575		0.01%
Other Services			500	250	600	20.00%	0.00%
Office Supplies			2,000	1,103	1,000	-50.00%	0.01%
Other Materials			1,000	800	1,100	10.00%	0.01%
Computer Equipment <\$5,000				3,708	1,000		0.01%
Operator Training Materials			1,200	1,000	1,000	-16.67%	0.01%
Telephone				2,000	2,000		0.01%
Education & Training					3,000		0.02%
Subtotal Rail Transportation Training:			\$ 4,700	\$ 8,861	\$ 11,275		
	\$ 12,554,298	\$ 13,774,957	\$ 15,782,783	\$ 14,867,994	\$ 18,082,137	14.57%	100.00%

BUDGET PROGRESSION SCHEDULE - SAFETY & SECURITY

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
			Safety, Security, Environmental Services & Transportation Training			
\$ 1,434,265	\$ 1,518,566	\$ 6,169,799	Personnel Services	\$ 7,199,515	\$ 7,199,515	\$ 7,232,383
12,554,298	13,774,957	15,782,783	Materials & Services	17,108,437	17,108,437	18,082,137
\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	Department Total	\$ 24,307,952	\$ 24,307,952	\$ 25,314,520
			Division Total			
\$ 1,434,265	\$ 1,518,566	\$ 6,169,799	Personnel Services	\$ 7,199,515	\$ 7,199,515	\$ 7,232,383
12,554,298	13,774,957	15,782,783	Materials & Services	17,108,437	17,108,437	18,082,137
\$ 13,988,563	\$ 15,293,523	\$ 21,952,582	Total Safety & Security	\$ 24,307,952	\$ 24,307,952	\$ 25,314,520

Division Summary INFORMATION TECHNOLOGY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 5,344,664	\$ 5,918,751	\$ 6,612,961	\$ 6,389,451	\$ 7,078,921	7.05%	57.67%
Materials & Services	2,289,427	2,330,941	4,444,578	3,805,001	5,196,725	16.92%	42.33%
Total	\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	\$ 10,194,452	\$ 12,275,646	11.02%	100.00%

Page

Information Technology Division

Division Summary	IT-1
Information Technology	IT-2

Department Summary INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 5,344,664	\$ 5,918,751	\$ 6,612,961	\$ 6,389,451	\$ 7,078,921	7.05%	57.67%
Materials & Services	2,289,427	2,330,941	4,444,578	3,805,001	5,196,725	16.92%	42.33%
Total	\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	\$ 10,194,452	\$ 12,275,646	11.02%	100.00%

Responsibility:

The **Information Technology** Department is responsible for managing information resources including corporate data, computing tools and networks used to carry out agency-wide business processes and management goals.

Activities:

- Technical support.
- Consulting services.
- Business process analysis.
- Data modeling and design.
- Shared data repository.
- System development standards.
- Project development and maintenance.
- Hardware and software acquisition.
- Metropolitan-wide networks.
- Desktop connectivity, e-mail and Internet.
- Telephones and voice-mail.
- System and network security.
- Application training and support.

Performance Measures:

- Network and server availability exceeding 99% uptime, measured on a 24-hour basis using industry criteria.
- Maintain a technical service request resolution rate of 95% per week with an average completion time not exceeding four (4) hours.
- IT project selection and execution is closely aligned with the agency's strategic goals and priorities.

BUD1 Personnel Services INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Chief Information Officer	\$ 163,726	\$ 169,542	\$ 166,416	1.00	\$ 166,416	\$ 172,639	\$ 173,883	1.00	\$ 173,883
Administration:									
Manager, Information Security			116,140	0.50	58,070	32,500	130,000	1.00	130,000
Senior Administrative Assistant	40,694	50,518	53,373	1.00	53,373	54,794	55,078	1.00	55,078
Enterprise Systems Development:									
Manager, Enterprise Systems	112,892	120,275	116,582	1.00	116,582	119,175	120,201	1.00	120,201
Senior Software Engineer/Architect	416,284	507,789	107,639	5.00	538,195	554,463	112,499	5.00	562,497
Senior Development-Ops Engineer		109,789	105,000	1.00	105,000	110,000	112,200	1.00	112,200
Software Engineer	191,298	203,925	97,716	2.00	195,431	199,339	100,060	2.00	200,121
Software Engineer - Web Applications	94,487	99,278	95,681	1.00	95,681	96,886	97,127	1.00	97,127
Software Engineer - Web Applications	310,617	277,668	92,659	3.00	277,977	258,025	87,167	3.00	261,502
Analyst, IT Systems	210,436	232,448	82,117	3.00	246,351	251,986	84,603	3.00	253,808
Oracle Application Technology:									
Manager, Oracle Technology	136,802	107,435	138,000	1.00	138,000	140,415	140,898	1.00	140,898
Oracle Applications DBA	223,966	319,260	122,580	3.00	367,740	274,511	121,427	3.00	364,282
Oracle Database Architect	126,036	129,496	123,670	1.00	123,670	126,494	127,676	1.00	127,676
Oracle Applications Developer V	116,310	123,864	120,240	1.00	120,240	123,168	124,493	1.00	124,493
Oracle Applications Developer IV	115,371	118,578	108,710	1.00	108,710	111,401	112,649	1.00	112,649
Operations Systems:									
Manager, Intelligent Transportation Systems	123,472	128,476	119,872	1.00	119,872	123,789	125,772	1.00	125,772
Engineer IV, Rail Systems			116,140	1.00	116,140	26,750	107,000	1.00	107,000
Sr. ITS Softw Syst Eng Arch IV-CAD/AVL	109,204	90,069	102,211	1.00	102,211	99,218	100,801	1.00	100,801
Sr. ITS Softw Syst Eng Arch IV-Rail	93,812	106,474	103,907	1.00	103,907	106,739	107,978	1.00	107,978
Sr. ITS Software Systems Engineer-eFare	12,342	109,199	105,603	1.00	105,603	110,623	112,827	1.00	112,827
Sr. ITS Engineer/Arch IV-Vehicle Tech	100,629	105,825	96,045	1.00	96,045	99,340	101,036	1.00	101,036
Sr. ITS Softw Syst Eng Arch IV-Fare Coll	88,650	88,414	85,320	1.00	85,320	86,387	86,600	1.00	86,600
Systems Engineer III-CCTV	85,217		89,525	1.00	89,525	65,417	72,500	1.00	72,500
ITS Software Systems Engineer III-CAD/AVL	97,799	99,938	92,107	1.00	92,107	93,268	93,500	1.00	93,500
ITS Software Systems Engineer III-Rail	69,231	60,720	87,391	1.00	87,391	50,000	100,265	1.00	100,265
ITS Software Systems Engineer III-ATP	85,851	88,239	86,973	1.00	86,973	88,087	88,310	1.00	88,310

BUD1 Personnel Services INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Networks & Communications:									
Manager, Network Communications	\$ 117,946	\$ 123,554	\$ 119,860	1.00	\$ 119,860	\$ 120,867	\$ 121,068	1.00	\$ 121,068
Network Communications Engineer III	104,846	108,579	101,926	1.00	101,926	103,552	103,877	1.00	103,877
Network Communications Engineer III	80,750	101,527	97,988	1.00	97,988	101,938	98,039	2.00	196,079
Telecommunications Engineer III	92,316		82,942	1.00	82,942	72,100	72,100	1.00	72,100
Telecommunications Eng III-Voice Systems	76,624	83,903	79,203	1.00	79,203	80,501	80,760	1.00	80,760
PC Support Services:									
Manager, Technical Services	117,024	121,940	116,526	1.00	116,526	119,118	120,144	1.00	120,144
Systems Engineer III-Linux Server	97,297	92,220	90,344	1.00	90,344	92,263	93,211	1.00	93,211
Systems Engineer III-VMware Server	85,187	92,210	89,505	1.00	89,505	91,512	92,326	1.00	92,326
Systems Engineer III-Exchange Server	70,248	87,956	85,406	1.00	85,406	88,972	90,287	1.00	90,287
Systems Engineer III, Server		54,363	81,120	1.00	81,120	84,276	85,540	1.00	85,540
Engineer, Desktop Systems	68,530	72,890	70,810	1.00	70,810	72,597	73,444	1.00	73,444
Supervisor, Technical Support	70,646	75,671	73,783	1.00	73,783	76,867	77,484	1.00	77,484
Specialist II, Technical Support	63,574	66,859	64,480	1.00	64,480	65,538	65,749	1.00	65,749
Specialist II, Technical Support	102,879	112,506	54,652	2.00	109,304	112,496	56,971	2.00	113,942
Fringe Benefits	1,510,220	1,543,514			1,705,066	1,705,066			1,742,106
Capitalized Labor/Fringe	(429,013)	(269,145)			(379,163)	(248,718)			(285,632)
Non-Union Baseline Adjustment					171,842				188,605
Sick & Vacation/Holiday Payout					44,919	74,079			40,568
Limited Term Employment									61,687
Workers' Compensation	(10,086)	1,842			1,000	13			3,000
Unscheduled Overtime	550	1,143			9,570	1,000			9,570
Total	\$ 5,344,664	\$ 5,918,751		51.50	\$ 6,612,961	\$ 6,389,451		53.00	\$ 7,078,921

BUD2 Materials & Services INFORMATION TECHNOLOGY - INFORMATION TECHNOLOGY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
PCI Compliance Audit	\$ 12,500				\$ 26,284		0.51%
Professional & Technical	121,159	\$ 366,339	\$ 531,626	\$ 601,920	1,011,832	90.33%	19.47%
Temporary Help	358,538	103,020	85,895	191,064	262,802	205.96%	5.06%
Microcomputer Maintenance Service	3,280	999	3,535	2,972	2,100	-40.59%	0.04%
Communications Systems Maintenance	390,906	394,647	518,089	441,730	557,270	7.56%	10.72%
Hardware Maintenance	165,025	147,448	175,000	110,000	176,750	1.00%	3.40%
Software Maintenance-CCTV Systems	49,589	48,400	38,092	39,298	41,718	9.52%	0.80%
Warranty Costs			890,519	590,519	890,519	0.00%	17.14%
Contracted Maintenance - Fare Equipment			174,000	174,000		-100.00%	0.00%
Other Services	14,532	5,640	14,800	11,461	10,823	-26.87%	0.21%
Office Supplies	950	1,165	1,150	1,571	1,162	1.04%	0.02%
Other Materials	7,811	15,026	17,000	6,913	15,000	-11.76%	0.29%
Unreconciled Mastercard Expense				3,636			0.00%
Microcomputer Software	10,786	20,547	7,575	8,675	57,651	661.07%	1.11%
PCI Compliance Equipment	23,555	47,026	29,984	91,029		-100.00%	0.00%
Microcomputer Maintenance Material	18,231	20,577	16,777	18,160	18,415	9.76%	0.35%
Telephone	7,108	19,056	10,585	12,570	10,691	1.00%	0.21%
Network Access Services	63,800	47,845	51,420	56,345	58,934	14.61%	1.13%
Dues & Subscriptions	6,642	7,844	8,025	8,010	8,105	1.00%	0.16%
Local Travel & Meetings	345	492	742	275	749	0.94%	0.01%
Education & Training	14,889	32,907	22,150	21,470	22,372	1.00%	0.43%
Out-of-Town Travel	16,130	15,803	19,150	21,015	19,342	1.00%	0.37%
Employee Recognition	235	80	242		244	0.83%	0.00%
Software License Fees	1,003,416	1,036,080	1,828,222	1,392,368	2,003,962	9.61%	38.57%
Total	\$ 2,289,427	\$ 2,330,941	\$ 4,444,578	\$ 3,805,001	\$ 5,196,725	16.92%	100.00%

BUDGET PROGRESSION SCHEDULE - INFORMATION TECHNOLOGY

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 5,344,664	\$ 5,918,751	\$ 6,612,961	Information Technology			
2,289,427	2,330,941	4,444,578	Personnel Services	\$ 7,049,971	\$ 7,049,971	\$ 7,078,921
			Materials & Services	5,196,725	5,196,725	5,196,725
\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	Department Total	\$ 12,246,696	\$ 12,246,696	\$ 12,275,646
			Division Total			
\$ 5,344,664	\$ 5,918,751	\$ 6,612,961	Personnel Services	\$ 7,049,971	\$ 7,049,971	\$ 7,078,921
2,289,427	2,330,941	4,444,578	Materials & Services	5,196,725	5,196,725	5,196,725
\$ 7,634,091	\$ 8,249,692	\$ 11,057,539	Total Information Technology	\$ 12,246,696	\$ 12,246,696	\$ 12,275,646

Division Summary FINANCE & ADMINISTRATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 7,585,746	\$ 9,500,604	\$ 10,193,170	\$ 10,183,198	\$ 10,987,776	7.80%	54.25%
Materials & Services	6,921,043	4,234,648	7,846,291	6,388,892	9,266,177	18.10%	45.75%
Total	\$ 14,506,789	\$ 13,735,252	\$ 18,039,461	\$ 16,572,090	\$ 20,253,953	12.28%	100.00%

Page

Finance & Administration Division

Division Summary	FA-1
Administration	FA-2
Financial Services	FA-5
Budget & Grants Administration	FA-8
Insurance Programs	FA-11
Procurement & Contracts	FA-14
Fare Revenue	FA-17

Department Summary FINANCE & ADMINISTRATION - ADMINISTRATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 365,131	\$ 323,375	\$ 437,421	\$ 336,167	\$ 472,226	7.96%	63.69%
Materials & Services	1,142,160	79,052	273,651	217,990	269,275	-1.60%	36.31%
Total	\$ 1,507,291	\$ 402,427	\$ 711,072	\$ 554,157	\$ 741,501	4.28%	100.00%

Responsibility:

The **Finance & Administration** Department is responsible for managing agency financial activities, assuring effective financial controls and planning for future financial requirements. Activities in support of these responsibilities include:

- Strategic financial planning.
- Financial analysis and forecasting.
- Budget preparation and monitoring.
- Capital planning and project financing.
- Accounting for agency assets and activities.
- Payroll and related functions.
- Cash management and investments.
- Debt management and compliance.
- Contracts and procurement.
- Grants administration and reporting.
- Workers' Compensation program.
- Public Liability claims and agency risk management.
- Defined benefit pension plan accounting and oversight.
- Deferred compensation (457) plan and defined contribution (401a) plan management and oversight.
- Fare system and revenue collection controls and oversight.

Performance Measures:

- Accurate and timely communication of financial issues with General Manager and Board.
- Publication of accurate and timely agency financial reports with no material audit findings.
- Enforcement of appropriate financial controls to assure safety of District assets, including implementation of cash and fare revenue policies.
- Publication of annual District budget consistent with state law, and assurance of ongoing compliance.
- Implementation of debt and lease programs to meet agency capital needs.
- Enforcement of procurement and contracting process consistent with Board policy and FTA requirements.
- Establishment of appropriate risk management programs, including commercial and self-insurance.
- Accurate reporting of District defined benefit pension plan assets and liabilities and oversight of plans.
- Management of agency's deferred compensation plan and defined contribution plan to ensure compliance with fiduciary duties.

BUD1 Personnel Services FINANCE & ADMINISTRATION - ADMINISTRATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director, Finance & Admin (CFO)	\$ 213,029	\$ 193,683	\$ 190,543	1.00	\$ 190,543	\$ 196,004	\$ 197,096	1.00	\$ 197,096
Executive Administrative Assistant	60,915	65,394	63,419	1.00	63,419	64,979	65,291	1.00	65,291
Fringe Benefits	89,636	64,298			72,924	72,924			73,335
Workers' Compensation	1,551				1,000				
Non-Union Baseline Adjustment					107,791				134,973
Sick & Vacation/Holiday Payout					1,744	2,260			1,531
Total	\$ 365,131	\$ 323,375		2.00	\$ 437,421	\$ 336,167		2.00	\$ 472,226

BUD2 Materials & Services FINANCE & ADMINISTRATION - ADMINISTRATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Legal	\$ 6,539	\$ 6,984	\$ 35,350	\$ 20,000	\$ 30,000	-15.13%	11.14%
Professional & Technical		31,500	173,827	130,000	168,035	-3.33%	62.40%
Office Equipment Service			265	265	265	0.00%	0.10%
Other Services	12,106	10,100	15,150	13,000	16,750	10.56%	6.22%
Office Supplies	2,553	1,226	455	600	460	1.10%	0.17%
Other Materials		101	2,020	2,200	2,000	-0.99%	0.74%
Telephone	633	638	700	600	710	1.43%	0.26%
Phys. Damage/Property/Casualty Insur.	714,722						0.00%
Railroad Liability Insur: Steel Bridge	84,554						0.00%
Excess Liability Insurance	277,006						0.00%
Self-Insurance WC/Excess WC	17,259						0.00%
Dues & Subscriptions	1,095	1,069	2,020	3,500	3,000	48.51%	1.11%
Local Travel	42	107		300			0.00%
Education & Training	220	975	2,525	2,025	2,555	1.19%	0.95%
Out-of-Town Travel	24,531	25,834	40,761	44,000	45,000	10.40%	16.71%
Employee Recognition	428	518	428	1,500	500	16.82%	0.20%
Recruitment Expense	472		150			-100.00%	0.00%
Total	\$ 1,142,160	\$ 79,052	\$ 273,651	\$ 217,990	\$ 269,275	-1.60%	100.00%

Department Summary FINANCE & ADMINISTRATION - FINANCIAL SERVICES

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,743,751	\$ 1,885,328	\$ 2,075,883	\$ 1,924,970	\$ 2,205,372	6.24%	91.61%
Materials & Services	139,584	191,850	200,009	141,190	202,010	1.00%	8.39%
Total	\$ 1,883,335	\$ 2,077,178	\$ 2,275,892	\$ 2,066,160	\$ 2,407,382	5.78%	100.00%

Responsibility:

The **Financial Services** Department is responsible for the day-to-day financial activities of TriMet. The department combines the following major functions:

- Accounting.
- Payroll and pension.

Activities:

- Financial reporting.
- Grant accounting.
- Development and evaluation of self insurance reserves.
- Capital asset accounting.
- Cash management, investing and cash flow analysis.
- Accounts Receivable and revenue accounting.
- Accounts Payable and disbursements.
- Payroll and pension processing.
- Pension accounting.
- Employee benefits accounting.
- Federal and State tax reporting.
- Wage assignments and attachments.

Performance Measures:

- There should be no material audit findings generated by TriMet's annual external audit.
- Monthly financial reports should be prepared in a timely manner.
- Payroll and pension payments should be processed accurately and in a timely manner.
- Cash and asset management controls in place and operating effectively.
- Controls over pension payments implemented and operating effectively.
- Lease compliance procedures performed in a timely manner, including periodic terminations according to schedule.

BUD1 Personnel Services FINANCE & ADMINISTRATION - FINANCIAL SERVICES

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Financial Services	\$ 124,739	\$ 140,310	\$ 140,145	1.00	\$ 140,145	\$ 115,196	\$ 136,000	1.00	\$ 136,000
Manager, Accounting	94,548	102,997	98,550	1.00	98,550	43,213	105,000	1.00	105,000
Manager, Payroll							92,151	1.00	92,151
Sr Financial Systems Business Analyst	114,408	121,200	110,736	1.00	110,736	114,264	116,169	1.00	116,169
Analyst, Grant Compliance	81,701								
Sr Financial Analyst III-Grants	63,293	71,632	72,098	1.00	72,098	76,157	78,805	1.00	78,805
Administrator, Pension and Retirement	57,565	64,984	73,000	1.00	73,000	74,454	74,745	1.00	74,745
Financial Accountant-Cash/Invest/Pension	66,800	72,795	68,751	1.00	68,751	57,566	69,000	1.00	69,000
Financial Accountant	58,778	62,000	59,791	1.00	59,791	44,985	65,000	1.00	65,000
Revenue Accountant	59,517	65,117	59,987	1.00	59,988	52,098	65,000	1.00	65,000
Revenue Accountant - eFare		628	58,514	1.00	58,515	49,932	49,239	1.00	49,239
Finance Assistant	42,375	47,141	43,805	1.00	43,805	45,796	46,613	1.00	46,613
Senior Accounts Payable Clerk	70,133	73,882	69,067	1.00	69,067	69,067	69,067	1.00	69,067
Finance Clerk (Accounting)	122,368	128,586	61,721	1.00	61,721	61,721	61,721	1.00	61,721
Finance Clerk (Accounting)			61,721	1.00	61,721	61,721	61,721	1.00	61,721
Timekeeper	79,208	79,766	76,120	1.50	114,180	114,180	76,120	1.50	114,179
Senior Payroll Clerk	143,089	162,689	69,067	1.00	69,067	69,067			
Senior Payroll Clerk		15,678	69,067	1.00	69,067	69,067	69,067	2.00	138,134
Finance Clerk (Payroll)	121,149	131,190	61,721	3.00	185,163	185,163	61,721	3.00	185,163
Fringe Benefits	504,812	512,585			592,840	592,840			609,447
Workers' Compensation					2,000				5,000
Longevity Premium					6,803	6,803			4,680
Unscheduled Overtime	35,988	60,465			48,285	48,285			48,285
Sick & Vacation/Holiday Payout					10,590	6,529			10,253
Capitalized Labor/Fringe	(96,722)	(28,317)				(33,134)			
Total	\$ 1,743,751	\$ 1,885,328		19.50	\$ 2,075,883	\$ 1,924,970		20.50	\$ 2,205,372

BUD2 Materials & Services FINANCE & ADMINISTRATION - FINANCIAL SERVICES

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Legal	\$ 299	\$ 99,420	\$ 20,000	\$ 5,000	\$ 20,000	0.00%	9.90%
Professional & Technical	17,716	14,166	26,042	15,000	26,000	-0.16%	12.87%
Banking Charges	50,011	34,189	80,000	40,000	66,000	-17.50%	32.67%
Temporary Help	34,091			9,000	10,000		4.95%
Other Services	9,617	13,422	21,774	26,000	26,000	19.41%	12.87%
Office Supplies	7,818	10,451	8,000	15,000	9,000	12.50%	4.46%
Furniture & Equipment <\$5,000	2,855	5,631	5,000	3,580	5,000	0.00%	2.48%
Other Materials	5,399	3,390	2,500	4,000	2,500	0.00%	1.24%
Telephone	995	938	1,000	1,500	1,000	0.00%	0.50%
Dues & Subscriptions	3,213	6,371	7,500	6,000	8,500	13.33%	4.21%
Education & Training	6,700	2,769	26,193	15,000	26,000	-0.74%	12.85%
Out-of-Town Travel	678	497	1,000	510	1,010	1.00%	0.50%
Fines & Penalties - Payroll	192	90	1,000	100	1,000	0.00%	0.50%
Employee Recognition		70		500			0.00%
Equipment Repair & Mtc - Gen & Adm		446					0.00%
Total	\$ 139,584	\$ 191,850	\$ 200,009	\$ 141,190	\$ 202,010	1.00%	100.00%

Department Summary FINANCE & ADMINISTRATION - BUDGET & GRANTS ADMINISTRATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 401,398	\$ 664,590	\$ 723,737	\$ 737,562	\$ 748,281	3.39%	81.24%
Materials & Services	3,194,065	83,716	171,068	41,400	172,780	1.00%	18.76%
Total	\$ 3,595,463	\$ 748,306	\$ 894,805	\$ 778,962	\$ 921,061	2.93%	100.00%

Responsibility:

The **Budget & Grants Administration** Department is responsible for major functions: Agency financial planning, forecasting and budgeting, performance reporting and analysis, fare revenue analysis and grants administration.

Activities:

- Financial planning, forecasting and analysis.
- Budget preparation.
- Federal, state, local grant and financial reporting.
- Grant applications/compliance and grants management.
- Passenger revenue analysis and forecasting.
- Capital Improvement Program preparation.
- Monthly Performance Report and Dashboard.
- Monthly National Transit Database (NTD) reporting.
- Annual National Transit Database (NTD) reporting and submission.

Performance Measures:

- Financial forecast document and budget manual prepared by mid-December each year to begin the budget process. Includes revenue and ridership forecasts based on best available information.
- Communication with senior management regarding financial forecast and budgetary implications throughout the year.
- Budget document completed annually on schedule to meet Oregon budget law requirements.
- Accurate and topical analysis of monthly performance statistics delivered monthly to the Board.
- Initiate grant development process timely for formula grants.
- Seek grant opportunities weekly and forward notices of funding opportunities to appropriate staff. Follow-up and assist staff with grant production if needed.
- Respond to such information/analysis requests from colleagues within 24 hours with an estimate of when the analysis can be completed.
- New Starts Financial Forecast and Operating and Maintenance reports completed as required by deadlines.

BUD1 Personnel Services FINANCE & ADMINISTRATION - BUDGET & GRANTS ADMINISTRATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Budget & Grants	\$ 105,154	\$ 151,846	\$ 148,302	1.00	\$ 148,302	\$ 153,365	\$ 154,378	1.00	\$ 154,378
Analyst, Sr Financial IV - IT Specialist	83,441	88,082	85,527	1.00	85,527	87,015	87,312	1.00	87,312
Analyst, Sr Financial III - Budget & Forecasting	80,301	86,613	84,235	1.00	84,235	87,948	89,650	1.00	89,650
Analyst, Sr Financial III - Budget & Forecasting	79,449	82,180	85,186	0.94	79,862	81,413	87,172	1.00	87,172
Administrator, Grants		56,054	76,000	1.00	76,000	77,759	78,111	1.00	78,111
Analyst, Financial		41,280	56,823	1.00	56,823	58,225	58,505	1.00	58,505
Fringe Benefits	109,511	167,367			187,807	187,807			188,560
Sick & Vacation/Holiday Payout					5,181	4,030			4,593
Capitalized Labor/Fringe	(56,459)	(8,832)							
Total	\$ 401,398	\$ 664,590		5.94	\$ 723,737	\$ 737,562		6.00	\$ 748,281

BUD2 Materials & Services FINANCE & ADMINISTRATION - BUDGET & GRANTS ADMINISTRATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical	\$ 8,258		\$ 50,000		\$ 50,500	1.00%	29.23%
Economic Forecasts	19,226	\$ 22,025	27,000	\$ 26,000	27,270	1.00%	15.78%
Ridership Counts & Surveys	11,878	46,655	50,000	500	50,500	1.00%	29.23%
Other Services	21,340	10,563	27,000	2,500	27,160	0.59%	15.72%
Office Supplies		204	1,000	300	1,000	0.00%	0.58%
Other Materials	311	1,149	1,028	1,000	1,000	-2.72%	0.58%
Telephone	234	208	1,040	500	1,050	0.96%	0.61%
Dues & Subscriptions	260	1,609	4,000	2,600	3,500	-12.50%	2.03%
Local Travel & Meetings	32						0.00%
Education & Training	1,943	1,303	10,000	8,000	10,800	8.00%	6.24%
Ride Connection Program	1,021,081						0.00%
Contracted Services-State STF	649,478						0.00%
Accessibility Services-5310	1,460,024						0.00%
Total	\$ 3,194,065	\$ 83,716	\$ 171,068	\$ 41,400	\$ 172,780	1.00%	100.00%

Department Summary FINANCE & ADMINISTRATION - INSURANCE PROGRAMS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 499,745	\$ 517,629	\$ 505,849	\$ 513,739	\$ 588,929	16.42%	16.12%
Materials & Services	34,428	1,462,291	3,163,837	3,001,650	3,063,458	-3.17%	83.88%
Total	\$ 534,173	\$ 1,979,920	\$ 3,669,686	\$ 3,515,389	\$ 3,652,387	-0.47%	100.00%

Responsibility:

The **Insurance Programs** Department is responsible for managing the following:

Activities:

- Workers' Compensation Program
- Light Duty Program
- Liability Claims
 - Claim management.
 - Claim investigation.
 - Claim determination.
 - Claim subrogation.
 - Claim reporting.
 - Litigation management.
- Insurance Programs
 - Insurance broker relationship.
 - Agency property and liability policies.
 - Evaluation of contractual risk.

Performance Measures:

Workers' Compensation Program

- Immediately address all situations of safety concern.
- Ensure the prudent allocation of agency resources in a manner that optimally addresses risks and exposures.

Light Duty Program

- Provide work for as many employees as possible.
- Meet all reporting requirements to qualify for reimbursement from the State of Oregon for wage and job site modifications.

Liability Claims

- The number of new liability claims, each month on average, should be equal to or less than the number of liability claims closed each month.
- Ensure the prudent allocation of agency resources in a manner that optimally addresses risk and exposure.

Insurance Programs

- Manage agency's insurance broker relationship.
- Assist with marketing and timely renewal of agency property and liability policies.
- Support staff and agency project managers with evaluation and management of contractual risk.

BUD1 Personnel Services FINANCE & ADMINISTRATION - INSURANCE PROGRAMS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Insurance Programs		\$ 27,730	\$ 110,000	1.00	\$ 110,000	\$ 112,295	\$ 112,755	1.00	\$ 112,755
Mgr, Workers' Comp & Liability Claims	\$ 92,788	100,144							
Claims Adjuster	155,483	140,391	68,340	2.00	136,680	140,284	70,502	2.00	141,005
Coordinator, Claims	69,256	73,584	68,437	1.00	68,437	71,252	72,215	1.00	72,215
Claims Assistant						3,583	49,894	1.00	49,894
Assistant, Administrative	40,640	43,473	41,954	1.00	41,954	42,907	43,098	1.00	43,098
Fringe Benefits	141,578	132,083			143,418	143,418			165,369
Sick & Vacation/Holiday Payout					4,361				4,593
Workers' Compensation		224			1,000				
Total	\$ 499,745	\$ 517,629		5.00	\$ 505,849	\$ 513,739		6.00	\$ 588,929

BUD2 Materials & Services FINANCE & ADMINISTRATION - INSURANCE PROGRAMS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Claims Services	\$ 2,158	\$ 3,763	\$ 2,500	\$ 3,000	\$ 2,525	1.00%	0.08%
Temporary Help		1,347	1,500	13,000		-100.00%	0.00%
Other Services	26,489	36,672	7,876	38,000	7,955	1.00%	0.26%
Office Supplies	4,205	10,260	5,000	4,900	5,000	0.00%	0.16%
Other Materials	812	206	418		425	1.67%	0.01%
Telephone	337	324	1,494	500	1,500	0.40%	0.05%
Property Insurance		656,632	740,421	720,000	650,980	-12.08%	21.25%
Insurance Broker Costs			108,000			-100.00%	0.00%
Railroad Protect Insur-Steel Bridge		168,534	225,156	200,000	190,585	-15.35%	6.22%
Railroad Liability Insurance		317,753	1,800,000	1,800,000	1,800,000	0.00%	58.76%
Cyber Security Insurance					27,438		0.90%
Excess Liability Insurance		266,370	270,000	220,000	374,000	38.52%	12.21%
Dues & Subscriptions	95	50	272	1,000	300	10.29%	0.01%
Education & Training	332	380	1,200	1,250	2,750	129.17%	0.09%
Total	\$ 34,428	\$ 1,462,291	\$ 3,163,837	\$ 3,001,650	\$ 3,063,458	-3.17%	100.00%

Department Summary FINANCE & ADMINISTRATION - PROCUREMENT & CONTRACTS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,093,829	\$ 1,175,950	\$ 1,275,259	\$ 1,388,432	\$ 1,421,121	11.44%	84.13%
Materials & Services	199,890	149,206	159,385	159,385	267,980	68.13%	15.87%
Total	\$ 1,293,719	\$ 1,325,156	\$ 1,434,644	\$ 1,547,817	\$ 1,689,101	17.74%	100.00%

Responsibility:

The **Procurement & Contracts** Department is responsible for two major sections.

Contracts

Activities:

- Procurement of non-inventory goods and services by various sourcing approaches, including Request for Proposals, Invitations to Bid, Request for Quotes and Cooperative Purchasing Agreements. Draft and negotiate contracts resulting from solicitations. Provide support for project managers on contract administration issues.

Performance Measures:

- Effectively support the agency in the acquisition of all non-inventory goods and services to ensure high quality and best value for TriMet.
- Draft contracts to comply with all federal, state and local rules and regulations, manage risk and negotiate terms and conditions.
- Ensure all solicitations are open, fair and competitive.

Purchasing

Activities:

- Procurement of District operational inventory (bus/rail parts) and related collateral supplies. Purchase of all fuel products, office supply products, copiers and other agency operating supplies. Management of agency purchasing card program. Disposal of District surplus property.

Performance Measures:

- Effective sourcing of goods and materials to ensure lowest total cost of ownership, utilizing factors such as quality, price, availability, lead-time (impact on inventory value), operating costs and disposal.
- Implement Material Requirements Planning (MRP) process for rail reliability program to improve parts forecasting. Participate in Stores Continuous Improvement process with a goal of just-in-time arrival of needed repair parts and components.
- Timely disposal of District's surplus property while obtaining maximum value.

BUD1 Personnel Services FINANCE & ADMINISTRATION - PROCUREMENT & CONTRACTS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Procurement & Contracts						\$ 91,556	\$ 111,112	1.00	\$ 111,112
Manager, Purchasing	\$ 95,444	\$ 98,537	\$ 98,528	1.00	\$ 98,528	92,132	90,000	1.00	90,000
Senior Buyer	154,436	230,570	72,443	3.00	217,329	217,329	72,443	2.00	144,887
Buyer	70,237	71,192	70,085	1.00	70,085	70,085	70,085	2.00	140,170
Manager, Contracts	132,751	70,420	93,975	1.00	93,975	73,995	100,000	1.00	100,000
Administrator III, Contracts	135,210	238,073	70,696	4.00	282,784	318,068	74,022	4.00	296,089
Administrator II, Contracts	172,937	118,222	60,697	1.00	60,697	61,531	61,698	1.00	61,698
Coordinator, Procurement	67,850	68,563	66,144	1.00	66,144	67,427	67,683	1.00	67,683
Fringe Benefits	346,130	346,023			362,502	362,502			386,429
Capitalized Labor/Fringe	(87,990)	(69,056)				(1,829)			
Longevity Premium					15,451	15,451			15,392
Sick & Vacation/Holiday Payout					7,764				7,661
Unscheduled Overtime	6,824	3,406				20,185			
Total	\$ 1,093,829	\$ 1,175,950		12.00	\$ 1,275,259	\$ 1,388,432		13.00	\$ 1,421,121

BUD2 Materials & Services FINANCE & ADMINISTRATION - PROCUREMENT & CONTRACTS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Temporary Help	\$ 3,993						0.00%
Photocopier Maintenance	44,856	\$ 20,809	\$ 25,000	\$ 15,000	\$ 20,000	-20.00%	7.46%
Other Services	4,142	28,446	15,000	24,000	13,000	-13.33%	4.85%
Procurement Advertising			23,000	7,000	130,000	465.22%	48.51%
Office Supplies	115,954	94,194	85,000	94,000	85,000	0.00%	31.72%
Other Materials	86	1,219	1,037	2,500	2,500	141.08%	0.93%
Telephone	644	607	726	2,500	730	0.55%	0.27%
Dues & Subscriptions	27,470	1,357	1,587	5,000	1,590	0.19%	0.59%
Local Travel & Meetings	697	250	242	200	500	106.61%	0.19%
Education & Training	2,048	2,324	7,551	5,000	14,660	94.15%	5.48%
Out-of-Town Travel			242	4,185		-100.00%	0.00%
Total	\$ 199,890	\$ 149,206	\$ 159,385	\$ 159,385	\$ 267,980	68.13%	100.00%

Department Summary FINANCE & ADMINISTRATION - FARE REVENUE

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 3,481,892	\$ 4,933,732	\$ 5,175,021	\$ 5,282,328	\$ 5,551,847	7.28%	51.20%
Materials & Services	2,210,916	2,268,533	3,878,341	2,827,277	5,290,674	36.42%	48.80%
Total	\$ 5,692,808	\$ 7,202,265	\$ 9,053,362	\$ 8,109,605	\$ 10,842,521	19.76%	100.00%

Responsibility:

The **Fare Revenue** Department consists of fare revenue collection, processing, cash controls, sales and distribution of TriMet fares. Fare Revenue also manages the maintenance of Ticket Vending Machines (TVM), platform communications and bus radio electronics. Fare Revenue is leading the agency towards an electronic fare program. It is also responsible for the day-to-day management and delivery of the following major functions:

Activities:

- Collection and restocking of cash and coins from light rail TVMs.
- Sort, count and package currency and coin for depositing TVM and farebox revenues.
- Create and maintain revenue processing controls such as reconciliations and audits.
- Operate TriMet's Ticket Office (transit store) selling fares and merchandise.
- Administer the Honored Citizen ID and GED ID programs.
- Manage 130 retail sales outlets, including contracts and fare distribution.
- Operate the following consumer fare sales programs: Mobile Ticketing, Pass By Mail, Legacy, Field Trips, Online Sales, including Bike Locker rentals.
- Manage artwork, specs, the ordering of all fare revenue ticket/pass stock.
- Manage design and implementation of electronic fare collection system.
- Oversee TriMet's payment card processing.
- Maintain TriMet's TVMs, including ticket stock replacement, preventative maintenance, warranty and critical component inventories.

Activities - continued:

- Maintain TriMet's communication infrastructure on rail platforms and buses, such as CCTV, flat panels, PLCs, fiber and radio contracts.

Performance Measures:

- Cash control variances less than 1% of expected revenue (TVM, Farebox, Money Room and TTO).
- Sales Program processing costs less than 7.5% of revenue.
- Maintain maximum 5-minute in-line wait time at the TriMet Ticket Office during peak times.
- Respond to 99% of sales orders within one (1) business day.
- Achieve 95% Ticket Vending Machine system reliability.
- Respond to 99% of Mobile Ticketing helpdesk inquiries within two (2) business days.
- Respond to 99% communication outages within one (1) business day.

BUD1 Personnel Services FINANCE & ADMINISTRATION - FARE REVENUE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Administration:									
Director, Revenue Operations	\$ 100,756	\$ 114,212	\$ 106,810	1.00	\$ 106,810	\$ 111,236	\$ 112,121	1.00	\$ 112,121
Manager, Fare Revenue	83,232	91,114	88,516	1.00	88,516	93,397	95,333	1.00	95,333
Manager, Fare Revenue Systems							90,798	1.00	90,798
Analyst, Fare Systems	80,403	162,058	82,430	2.00	164,861	171,395	83,508	1.00	83,508
Cash Control Accountant	52,845	56,629	54,611	1.00	54,611	56,664	57,475	1.00	57,475
Fringe Benefits					152,878	152,878			152,582
Revenue Processing:									
Supervisor, Money Room	88,616	85,035	76,120	1.20	91,344	91,344	76,120	1.20	91,343
Money Room Clerk	351,684	337,124	73,896	4.80	354,701	354,701	73,896	4.80	354,702
Fringe Benefits					192,082	192,082			186,388
Longevity Premium					3,802	3,802			5,018
Fare Revenue-TTO:									
Supervisor, TriMet Ticket Office	77,666	79,218	72,516	1.00	72,516	72,516	72,516	1.00	72,516
Assist Supervisor, TriMet Ticket Office	67,648	70,690	67,229	1.00	67,229	67,229	67,229	1.00	67,229
Specialist, Fare Revenue	490,451	506,634	61,404	8.00	491,232	491,232	61,404	7.00	429,826
Specialist, Fare Revenue							61,404	1.00	61,404
Fringe Benefits					311,027	311,027			299,757
Workers' Compensation									4,000
Longevity Premium					10,214	10,214			11,041
Fare Maintenance:									
Manager, Field Equipment Maintenance	83,564	93,210	89,149	1.00	89,149	58,418	86,000	1.00	86,000
Supervisor, Engineering Training		63,768	83,000	1.00	83,000	84,330	84,596	1.00	84,596
Assistant Supervisor, Field Technician	176,607	141,653	79,032	1.00	79,032	79,032	79,032	1.00	79,032
Field Technician	875,369	1,052,000	68,736	15.00	1,031,040	1,031,040	68,736	15.00	1,031,047
Fringe Benefits					573,542	573,542			554,471
Workers' Compensation						51,779			128,000
Longevity Premium					42,386	42,386			28,045
Night & Shift Differential					13,142	13,142			13,142
Unscheduled Overtime	92,460	66,124							
Tool Allowance					18,696	18,696			18,696
Sick & Vacation/Holiday Payout					15,038				14,802

BUD1 Personnel Services FINANCE & ADMINISTRATION - FARE REVENUE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Communications Maintenance:									
Supervisor, MOW Communications		\$ 83,757	\$ 80,751	1.00	\$ 80,751	\$ 82,719	\$ 83,112	1.00	\$ 83,112
Supervisor, Electronic Maint & Repair						56,667	85,000	1.00	85,000
Assistant Supervisor, Field Technician		34,721	79,032	1.00	79,032	79,032	79,032	1.00	79,032
Field Technician		415,207	68,736	6.00	412,416	412,416	68,736	8.00	549,892
Field Technician		135,000	68,736	2.00	137,472	137,472			
Fringe Benefits	\$ 1,043,557	1,455,574			326,564	326,564			352,376
Workers' Compensation		41,363			1,000				
Longevity Premium					9,500	9,500			36,764
Night & Shift Differential					6,982	6,982			6,982
Unscheduled Overtime		90,442			134,413	134,413			134,413
Tool Allowance					9,898	9,898			9,898
Unemployment					1,506	1,506			1,506
Capitalized Labor/Fringe	(182,964)	(241,801)			(131,361)	(106,923)			
Total	\$ 3,481,892	\$ 4,933,732		49.00	\$ 5,175,021	\$ 5,282,328		50.00	\$ 5,551,847

BUD2 Materials & Services FINANCE & ADMINISTRATION - FARE REVENUE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Administration:							
Legal	\$ 6,341	\$ 540					0.00%
Auditing	16,007	41,177	\$ 85,000	\$ 65,000	\$ 85,850	1.00%	1.62%
Temporary Help	9,043	5,874					0.00%
Other Services			25,250	300	7,070	-72.00%	0.13%
Payment Card Processing Fees			151,500	75,000	153,015	1.00%	2.89%
Retail Network Commission			227,296		1,191,153	424.05%	22.51%
eFare Equipment			1,010	700	1,020	0.99%	0.02%
Call Center Operations			252,500		74,385	-70.54%	1.41%
Telephone	11,428	23,578	3,847	6,000	2,880	-25.14%	0.05%
Local Travel & Meetings		356					0.00%
Education & Training			2,116	2,110	2,125	0.43%	0.04%
Out-of-Town Travel		592		200			0.00%
Employee Recognition				305			
Subtotal Administration:	\$ 42,819	\$ 72,117	\$ 748,519	\$ 149,615	\$ 1,517,498		
Revenue Processing:							
Professional & Technical	500	5,000					0.00%
Banking Charges	930,289	963,533	944,298	965,300	974,955	3.25%	18.43%
Money Transport	21,595	21,703	22,603	25,000	24,235	7.22%	0.46%
Ticket Vending & Servicing	121,421	127,462	146,450	130,000	148,470	1.38%	2.81%
Laundry	1,035	1,119	1,045	1,200	1,055	0.96%	0.02%
Other Services	10,514		25,250	201	2,020	-92.00%	0.04%
Office Supplies			3,356	6,000	3,395	1.16%	0.06%
Furniture & Equipment <\$5,000	2,186	3,548	2,000	2,500	2,020	1.00%	0.04%
Other Materials	49,592	65,623	15,318	20,000	20,200	31.87%	0.38%
Telephone			3,847	9,000	4,040	5.02%	0.08%
Subtotal Revenue Processing:	\$ 1,137,132	\$ 1,187,988	\$ 1,164,167	\$ 1,159,201	\$ 1,180,390		

BUD2 Materials & Services FINANCE & ADMINISTRATION - FARE REVENUE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Fare Revenue-TTO:							
Uniforms	\$ 2,045	\$ 2,626	\$ 2,065	\$ 2,425	\$ 2,425	17.43%	0.05%
Equipment Maintenance	400		2,101	1,600	2,020	-3.86%	0.04%
TTO Office Maintenance	58,456	57,170	59,041	59,000	63,630	7.77%	1.20%
Other Services	49,350	68,129	8,800	70,000	10,100	14.77%	0.19%
Tickets & Passes	408,414	400,721	408,887	400,000	444,620	8.74%	8.40%
Office Supplies	16,154	16,750	11,120	18,000	10,605	-4.63%	0.20%
Freight	17	201		300			0.00%
Other Materials		28	16,833	19,500	19,695	17.00%	0.37%
Unreconciled Mastercard Expense				1,361			0.00%
Postage	5,459	6,323	6,060	10,200	10,305	70.05%	0.19%
Telephone			3,847	9,000	4,040	5.02%	0.08%
Dues & Subscriptions	1,750	3,225	1,768	3,600	2,020	14.25%	0.04%
Education & Training	661	1,209	12,738	7,000	5,050	-60.35%	0.10%
Fare Media			1,044,058	500,000	1,263,256	20.99%	23.88%
Subtotal Fare Revenue:	\$ 542,706	\$ 556,382	\$ 1,577,318	\$ 1,101,986	\$ 1,837,766		
Fare Maintenance:							
Contracted Maintenance - Fare Equipment	157,280	166,621		700	200,000		3.78%
Small Hand Tools	1,077	3,037	2,041	2,000	2,020	-1.03%	0.04%
Other Materials	10,257	5,691	16,833	1,500	9,325	-44.60%	0.18%
Safety Supplies	3,192	3,523	4,543	3,300	3,030	-33.30%	0.06%
Obsolete Inventory	68,234	17,005		60,000			0.00%
Maintenance Materials - Fare Equipment	241,028	185,792	250,000	230,000	252,500	1.00%	4.77%
Education & Training			8,103	9,000	8,080	-0.28%	0.15%
CDL Renewals	62	308	171	170	170	-0.58%	0.00%
Maintenance - eFare Equipment					180,000		3.40%
Rentals		4,807	7,213	16,000	7,070	-1.98%	0.13%
Subtotal Fare Maintenance:	\$ 481,130	\$ 386,784	\$ 288,904	\$ 322,670	\$ 662,195		

BUD2 Materials & Services FINANCE & ADMINISTRATION - FARE REVENUE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Communications Maintenance:							
Contracted Maintenance - Communications		\$ 11,151	\$ 32,406	\$ 30,965	\$ 29,555	-8.80%	0.56%
Small Hand Tools			926	925	935	0.97%	0.02%
Safety Supplies			2,080	1,000	1,010	-51.44%	0.02%
Maintenance Materials - Communications	\$ 7,129	54,111	58,576	58,580	59,170	1.01%	1.12%
Education & Training			2,177	1,200	1,010	-53.61%	0.02%
CDL Renewals			132	135	135	2.27%	0.00%
Rentals			3,136	1,000	1,010	-67.79%	0.02%
Subtotal Communications Maintenance:	\$ 7,129	\$ 65,262	\$ 99,433	\$ 93,805	\$ 92,825		
Total	\$ 2,210,916	\$ 2,268,533	\$ 3,878,341	\$ 2,827,277	\$ 5,290,674	36.42%	100.00%

BUDGET PROGRESSION SCHEDULE - FINANCE & ADMINISTRATION

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 365,131	\$ 323,375	\$ 437,421	Administration			
1,142,160	79,052	273,651	Personnel Services	\$ 438,703	\$ 438,703	\$ 472,226
			Materials & Services	269,275	269,275	269,275
\$ 1,507,291	\$ 402,427	\$ 711,072	Department Total	\$ 707,978	\$ 707,978	\$ 741,501
			Financial Services			
\$ 1,743,751	\$ 1,885,328	\$ 2,075,883	Personnel Services	\$ 2,193,294	\$ 2,193,294	\$ 2,205,372
139,584	191,850	200,009	Materials & Services	202,010	202,010	202,010
\$ 1,883,335	\$ 2,077,178	\$ 2,275,892	Department Total	\$ 2,395,304	\$ 2,395,304	\$ 2,407,382
			Budget & Grants Administration			
\$ 401,398	\$ 664,590	\$ 723,737	Personnel Services	\$ 748,492	\$ 748,492	\$ 748,281
3,194,065	83,716	171,068	Materials & Services	172,780	172,780	172,780
\$ 3,595,463	\$ 748,306	\$ 894,805	Department Total	\$ 921,272	\$ 921,272	\$ 921,061
			Insurance Programs			
\$ 499,745	\$ 517,629	\$ 505,849	Personnel Services	\$ 589,140	\$ 589,140	\$ 588,929
34,428	1,462,291	3,163,837	Materials & Services	3,063,458	3,063,458	3,063,458
\$ 534,173	\$ 1,979,920	\$ 3,669,686	Department Total	\$ 3,652,598	\$ 3,652,598	\$ 3,652,387
			Procurement & Contracts			
\$ 1,093,829	\$ 1,175,950	\$ 1,275,259	Personnel Services	\$ 1,424,569	\$ 1,424,569	\$ 1,421,121
199,890	149,206	159,385	Materials & Services	267,980	267,980	267,980
\$ 1,293,719	\$ 1,325,156	\$ 1,434,644	Department Total	\$ 1,692,549	\$ 1,692,549	\$ 1,689,101
			Fare Revenue			
\$ 3,481,892	\$ 4,933,732	\$ 5,175,021	Personnel Services	\$ 5,554,016	\$ 5,554,016	\$ 5,551,847
2,210,916	2,268,533	3,878,341	Materials & Services	5,090,674	5,090,674	5,290,674
\$ 5,692,808	\$ 7,202,265	\$ 9,053,362	Department Total	\$ 10,644,690	\$ 10,644,690	\$ 10,842,521
			Division Total			
\$ 7,585,746	\$ 9,500,604	\$ 10,193,170	Personnel Services	\$ 10,948,214	\$ 10,948,214	\$ 10,987,776
6,921,043	4,234,648	7,846,291	Materials & Services	9,066,177	9,066,177	9,266,177
\$ 14,506,789	\$ 13,735,252	\$ 18,039,461	Total Finance & Administration	\$ 20,014,391	\$ 20,014,391	\$ 20,253,953



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Division Summary LABOR RELATIONS & HUMAN RESOURCES

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 2,145,562	\$ 2,432,909	\$ 2,587,449	\$ 2,714,772	\$ 2,871,694	10.99%	63.51%
Materials & Services	1,054,172	924,522	1,505,716	1,340,244	1,649,759	9.57%	36.49%
Total	\$ 3,199,734	\$ 3,357,431	\$ 4,093,165	\$ 4,055,016	\$ 4,521,453	10.46%	100.00%

Page

Labor Relations & Human Resources Division

Division Summary	HR-1
Administration	HR-2
Compensation, Benefits & HRIS	HR-5
Talent Management	HR-8
Labor Relations	HR-11

Department Summary LABOR RELATIONS & HUMAN RESOURCES - ADMINISTRATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,096,593	\$ 1,287,643	\$ 1,457,231	\$ 1,456,769	\$ 516,966	-64.52%	68.13%
Materials & Services	598,648	595,308	891,741	807,481	241,791	-72.89%	31.87%
Total	\$ 1,695,241	\$ 1,882,951	\$ 2,348,972	\$ 2,264,250	\$ 758,757	-67.70%	100.00%

Responsibilities:

The Administration Department of the LR/HR division is responsible for aligning the Division on strategy, objectives and project ownership to establish TriMet as a place where diverse and talented people want to come, stay, and thrive. The department also is responsible for developing the LR/HR staff's professional competencies, ensuring alignment with TriMet's values, ensuring Division employees work safely, and providing administrative support to the Division as a whole.

Performance Measures:

- The LR/HR division is progressing in its strategic plan, which is aligned with that of the District.
- Budget targets are met for the division.
- The division has capable talent.

Activities:

- Develop and oversee the LR/HR strategic planning efforts and monitoring implementation progress.
- Represent the LR/HR perspective on TriMet's executive team. Coordinate budget preparation and monitoring budget performance for the division.
- Provide administrative support and records management for the division.
- Provide support for manager and employee self-service use of the HRIS system.
- Respond to reference check and employee information requests, such as unemployment compensation and BOLI inquiries.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - ADMINISTRATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director, Labor Relations & Human Res.	\$ 209,807	\$ 225,339	\$ 203,000	1.00	\$ 203,000	\$ 208,947	\$ 210,136	1.00	\$ 210,136
Human Resources Business Partner	345,099	442,349	108,288	4.00	433,152	450,399			
Supervisor, Recruiting			76,098	1.00	76,098	64,065			
Recruiter	69,659	70,712	71,334	1.00	71,334	72,358			
Operations Recruiter	57,627	63,957	54,945	1.00	54,945	58,258			
Candidate Sourcer	54,154	69,430				56,401			
Administrator, HR Services	64,534	68,897	66,480	1.00	66,480	67,712	67,958	1.00	67,958
Specialist, Human Resources	38,242	45,017	46,488	1.00	46,488	47,788			
Receptionist	25,692	33,490	31,616	1.00	31,616	32,327	32,469	1.00	32,469
Administrative Services Clerk	23,038	19,151	28,205	0.50	14,102	14,336	28,766	0.50	14,383
Fringe Benefits	357,765	359,483			360,564	360,564			109,760
Non-Union Baseline Adjustment					69,428				79,581
Sick & Vacation/Holiday Payout					30,023	24,046			2,679
Capitalized Labor/Fringe	(149,024)	(110,182)				(432)			
Total	\$ 1,096,593	\$ 1,287,643		11.50	\$ 1,457,231	\$ 1,456,769		3.50	\$ 516,966

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - ADMINISTRATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Legal	\$ 133,725	\$ 145,298	\$ 332,000	\$ 312,443	\$ 149,820	-54.87%	61.96%
Professional & Technical	100,238	132,079	154,480	156,480		-100.00%	0.00%
Recruitment Expense	11,989	23,100	25,709	21,180		-100.00%	0.00%
Pre-Employment Screening Services			200			-100.00%	0.00%
Temporary Help		2,124					0.00%
Other Services	41,170	39,963	119,759	100,000	2,000	-98.33%	0.83%
Office Supplies	4,752	4,386	2,953	3,842	2,983	1.02%	1.23%
Other Materials	1,843	3,276	3,030	2,500	3,060	0.99%	1.27%
Unreconciled Mastercard Expense				13,165			0.00%
Postage	2,342	1,050	221	220	223	0.90%	0.09%
Telephone	3,055	4,233	2,597	3,116	1,711	-34.12%	0.71%
Dues & Subscriptions	1,097	1,112	1,010	1,010	922	-8.71%	0.38%
Local Travel & Meetings	727		500	400	505	1.00%	0.21%
Education & Training	4,875	15,602	11,150	6,000	3,200	-71.30%	1.32%
Out-of-Town Travel	7,335	3,958	7,245	4,000	4,250	-41.34%	1.76%
Union Contractual Services	285,500	219,000	230,771	183,000	73,000	-68.37%	30.19%
Employee Recognition		127	116	125	117	0.86%	0.05%
Total	\$ 598,648	\$ 595,308	\$ 891,741	\$ 807,481	\$ 241,791	-72.89%	100.00%

Department Summary LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 660,183	\$ 739,835	\$ 729,617	\$ 764,118	\$ 777,023	6.50%	57.00%
Materials & Services	432,019	318,252	592,140	510,149	586,152	-1.01%	43.00%
Total	\$ 1,092,202	\$ 1,058,087	\$ 1,321,757	\$ 1,274,267	\$ 1,363,175	3.13%	100.00%

Responsibility:

The **Compensation, Benefits & HRIS** Department of the LR/HR Division is responsible for managing compensation to the market, ensuring a competitive benefits package, enhancing HR technology solutions, and designing flexibility in the HR policies and procedures.

Activities:

- Pricing of jobs and monitoring compensation trends in the marketplace.
- Conduct job evaluations and keep job descriptions current.
- Administer the salary administration program.
- Administer the annual merit program.
- Enhance the HR technology platform to increase manager and employee productivity and access to information.
- Administer the healthcare program.
- Manage outside healthcare vendors.
- Administer the annual benefits open enrollment process.
- Conduct benefits eligibility audits.
- Negotiate healthcare benefits contracts with carriers.

Performance Measures:

- TriMet’s salary and benefits costs meet budget.
- Salary administration controls and procedures are implemented.
- Management has tools and information sufficient to assess and manage total compensation to market competitiveness.
- The HRIS system is deployed effectively, including manager and employee self-service.
- HR transactions are handled efficiently.
- Healthcare vendors meet their commitments to TriMet and its employees.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Manager, Compensation	\$ 107,840	\$ 114,119	\$ 112,535	1.00	\$ 112,535	\$ 115,907	\$ 116,581	1.00	\$ 116,581
Manager, Benefits & HRIS	95,000	99,143	101,411	1.00	101,411	105,765	107,322	1.00	107,322
Senior Analyst, HRIS	80,376	84,812	84,665	1.00	84,665	109,111	114,000	1.00	114,000
Analyst, Compensation	59,688	58,554	68,000	1.00	68,000	69,936	70,323	1.00	70,323
Administrator, Benefits	60,581	64,000	64,203	1.00	64,203	66,796	67,812	1.00	67,812
Specialist, Benefits	43,150	47,688	57,595	0.80	46,076	47,560	59,821	0.80	47,857
Specialist, Benefits	45,893	48,425	45,594	1.00	45,594	46,634	46,842	1.00	46,842
Fringe Benefits	199,250	227,910			201,159	201,159			201,081
Overtime	870	263				1,250			
Sick & Vacation/Holiday Payout					5,976				5,205
Capitalized Labor/Fringe	(32,465)	(5,079)							
Total	\$ 660,183	\$ 739,835		6.80	\$ 729,617	\$ 764,118		6.80	\$ 777,023

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - COMPENSATION, BENEFITS & HRIS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical	\$ 50,048	\$ 5,337	\$ 12,000	\$ 6,000	\$ 11,813	-1.56%	2.02%
DOTS Renewal Medical Services	87,262						0.00%
Disability Medical Review Services	260	1,197	15,186	6,500	15,338	1.00%	2.62%
Health Benefit Consultant	36,562	71,975	135,884	105,000	137,243	1.00%	23.41%
BHS FSA Third Party Administrator	32,827	32,195	23,861	37,144	33,750	41.44%	5.76%
FMLA/OFLA Third Party Administrator	126,007	131,363	165,000	150,000	157,000	-4.85%	26.78%
Temporary Help	238	1,774	5,431	1,000	2,700	-50.29%	0.46%
Compensation Survey Services	19,508	18,056	25,050	22,000	25,303	1.01%	4.32%
Other Services	36,204	296	20,980	20,580	10,201	-51.38%	1.74%
Office Supplies	1,262	107	800	600	808	1.00%	0.14%
Other Materials	13,201	1,971	36,465	62,500	36,830	1.00%	6.28%
Unreconciled Mastercard Expense				450			0.00%
Postage	6,694	23,541	33,151	18,760	35,966	8.49%	6.14%
Telephone	410	386	1,037	1,000	1,047	0.96%	0.18%
Dues & Subscriptions	745	775	665	665	672	1.05%	0.11%
Local Travel & Meetings	102	35	300	150	303	1.00%	0.05%
Education & Training	1,700	3,658	11,490	10,500	11,605	1.00%	1.98%
Out-of-Town Travel		818	2,500	2,000	2,525	1.00%	0.43%
Non-Union EAP	12,365	12,900	92,048	55,000	92,048	0.00%	15.70%
Employee Awards	6,624	11,868	10,292	10,300	11,000	6.88%	1.88%
Total	\$ 432,019	\$ 318,252	\$ 592,140	\$ 510,149	\$ 586,152	-1.01%	100.00%

Department Summary LABOR RELATIONS & HUMAN RESOURCES - TALENT MANAGEMENT

	Actual		Budget	Estimate	Budget	% Change	% of
	14/15	15/16	16/17	16/17	17/18	FY17 - FY18	Dept. Total
Personnel Services					\$ 779,078	100.00%	49.34%
Materials & Services					799,762	100.00%	50.66%
Total					\$ 1,578,840	100.00%	100.00%

Responsibilities:

The **Talent Management** Department is responsible for talent acquisition, succession planning, training and development, performance management, employee engagement and affirmative action.

Activities:

- Investing wisely in people to ensure TriMet attracts and retains a talented and diverse workforce through its recruitment, diversity and affirmative action efforts.
- Administer the non-union performance management program.
- Conduct periodic employees' surveys to gauge engagement and coach managers on efforts to improve engagement.
- Develop and oversee training and development program activities and manage the tuition reimbursement program.
- Coordinate the development of succession plans.

Performance Measures:

- Offer/interview, acceptance/offer and time-to-fill targets are met.
- Manage turnover to acceptable levels.
- Employment practices risk is mitigated.
- Affirmative action goals and sufficient diversity in the applicant pool and application process is achieved.
- Employees are trained and developed for succession opportunities.
- Employee engagement trends are favorable.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - TALENT MANAGEMENT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Director, Talent Management							\$ 127,425	1.00	\$ 127,425
Human Resources Business Partner							108,651	1.00	108,651
Training & Development Program Manager							84,600	1.00	84,600
Recruiter							72,563	1.00	72,563
Candidate Sourcer							65,643	1.00	65,643
Operations Recruiter							60,001	1.00	60,001
Specialist, Human Resources							48,048	1.00	48,048
Fringe Benefits									206,789
Sick & Vacation/Holiday Payout									5,358
Total								7.00	\$ 779,078

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - TALENT MANAGEMENT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical					\$ 231,003		28.88%
Recruitment Expense					214,966		26.88%
Pre-Employment Screening Services					202		0.03%
Other Services					75,477		9.44%
Telephone					912		0.11%
Dues & Subscriptions					510		0.06%
Education & Training					7,650		0.96%
Out-of-Town Travel					3,067		0.38%
Agency Training					161,000		20.13%
Tuition Reimbursement					104,975		13.13%
Total					\$ 799,762		100.00%

Department Summary LABOR RELATIONS & HUMAN RESOURCES - LABOR RELATIONS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 388,786	\$ 405,431	\$ 400,601	\$ 493,885	\$ 798,627	99.36%	97.31%
Materials & Services	23,505	10,962	21,835	22,614	22,054	1.00%	2.69%
Total	\$ 412,291	\$ 416,393	\$ 422,436	\$ 516,499	\$ 820,681	94.27%	100.00%

Responsibility:

The **Labor Relations** Department of the LR/HR division is responsible for administering the collective bargaining agreement fairly, bargaining labor agreements, managing grievance processing, managing HR policies and counseling and training operating managers on the effective handling of labor and employee relations issues.

Activities:

- Coach managers in handling labor matters with the represented workforce.
- Facilitate labor management meetings between labor and operating managers.
- Manage the collective bargaining process, including successor contract and mid-term bargaining.
- Process hearing and arbitrating grievances.
- Process and represent the District in advancing or defending unfair labor practice charges.
- Train managers on changes in the law and the labor contract that affect management of the workforce.
- Monitor and update HR Policy Manual quarterly, as appropriate.

Performance Measures:

- Labor contract provisions in support of TriMet’s strategic financial plan are bargained.
- Effective and respectful labor and employee relations with the ATU leadership are pursued.
- Discipline imposed upon represented employees meet the seven test of just cause.
- ATU is notified timely of employment relations matters and changes to TriMet’s HR policies.
- Managers with represented employees are trained to consistently apply the labor agreement and District policy and to comply with applicable labor and employment laws.
- TriMet achieves regulatory and statutory compliance on labor and employment matters.

BUD1 Personnel Services LABOR RELATIONS & HUMAN RESOURCES - LABOR RELATIONS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Labor & Employee Relations	\$ 116,214					\$ 113,420	\$ 136,839	1.00	\$ 136,839
Senior Manager, Labor Relations			\$ 103,142	1.00	\$ 103,142	51,571			
Manager, Labor Relations	91,218	\$ 96,849							
Human Resources Business Partner							110,360	2.00	220,720
Senior Representative, Labor Relations		63,286	81,120	1.00	81,120	83,937	84,500	1.00	84,500
Senior Representative, Labor Relations		74,870	78,663	1.00	78,663	82,185	84,516	1.00	84,516
Analyst, Labor	68,816					41,417	72,000	1.00	72,000
Administrative Services Clerk		20,006	28,288	0.80	22,630	9,587			
Fringe Benefits	112,538	150,420			111,768	111,768			195,459
Sick & Vacation/Holiday Payout					3,277				4,593
Total	\$ 388,786	\$ 405,431		3.80	\$ 400,601	\$ 493,885		6.00	\$ 798,627

BUD2 Materials & Services LABOR RELATIONS & HUMAN RESOURCES - LABOR RELATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Other Services	\$ 20,749	\$ 4,915	\$ 10,000	\$ 7,500	\$ 10,100	1.00%	45.80%
Office Supplies	938	957	2,308	2,150	1,916	-16.98%	8.69%
Other Materials		366	672	670	679	1.04%	3.08%
Unreconciled Mastercard Expense				3,439			0.00%
Postage			960	345	970	1.04%	4.40%
Telephone			480	460	900	87.50%	4.08%
Dues & Subscriptions		341	1,024	800	1,034	0.98%	4.69%
Local Travel & Meetings		42	391	250	395	1.02%	1.78%
Education & Training	110	1,419	3,000	6,000	3,030	1.00%	13.74%
Out-of-Town Travel	1,708	2,922	3,000	1,000	3,030	1.00%	13.74%
Total	\$ 23,505	\$ 10,962	\$ 21,835	\$ 22,614	\$ 22,054	1.00%	100.00%

BUDGET PROGRESSION SCHEDULE - LABOR RELATIONS & HUMAN RESOURCES

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 1,096,593	\$ 1,287,643	\$ 1,457,231	Administration			
598,648	595,308	891,741	Personnel Services	\$ 498,653	\$ 498,653	\$ 516,966
			Materials & Services	241,791	241,791	241,791
\$ 1,695,241	\$ 1,882,951	\$ 2,348,972	Department Total	\$ 740,444	\$ 740,444	\$ 758,757
			Compensation, Benefits & HRIS			
\$ 660,183	\$ 739,835	\$ 729,617	Personnel Services	\$ 777,269	\$ 777,269	\$ 777,023
432,019	318,252	592,140	Materials & Services	586,152	586,152	586,152
\$ 1,092,202	\$ 1,058,087	\$ 1,321,757	Department Total	\$ 1,363,421	\$ 1,363,421	\$ 1,363,175
			Talent Management			
			Personnel Services	\$ 779,324	\$ 779,324	\$ 779,078
			Materials & Services	799,762	799,762	799,762
			Department Total	\$ 1,579,086	\$ 1,579,086	\$ 1,578,840
			Labor Relations			
\$ 388,786	\$ 405,431	\$ 400,601	Personnel Services	\$ 797,070	\$ 797,070	\$ 798,627
23,505	10,962	21,835	Materials & Services	22,054	22,054	22,054
\$ 412,291	\$ 416,393	\$ 422,436	Department Total	\$ 819,124	\$ 819,124	\$ 820,681
			Division Total			
\$ 2,145,562	\$ 2,432,909	\$ 2,587,449	Personnel Services	\$ 2,852,316	\$ 2,852,316	\$ 2,871,694
1,054,172	924,522	1,505,716	Materials & Services	1,649,759	1,649,759	1,649,759
\$ 3,199,734	\$ 3,357,431	\$ 4,093,165	Total Labor Relations & Human Resources	\$ 4,502,075	\$ 4,502,075	\$ 4,521,453

Division Summary LEGAL SERVICES

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 1,566,424	\$ 1,673,648	\$ 1,829,005	\$ 1,698,425	\$ 1,966,714	7.53%	87.95%
Materials & Services	236,762	191,018	269,166	196,760	269,482	0.12%	12.05%
Total	\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	\$ 1,895,185	\$ 2,236,196	6.58%	100.00%

Page

Legal Services Division	
Division Summary LS-1
Legal Services LS-2

Department Summary LEGAL SERVICES - LEGAL SERVICES

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,566,424	\$ 1,673,648	\$ 1,829,005	\$ 1,698,425	\$ 1,966,714	7.53%	87.95%
Materials & Services	236,762	191,018	269,166	196,760	269,482	0.12%	12.05%
Total	\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	\$ 1,895,185	\$ 2,236,196	6.58%	100.00%

Responsibility:

The **Legal Services** Department provides professional, competent, highly responsive and cost-effective legal assistance to the TriMet Board and staff. It works with all TriMet divisions to accomplish TriMet’s mission and goals within legal, financial, business and ethical parameters.

Activities:

- Contract and Construction Law.
- Municipal/Public Law.
- Employment/Labor Law.
- Board Governance.
- Real Estate/Land Use/Environmental.
- Complex Business Litigation and Tort Defense.
- Risk Assessment.

Performance Measures:

- Provide highly effective counsel on State and Federal Legislative and policy issues.
- Ensure highest quality legal support through effective deployment of internal and external legal counsel.
- Enhance productivity by effectively managing incoming work, balancing workloads and strengthening TriMet’s preventative law program to help minimize potential project development and implementation problems.
- Provide the highest level of customer service by responding quickly and professionally to the requirements of the Legal Department’s customers and clients, both inside and outside TriMet.

BUD1 Personnel Services LEGAL SERVICES - LEGAL SERVICES

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director, Legal Services (General Counsel)	\$ 179,951	\$ 198,866	\$ 201,000	1.00	\$ 201,000	\$ 207,961	\$ 209,353	1.00	\$ 209,353
Director, Legal Services	151,520	159,230	155,905	1.00	155,905	164,015	164,137	1.00	164,137
Director, Real Property		135,475	131,638	1.00	131,638	135,276	137,000	1.00	137,000
Senior Deputy General Counsel	295,412	541,769	128,920	3.00	386,760	409,769	130,867	3.00	392,600
Deputy General Counsel	121,130		126,100	1.00	126,099		90,018	2.00	180,035
Deputy General Counsel I	109,940								
Manager, Records Governance	71,422	77,204	77,084	1.00	77,084	80,249	82,000	1.00	82,000
Specialist, Litigation	70,282	72,463	68,494	1.00	68,494	71,989	73,008	1.00	73,008
Analyst, Records	62,359	58,561	56,503	1.00	56,503	62,098	62,499	1.00	62,499
Paralegal Investigator	59,372	64,354	62,858	1.00	62,858	70,914	72,010	1.00	72,010
Legal Assistant	56,080	60,291	58,198	1.00	58,198	68,677	58,594	1.00	58,594
Paralegal I	52,629	57,536	54,059	1.00	54,059	55,862	56,222	1.00	56,222
Fringe Benefits	382,301	424,380			438,597	438,597			465,729
Non-Union Baseline Adjustment					47,262				50,884
Sick & Vacation/Holiday Payout					11,339	9,151			10,716
Capitalized Labor/Fringe	(45,974)	(176,481)			(46,791)	(76,133)			(48,073)
Total	\$ 1,566,424	\$ 1,673,648		13.00	\$ 1,829,005	\$ 1,698,425		14.00	\$ 1,966,714

BUD2 Materials & Services LEGAL SERVICES - LEGAL SERVICES

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Legal	\$ 74,937	\$ 60,703	\$ 45,450	\$ 40,000	\$ 45,905	1.00%	17.03%
Professional & Technical	60,388	39,547	52,463	10,000	50,613	-3.53%	18.78%
Temporary Help			1,080	500	1,090	0.95%	0.40%
Other Services	24,700	10,494	45,000	20,000	45,450	1.00%	16.87%
Office Supplies	1,346	1,182	1,515	1,500	1,530	0.99%	0.57%
Other Materials	8,458	20,631	3,200	7,866	5,000	56.25%	1.86%
Unreconciled Mastercard Expense				200			0.00%
Telephone	813	772	1,500	1,000	1,515	1.00%	0.56%
Dues & Subscriptions	49,147	36,471	80,000	80,000	80,800	1.00%	29.98%
Local Travel & Meetings	248	217	11,000	600	11,110	1.00%	4.12%
Education & Training	11,004	11,829	15,788	15,000	14,177	-10.20%	5.26%
Out-of-Town Travel	5,721	9,107	12,000	20,000	12,120	1.00%	4.50%
Employee Recognition		65	170	94	172	1.18%	0.07%
Total	\$ 236,762	\$ 191,018	\$ 269,166	\$ 196,760	\$ 269,482	0.12%	100.00%

BUDGET PROGRESSION SCHEDULE - LEGAL SERVICES

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 1,566,424	\$ 1,673,648	\$ 1,829,005	Legal Services	\$ 1,958,010	\$ 1,958,010	\$ 1,966,714
236,762	191,018	269,166	Personnel Services	269,482	269,482	269,482
			Materials & Services			
\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	Department Total	\$ 2,227,492	\$ 2,227,492	\$ 2,236,196
\$ 1,566,424	\$ 1,673,648	\$ 1,829,005	Division Total	\$ 1,958,010	\$ 1,958,010	\$ 1,966,714
236,762	191,018	269,166	Personnel Services	269,482	269,482	269,482
			Materials & Services			
\$ 1,803,186	\$ 1,864,666	\$ 2,098,171	Total Legal Services	\$ 2,227,492	\$ 2,227,492	\$ 2,236,196



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Division Summary OPERATIONS-TRANSPORTATION & MAINTENANCE

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 207,740,596	\$ 230,535,477	\$ 239,609,373	\$ 238,371,881	\$ 249,867,342	4.28%	70.49%
Materials & Services	101,240,729	93,262,568	97,163,523	99,837,503	104,606,310	7.66%	29.51%
Total	\$ 308,981,325	\$ 323,798,045	\$ 336,772,896	\$ 338,209,384	\$ 354,473,652	5.26%	100.00%

Page

Operations Division

Transportation Division Summary	OP-2
Maintenance Division Summary	OP-37

Sub-Division Summary TRANSPORTATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 146,752,841	\$ 162,339,225	\$ 166,612,760	\$ 164,351,120	\$ 172,466,826	3.51%	76.40%
Materials & Services	57,287,707	50,112,723	50,312,023	50,837,734	53,276,958	5.89%	23.60%
Total	\$ 204,040,548	\$ 212,451,948	\$ 216,924,783	\$ 215,188,854	\$ 225,743,784	4.07%	100.00%

	<u>Page</u>
Transportation Division Summary	OP-2
Administration & Support	OP-3
Bus Transportation	OP-6
Field Operations	OP-12
Service Delivery	OP-17
Accessible Transportation Programs-LIFT	OP-20
Accessible Transportation Programs-MTP	OP-24
Rail Transportation	OP-27
Commuter Rail	OP-30
Streetcar	OP-34

Department Summary TRANSPORTATION - ADMINISTRATION & SUPPORT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 862,145	\$ 1,207,527	\$ 2,017,174	\$ 1,585,027	\$ 2,130,308	5.61%	85.01%
Materials & Services	252,734	749,418	288,880	674,005	375,547	30.00%	14.99%
Total	\$ 1,114,879	\$ 1,956,945	\$ 2,306,054	\$ 2,259,032	\$ 2,505,855	8.66%	100.00%

Responsibility:

The **Transportation Administration** Division is responsible for delivering TriMet transportation services in a culture of safety and service excellence, which includes the following functions:

- Chief Operating Officer
- Operations planning and development
- Operations analysis

Activities:

- Chief Operating Officer
 - Communicate/instill TriMet’s mission, strategic direction and business plan throughout the Transportation and Maintenance divisions, focused on safety, on-time performance, support to employees and state of good repair.
 - Performance improvement programs for the Transportation and Maintenance divisions.
- Operations Planning and Development
 - Transportation and Maintenance division annual budgets and multi-year operations and maintenance programs to fulfill TriMet’s business plan, including Service Enhancement and Financial Forecast plans.
 - Transportation and Maintenance division productivity objectives, quality standards and FTA compliance.
 - Manage/coordinate planning for operations startup of new transit services such as light rail extensions and new bus service or lines.
 - Operations planning for future fixed-route bus and LIFT operations.

Activities - continued:

- Operations Analysis
 - Service performance and ridership data collection, analysis and reporting.
 - Maintenance planning and analysis.
 - Fixed-route bus, LIFT bus, light rail vehicle, commuter rail fleet management plans and Facilities and Rail Maintenance of Way maintenance plans.

Performance Measures:

- Boarding rides per revenue hour.
- On-time performance.
- Operating cost per boarding ride and per vehicle mile.
- Customer commendations and complaints.
- Successful operations startup of light rail extensions and new bus services lines.
- Timely reporting of service performance and ridership information.

BUD1 Personnel Services TRANSPORTATION - ADMINISTRATION & SUPPORT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Administration:									
Chief Operating Officer	\$ 196,080	\$ 271,902	\$ 219,000	1.00	\$ 219,000	\$ 225,695	\$ 227,034	1.00	\$ 227,034
Chief of Staff, Operations Management			186,655	1.00	186,655	190,233	163,839	1.00	163,839
Director, Operations Planning & Development	146,516	150,483	140,003	1.00	140,003	143,351	144,021	1.00	144,021
Manager, Rail Operations Planning	106,438	112,548	108,521	1.00	108,521	110,510	110,908	1.00	110,908
Coordinator, Quality Assurance	79,170								
Fringe Benefits	143,601	173,443			166,935	166,935			167,496
Operations Analysis:									
Manager, Service Performance & Analysis	91,900	98,862	95,916	1.00	95,916	98,364	99,301	1.00	99,301
Analyst, Business Process		127,224	127,514	1.00	127,514	127,514			
Senior Analyst, Operations	60,577	91,560	89,088	1.00	89,088	91,093	91,494	1.00	91,494
Analyst, Operations	168,153	195,165	66,070	4.00	264,280	257,579	70,550	5.00	352,751
Fringe Benefits	137,229	166,642			213,717	213,717			204,695
Capitalized Labor/Fringe	(267,519)	(180,302)				(50,521)			
Non-Union Baseline Adjustment					395,951				443,086
Limited Term Employment									166,378
FY2018 Personnel Increase Phase-In									(49,115)
Sick & Vacation/Holiday Payout					9,594	10,557			8,420
Total	\$ 862,145	\$ 1,207,527		11.00	\$ 2,017,174	\$ 1,585,027		11.00	\$ 2,130,308

BUD2 Materials & Services TRANSPORTATION - ADMINISTRATION & SUPPORT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Labor/Employment Process Expense	\$ 7,183	\$ 27,206	\$ 40,000	\$ 45,000	\$ 50,000	25.00%	13.31%
Professional & Technical	93,996	305,951	25,000	195,000	23,507	-5.97%	6.26%
DOTS Renewal Medical Services		113,769	73,380	100,000	90,000	22.65%	23.97%
Temporary Help	1,210	31,156		14,000	8,000		2.13%
Building Security Maintenance				565			0.00%
Other Services	7,790	117,071	22,000	88,000	22,000	0.00%	5.86%
Office Supplies	1,849	1,773	2,400	1,200	2,400	0.00%	0.64%
Other Materials	8,450	10,650	2,800	10,000	3,200	14.29%	0.85%
Unreconciled Mastercard Expense				11,000			0.00%
Telephone	3,343	4,710	3,200	5,000	3,200	0.00%	0.85%
Dues & Subscriptions	3,415	1,028	1,800	2,000	2,000	11.11%	0.53%
APTA Dues	79,248	90,486	86,860	120,000	98,000	12.83%	26.10%
Local Travel & Meetings	160	171	240	240	240	0.00%	0.06%
Education & Training	10,241	14,331	4,800	36,000	40,000	733.33%	10.65%
Out-of-Town Travel	26,739	17,907	9,400	32,000	16,000	70.21%	4.26%
Assault Reward	650						0.00%
Employee Recognition	8,460	13,209	17,000	14,000	17,000	0.00%	4.53%
	<u>\$ 252,734</u>	<u>\$ 749,418</u>	<u>\$ 288,880</u>	<u>\$ 674,005</u>	<u>\$ 375,547</u>	<u>30.00%</u>	<u>100.00%</u>

Department Summary TRANSPORTATION - BUS TRANSPORTATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 104,407,260	\$ 113,605,741	\$ 115,241,498	\$ 113,897,026	\$ 120,537,870	4.60%	97.99%
Materials & Services	2,260,535	1,390,969	2,580,192	1,616,920	2,474,832	-4.08%	2.01%
Total	\$ 106,667,795	\$ 114,996,710	\$ 117,821,690	\$ 115,513,946	\$ 123,012,702	4.41%	100.00%

Responsibility:

The **Bus Transportation** Department is responsible for providing safe, courteous, reliable and efficient public transportation for the region.

The Transportation Division Executive Director is budgeted in the Bus Transportation department, while providing executive leadership to all Transportation departments.

Activities:

- Transportation Executive Director
 - Communicate/instill TriMet’s mission, strategic direction, and business plan throughout the Transportation division, focused on safety, on-time performance and support to employees.
 - Executive action for Transportation division budgets, programs, projects and personnel.
 - Employee communication and recognition programs.
- Bus Transportation
 - Partner with all agency departments in continuous development and implementation of TriMet’s culture of safety and service excellence.
 - Run bus service 84% on-time or better for efficient use of vehicles, operators and better cost per mile.
 - Comprehensive communication and support to operators.
 - Enhance the SIP process, to benefit both customers and operators.
 - Bus operator standard operating procedures.
 - Regularly produce informational Operators' Notices and Bulletins.

Activities - continued:

- Productivity Improvement
 - Encourage/implement improvements identified by RSAs and operating condition reports.
 - Attendance/overtime/extraboard.
 - On-time performance.
 - Minimize bus idling and drive to achieve best miles per gallon.
 - Minimize unscheduled overtime consistent with service requirements.
- Attendance/Extraboard
 - Communicate/educate the importance of attendance/absence.
 - Manage extraboards efficiently.

Performance Measures:

- 84% or better on-time performance.
- Maintain 99.5% pullout ratio.
- Sustain 90.7% bus operator attendance.
- Less than 1.3 bus safety major incidents per 100,000 miles.
- 4.7 miles per gallon.

BUD1 Personnel Services TRANSPORTATION - BUS TRANSPORTATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Administration:									
Executive Director, Transportation	\$ 183,052	\$ 190,564	\$ 173,861	1.00	\$ 173,861	\$ 91,250	\$ 182,500	1.00	\$ 182,500
Director, Transportation			116,140	1.00	116,140	65,520	118,463	1.00	118,463
Director, Operations Support		109,929	102,964	1.00	102,964	59,250			
Administrator, ADA Compliance			88,739	1.00	88,739	90,957	91,401	1.00	91,401
Sr. Specialist, Wrkfrce Procs. & Systems		65,781	65,030	1.00	65,030	67,989	69,431	1.00	69,431
Administrative Assistant, Executive	70,915	75,142	72,467	1.00	72,467	73,975	74,277	1.00	74,277
Coordinator, Employee Programs	52,376	56,784	55,162	1.00	55,162	56,305	56,534	1.00	56,534
Fringe Benefits	101,183	161,781			228,292	228,292			192,966
Center Garage:									
Manager, Transportation	88,039	95,384	92,743	1.00	92,743	96,412	94,123	1.00	94,123
Assistant Manager, Transportation							81,645	2.00	163,289
Assistant Manager, Transportation	266,724	307,867	78,593	4.00	314,374	325,177	80,729	2.00	161,459
Operations Assistant	48,534	47,162	45,469	1.00	45,469	46,613	46,842	1.00	46,842
Active Regular Operator	14,174,790	9,797,537	55,899	213.00	11,906,545	11,906,545	55,899	198.00	11,068,056
Active Regular Operator	2,501,433	7,953,007	55,899	185.00	10,341,365	10,341,365	55,899	221.00	12,353,739
Part-Time Operator	923,991	1,375,003	37,200	46.00	1,711,208	1,711,208	37,200	43.00	1,599,608
Part-Time Operator	4,209,291	4,125,009	37,200	118.00	4,389,621	4,389,621	37,200	101.00	3,757,218
Fringe Benefits	12,442,012	13,215,249			15,689,434	15,689,434			15,622,326
Workers' Compensation	658,929	641,578			800,000	800,000			892,000
Longevity Premium					174,680	174,680			158,175
Powell Garage:									
Manager, Transportation	87,380	93,917	91,302	1.00	91,302	95,061	95,525	1.00	95,525
Assistant Manager, Transportation	70,384	79,613	77,729	1.00	77,729	79,527			
Assistant Manager, Transportation	111,664	155,802	75,765	2.00	151,531	137,675	83,504	3.00	250,513
Operations Assistant	45,477	48,264	46,550	1.00	46,550	39,721	45,564	1.00	45,564
Active Regular Operator	14,926,341	15,272,643	55,899	247.00	13,807,120	13,807,120	55,899	234.00	13,080,430
Active Regular Operator	1,696,619	2,532,874	55,899	50.00	2,794,964	2,794,964	55,899	98.00	5,478,129
Part-Time Operator	837,237	1,094,397	37,200	41.00	1,525,207	1,525,207	37,200	39.00	1,450,807
Part-Time Operator	2,511,710	2,403,880	37,200	70.00	2,604,013	2,604,013	37,200	53.00	1,971,609

BUD1 Personnel Services TRANSPORTATION - BUS TRANSPORTATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Fringe Benefits	\$ 11,391,213	\$ 12,193,334			\$ 11,658,275	\$ 11,658,275			\$ 12,030,813
Workers' Compensation	386,432	366,641			600,000	65,168			510,000
Longevity Premium					234,461	234,461			201,388
Merlo Garage:									
Manager, Transportation	86,334	93,844	\$ 91,382	1.00	91,382	93,585	\$ 94,041	1.00	94,041
Assistant Manager, Transportation	45,365	78,651	75,905	1.00	75,905	59,956			
Assistant Manager, Transportation	97,984	81,404	78,465	1.00	78,465	81,662	81,485	2.00	162,970
Operations Assistant	38,937	45,655	44,013	1.00	44,013	45,851	46,218	1.00	46,218
Active Regular Operator	8,752,855	10,038,662	55,899	161.00	8,999,783	8,999,783	55,899	152.00	8,496,689
Active Regular Operator	2,134,346	1,402,837	55,899	22.00	1,229,784	1,229,784	55,899	69.00	3,857,050
Part-Time Operator	489,367	1,346,918	37,200	37.00	1,376,407	1,376,407	37,200	35.00	1,302,006
Part-Time Operator	1,957,469	1,627,526	37,200	39.00	1,450,807	1,450,807	37,200	22.00	818,404
Fringe Benefits	7,399,709	8,114,037			7,419,144	7,419,144			7,933,236
Workers' Compensation	229,609	122,553			400,000	50,000			470,000
Longevity Premium					159,399	159,399			140,721
Station Operations:									
Chief Station Agent	332,160	362,952	77,538	4.00	310,150	310,150	77,538	4.00	310,150
Station Agent	1,647,599	1,714,097	73,896	25.00	1,847,408	1,847,408	73,896	25.00	1,847,408
Fringe Benefits	836,674	900,169			929,077	929,077			901,159
Workers' Compensation	40,285	911,684			600,000	721,901			967,000
Longevity Premium					24,847	24,847			25,948
Operator Training-Bus:									
Manager, Transportation Operations Training	92,672	94,277							
Assistant Manager, Transportation Training	77,896	70,354							
Administrative Specialist	63,151	59,879							
Training Supervisor	1,909,220	2,009,234							

BUD1 Personnel Services TRANSPORTATION - BUS TRANSPORTATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Fringe Benefits	\$ 875,713	\$ 913,558							
Workers' Compensation	5,096	36,812							
Unscheduled Overtime - Non-Op.	136,823	121,086							
Document Services & Mail Room:									
Supervisor, Document Services		49,499	\$ 49,338	1.00	\$ 49,338	\$ 50,152	\$ 50,315	1.00	\$ 50,315
Doc Services Oper/Mail Services Clerk		31,832	32,614	1.00	32,614	33,152	33,259	1.00	33,259
Center Mail Services Clerk		49,708	49,684	1.00	49,684	49,684	49,684	1.00	49,684
Fringe Benefits		83,941			77,789	77,789			76,184
Longevity Premium					1,357	1,357			1,352
Fringe Benefits					790,062	790,062			895,506
Timeslip Differential					597,542	597,542			608,234
Split Shift Travel Time Pay									664,486
Road Relief Pay					621,703	621,703			632,835
Scheduled Overtime	10,552,674	11,178,635			7,891,055	7,891,055			8,430,424
Unscheduled & Report OT - Ops.					2,609,722	2,609,722			2,628,976
Unscheduled Overtime - Non-Op.					242,784	242,784			242,784
Student Training Cost-Center					177,240	177,240			225,305
Unpaid Absence					(2,721,904)	(2,721,904)			(2,770,634)
Unemployment Expense					82,960	82,960			82,960
Sick & Vacation/Holiday Payout					268,440	4,838			267,540
FY2017 Annual Service Plan					(524,705)	(524,705)			
FY2018 Annual Service Plan									(771,525)
Capitalized Labor/Fringe	(1,180,405)	(393,205)				(141,951)			
Total	\$ 104,407,260	\$ 113,605,741		1,283.00	\$ 115,241,498	\$ 113,897,026		1,318.00	\$ 120,537,870

BUD2 Materials & Services TRANSPORTATION - BUS TRANSPORTATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Administration:							
Operator Uniforms	\$ 342,942	\$ 349,994	\$ 425,952	\$ 400,000	\$ 441,334	3.61%	17.83%
Quality Assurance/ADA	5,759	3,558	16,000	2,000	18,000	12.50%	0.73%
Temporary Help	13,119	17,400		18,000	12,618		0.51%
Laundry	3,587	4,346	5,000	4,000	5,000	0.00%	0.20%
Fixed Route Back-up - Cabs	1,828	3,065	3,000	4,000	3,000	0.00%	0.12%
Other Services	65,075	58,255	24,000	180,000	60,000	150.00%	2.42%
Winter Supplies-Snow & Ice	31,542	154					0.00%
Other Materials-Gen & Adm	5,641	20					0.00%
Other Materials	10,872	37,634	5,000	10,000	10,000	100.00%	0.40%
Unreconciled Mastercard Expense				2,000			0.00%
Telephone	6,044	6,537	8,000	6,000	8,000	0.00%	0.32%
Self-Insurance PI/PD	1,047,856	518,202	1,830,620	700,000	1,605,000	-12.32%	64.85%
Claims Expense	491,436			(12,000)			0.00%
Vehicle Registration			200	200	200	0.00%	0.01%
Dues & Subscriptions	344			400	200		0.01%
Local Travel & Meetings	565	150	180	180	180	0.00%	0.01%
Education & Training	16,219	3,300		1,400	2,400		0.10%
Out-of-Town Travel	634	525		3,600	3,600		0.15%
Operator CDL Renewals	8,729	10,081	8,800	8,000	10,000	13.64%	0.40%
Rewards & Recognition	50,019	47,161	34,000	34,000	36,000	5.88%	1.45%
Special Events	12,142	10,944	13,000	12,000	13,000	0.00%	0.53%
Subtotal Administration:	\$ 2,114,353	\$ 1,071,326	\$ 2,373,752	\$ 1,373,780	\$ 2,228,532		
Center Garage:							
Other Services	2,300	391	3,100	2,800	3,200	3.23%	0.13%
Office Supplies	3,626	3,200	3,100	3,000	3,600	16.13%	0.15%
Other Materials	2,352	620	2,800	9,000	4,800	71.43%	0.19%
Telephone	3,171	3,592	3,080	3,200	3,200	3.90%	0.13%
Safety Awards			360	240	360	0.00%	0.01%
Subtotal Center Garage:	\$ 11,449	\$ 7,803	\$ 12,440	\$ 18,240	\$ 15,160		
Powell Garage:							
Other Services	1,626	3,141	3,000	6,000	3,200	6.67%	0.13%
Office Supplies	3,452	3,898	3,000	5,000	3,600	20.00%	0.15%
Other Materials	4	1,616	1,200	5,000	4,800	300.00%	0.19%
Telephone	2,679	3,323	3,680	2,400	3,200	-13.04%	0.13%
Safety Awards			360	240	360	0.00%	0.01%
Subtotal Powell Garage:	\$ 7,761	\$ 11,978	\$ 11,240	\$ 18,640	\$ 15,160		

BUD2 Materials & Services TRANSPORTATION - BUS TRANSPORTATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Merlo Garage:							
Other Services	\$ 1,412	\$ 1,623	\$ 3,000	\$ 4,000	\$ 3,200	6.67%	0.13%
Office Supplies	4,954	4,238	3,000	4,000	3,600	20.00%	0.15%
Other Materials	1,000	16,085	1,000	4,800	4,600	360.00%	0.19%
Telephone	4,301	4,969	4,000	4,000	4,200	5.00%	0.17%
Safety Awards	100		360	240	360	0.00%	0.01%
Subtotal Merlo Garage:	\$ 11,767	\$ 26,915	\$ 11,360	\$ 17,040	\$ 15,960		
Station Operations:							
Other Services	175	220	2,400	800	2,400	0.00%	0.10%
Office Supplies	22,449	15,286	12,000	12,000	12,000	0.00%	0.48%
Other Materials	996	2,896	1,000	800	1,000	0.00%	0.04%
Telephone	351	331		360	360		0.01%
Subtotal Station Operations:	\$ 23,971	\$ 18,733	\$ 15,400	\$ 13,960	\$ 15,760		
Operator Training-Bus:							
Accident Review/Investigations	3,368	3,665					0.00%
Temporary Help-Trans Adm	23,647	37,846					0.00%
Other Services	4,080	694					0.00%
Office Supplies	6,586	5,754					0.00%
Other Materials	28,382	14,818					0.00%
Operator Training Materials	11,728	18,444					0.00%
Telephone	12,318	13,115					0.00%
Operator Rodeo	1,126	1,014					0.00%
Subtotal Operator Training-Bus:	\$ 91,235	\$ 95,350					
Document Services & Mail Room:							
Photocopier Maint - Doc Svcs		18,938	37,000	31,000	37,000	0.00%	1.50%
Other Services		44,280	44,000	44,000	44,000	0.00%	1.78%
Postage		79,704	58,000	84,000	86,000	48.28%	3.47%
Doc Services Supplies		15,666	17,000	16,000	17,000	0.00%	0.70%
Telephone		276		260	260		0.01%
Subtotal Document Services & Mail Room		\$ 158,864	\$ 156,000	\$ 175,260	\$ 184,260		
	\$ 2,260,535	\$ 1,390,969	\$ 2,580,192	\$ 1,616,920	\$ 2,474,832	-4.08%	100.00%

Department Summary TRANSPORTATION - FIELD OPERATIONS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 13,880,743	\$ 15,095,923	\$ 16,494,841	\$ 16,251,517	\$ 17,121,758	3.80%	88.57%
Materials & Services	828,136	1,109,660	873,362	1,592,380	2,210,637	153.12%	11.43%
Total	\$ 14,708,879	\$ 16,205,583	\$ 17,368,203	\$ 17,843,897	\$ 19,332,395	11.31%	100.00%

Responsibility:

The **Field Operations** Department consists of Bus Dispatch, Rail Control, Road and Rail Supervisor functions and personnel in one department for efficient use of field personnel and equipment and effective coordination of transportation operations during regular and special event service and in response to incidents.

Activities:

- Operation of rail control & bus dispatch.
- Control & supervision of all light rail and bus movements according to standard operating procedures and principles of safety and on-time performance.
- Enforcement of TriMet Codes relating to fare policy and other regulations.
- Maintain safe, secure and on-time service to TriMet customers.
- Prepare and manage operating plans for special events service.
- Initial and recurrent training for field supervisors, bus dispatchers and rail controllers.
- Standard operating procedures for field supervisors, bus dispatchers and rail controllers.

Performance Measures:

- Safe, on-time bus and MAX service delivery.
- Improve fare enforcement.
- High customer satisfaction for special event service operations.

BUD1 Personnel Services TRANSPORTATION - FIELD OPERATIONS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Administration:									
Director, Ops Command Center & Field Ops Manager, Operations Command Center Manager, Rail Transportation	\$ 101,047	\$ 105,790	\$ 110,000	1.00	\$ 110,000	\$ 95,833 100,214	\$ 115,000 101,357	1.00 1.00	\$ 115,000 101,357
Assistant Manager, Ops. Command Center Assistant Manager, Ops. Command Center	245,424	215,535	84,181	5.00	420,906	375,515	100,265 80,209	1.00 4.00	100,265 320,835
Assistant Manager, Field Operations Assistant Manager, Field Operations Operations Specialist	89,435 87,230	89,457 36,690	84,561 82,942	1.00 1.00	84,561 82,942	85,971 91,500	86,253 91,500	1.00 1.00	86,253 91,500
Coordinator, Operations Services	52,570	56,044	55,786	1.00	55,786	56,947	54,585 57,179	1.00 1.00	54,585 57,179
Fringe Benefits Workers' Compensation	312,581	182,438			277,354	277,354			359,259 19,000
Road Operations:									
Field Operations Coordinator Lead Dispatcher/Controller Lead Field Supervisor Dispatcher Dispatcher Road Supervisor	213,841 85,017 323,823 1,253,090	229,069 93,203 344,871 1,285,017	77,538 77,538 77,538 73,896	3.00 1.00 4.00 18.00	232,613 77,538 310,150 1,330,134	232,613 77,538 310,150 1,330,134	77,538 77,538 77,538 73,896	3.00 1.00 4.00 18.00	232,613 77,538 310,150 1,330,134
Dispatcher Road Supervisor							73,896 73,896	2.00 37.00	147,793 2,734,164
Fringe Benefits Workers' Compensation Longevity Premium Unscheduled Overtime Night Differential	1,862,184 7,300	1,957,435 116,088			2,058,389 150,000 76,490	2,058,389 100,000 76,490			2,058,994 145,000 82,281
Unscheduled Overtime Night Differential	502,361	514,432			450,982 6,432	450,982 6,432			455,160 6,432
Rail Operations:									
Rail Controller Rail Supervisor Rail Supervisor	1,482,293 2,414,217	1,794,260 2,575,416	73,896 73,896	29.00 35.00	2,142,993 2,586,371	2,142,993 2,586,371	73,896 73,896	29.00 35.00	2,142,993 2,586,371
Rail Supervisor							73,896	2.00	147,793
Fringe Benefits Workers' Compensation Longevity Premium Unscheduled Overtime Night Differential	1,561,686 (62,627)	1,799,499 46,124			2,085,805 60,000 51,426	2,085,805 60,000 51,426			2,085,503 64,000 58,093
Unscheduled Overtime Night Differential	424,277	405,496			450,982 6,893	450,982 6,893			455,064 6,893

BUD1 Personnel Services TRANSPORTATION - FIELD OPERATIONS

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	Base	-----Budget----- Pos	Total	Est Total	Base	-----Budget----- Pos	Total
Fare Inspection:									
Fare Inspector	\$ 374,252	\$ 401,968	\$ 73,896	5.00	\$ 369,482	\$ 369,482	\$ 73,896	5.00	\$ 369,482
Fringe Benefits	153,024	155,367			160,702	160,702			155,921
Workers' Compensation	122,097	25,043			75,000				38,000
Longevity Premium					12,946	12,946			13,520
Unscheduled Overtime	55,201	25,792				27,140			
Sick & Vacation/Holiday Payout					33,800	9,952			35,433
Capitalized Labor/Fringe	(376,835)	(140,496)				(173,401)			
Total	\$ 13,880,743	\$ 15,095,923		<u>141.00</u>	<u>\$ 16,494,841</u>	<u>\$ 16,251,517</u>		<u>148.00</u>	<u>\$ 17,121,758</u>

BUD2 Materials & Services TRANSPORTATION - FIELD OPERATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Administration:							
Professional & Technical					\$ 1,343,653		60.78%
Temporary Help	\$ 2,727		\$ 2,400	\$ 1,200	2,400	0.00%	0.11%
Other Services	13,093	\$ 70,511	12,000	80,000	12,000	0.00%	0.54%
Office Supplies	2,844	3,450	4,000	3,200	3,800	-5.00%	0.17%
Equip/Furn < \$5,000-Gen & Adm	1,472			4,400			0.00%
OCC Equipment & Supplies	35,767	1,194	103,600	36,500	3,600	-96.53%	0.16%
Other Materials	6,193	14,925	7,892	9,000	5,800	-26.51%	0.26%
Telephone	3,717	4,982	3,000	15,200	5,200	73.33%	0.24%
Education & Training		3,300	200	200	200	0.00%	0.01%
Out-of-Town Travel		23		2,400	1,200		0.05%
Employee Recognition	498	67	720	700	720	0.00%	0.03%
Subtotal Administration:	\$ 66,311	\$ 98,452	\$ 133,812	\$ 152,800	\$ 1,378,573		
Road Operations:							
Uniforms	18,084	15,659	21,000	20,000	20,630	-1.76%	0.93%
Vehicle Control System Maintenance	611,165	800,189	540,000	600,000	530,400	-1.78%	23.99%
Other Services	955	1,337	3,000	10,000	3,000	0.00%	0.14%
Office Supplies	386	1,361		300			0.00%
Other Materials	11,393	9,368	7,200	9,200	50,700	604.17%	2.29%
Telephone	26,827	27,980	27,000	27,000	27,000	0.00%	1.22%
Data Communication Services - Buses		62,298	36,000	600,000	87,522	143.12%	3.96%
Local Travel & Meetings	8						0.00%
Driver Accommodations	31,636	33,866	37,000	34,000	36,000	-2.70%	1.63%
CDL Renewals	1,064	471	420	480	480	14.29%	0.02%
Subtotal Road Operations:	\$ 701,518	\$ 952,529	\$ 671,620	\$ 1,300,980	\$ 755,732		
Rail Operations:							
Uniforms	17,476	12,687	21,000	18,000	20,630	-1.76%	0.93%
Other Services	1,415	1,627	3,450	2,000	3,450	0.00%	0.16%
Office Supplies	121	1,336					0.00%
Other Materials	18,850	10,954	14,200	16,000	14,200	0.00%	0.64%
Telephone	22,136	25,984	24,000	22,000	24,000	0.00%	1.09%

BUD2 Materials & Services TRANSPORTATION - FIELD OPERATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Data Communication Services - LRVs		\$ 5,660	\$ 4,800	\$ 80,000	\$ 13,552	182.33%	0.61%
CDL Renewals	\$ 309	431	480	600	500	4.17%	0.04%
Subtotal Rail Operations:	<i>\$ 60,307</i>	<i>\$ 58,679</i>	<i>\$ 67,930</i>	<i>\$ 138,600</i>	<i>\$ 76,332</i>		
	<u>\$ 828,136</u>	<u>\$ 1,109,660</u>	<u>\$ 873,362</u>	<u>\$ 1,592,380</u>	<u>\$ 2,210,637</u>	153.12%	100.00%

Department Summary TRANSPORTATION - SERVICE DELIVERY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,438,691	\$ 1,556,386	\$ 1,535,005	\$ 1,557,625	\$ 1,547,077	0.79%	98.06%
Materials & Services	64,889	49,086	30,300	62,400	30,603	1.00%	1.94%
Total	\$ 1,503,580	\$ 1,605,472	\$ 1,565,305	\$ 1,620,025	\$ 1,577,680	0.79%	100.00%

Responsibility:

The **Service Delivery** Department is responsible for Scheduling, Systems Scheduling, Special Events Planning and Operator Workforce Utilization.

Activities:

- Scheduling
 - Schedule writing, runcutting, and vehicle assignment.
 - Organize and manage operator assignment signups.
 - Maintain and improve schedule reliability and on-time performance.
- Scheduling Systems
 - Scheduling systems maintenance.
 - Application development.
 - Website support.
- Special Events Planning
 - Support to events service design.
 - Special events service schedules.
- Operator Workforce Utilization
 - Operator hiring plans for replacing attrition, and increasing service.
 - Extraboard sizing and efficiency.

Performance Measures:

- Continuous improvement in on-time performance, service capacity, and creating safe and efficient work assignments for bus and rail operators.
- Produce and distribute accurate schedule information to operators and supervisory personnel.
- Make efficient use of scheduling software, hardware tools and provide on-going system administration. Disseminate scheduling materials and information to agency users and for web production.
- Plan, design and implement service for special events. Provide plans for emergency response to service disruptions. Prepare operational service plans for construction-related projects.
- Extraboard efficiency in balance with operator availability for all scheduled service.

BUD1 Personnel Services TRANSPORTATION - SERVICE DELIVERY

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, Service Delivery	\$ 130,720	\$ 124,262	\$ 119,845	1.00	\$ 119,845	\$ 122,346	\$ 122,846	1.00	\$ 122,846
Manager, Scheduling	98,231	103,868	98,361	1.00	98,361	100,409	100,819	1.00	100,819
Manager, Workforce Utilization	86,447	91,659	88,998	1.00	88,998	91,880	92,981	1.00	92,981
Manager, Scheduling Systems & Production	48,882	83,920	82,358	1.00	82,358	85,678	87,074	1.00	87,074
Planner III	70,960	75,602	73,310	1.00	73,310	74,837	75,142	1.00	75,142
Computer Technology Specialist	111,917	117,227	103,739	1.00	103,739	103,739	103,739	1.00	103,739
Schedule Data Technician	227,377	228,741	73,896	3.00	221,688	221,688	73,896	3.00	221,689
Schedule Writer II	298,536	316,903	73,896	4.00	295,584	295,584	73,896	4.00	295,585
Fringe Benefits	371,820	411,906			421,915	421,915			415,793
Sick & Vacation/Holiday Payout					5,934	14,033			5,371
Longevity Premium					20,323	20,323			23,088
Unscheduled Overtime	2,221	3,202			2,950	5,193			2,950
Capitalized Labor/Fringe	(8,420)	(904)							
Total	\$ 1,438,691	\$ 1,556,386		13.00	\$ 1,535,005	\$ 1,557,625		13.00	\$ 1,547,077

BUD2 Materials & Services TRANSPORTATION - SERVICE DELIVERY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical	\$ 45,098	\$ 16,420	\$ 16,160	\$ 40,000	\$ 16,403	1.50%	53.60%
Other Services	5,396	4,802	5,000	4,800	5,000	0.00%	16.34%
Office Supplies	277	885	2,300	800	2,000	-13.04%	6.54%
Other Materials	1,824	2,649	1,800	2,200	2,000	11.11%	6.54%
Microcomputer Materials	3,615	893	1,200	800	1,200	0.00%	3.92%
Telephone	1,316	1,770	2,200	1,400	1,800	-18.18%	5.88%
Local Travel & Meetings	816		400	400	400	0.00%	1.31%
Education & Training				4,000			0.00%
Out-of-Town Travel	6,547	21,667	1,240	8,000	1,800	45.16%	5.87%
	<u>\$ 64,889</u>	<u>\$ 49,086</u>	<u>\$ 30,300</u>	<u>\$ 62,400</u>	<u>\$ 30,603</u>	<u>1.00%</u>	<u>100.00%</u>

Department Summary TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,203,758	\$ 1,354,525	\$ 1,299,908	\$ 1,288,528	\$ 1,296,717	-0.25%	3.51%
Materials & Services	32,657,402	33,917,053	34,486,617	34,698,084	35,685,354	3.48%	96.49%
Total	\$ 33,861,160	\$ 35,271,578	\$ 35,786,525	\$ 35,986,612	\$ 36,982,071	3.34%	100.00%

Responsibility:

The **Accessible Transportation Programs - LIFT** Department is responsible for providing safe, reliable and efficient demand-response transportation in support of the LIFT Program, designed to meet the American with Disabilities Act (ADA) requirement for complementary paratransit service for persons unable to use fixed route service.

Activities:

- Deliver safe, high-quality and cost-effective paratransit service that meets or exceeds ADA requirements.
- Maximize resources through the LIFT eligibility process. Effectively evaluate LIFT applicants' functional abilities to determine most appropriate mode of travel and conditions under which trips can be taken.
- Review quality of customer service through analysis of customer feedback of all aspects of experiences with LIFT service and using that process to improve service. Improve relationships with the community through outreach, including staff support to TriMet's Committee on Accessible Transportation (CAT).

Performance Measures:

- Exceed 93% of pickups within 30 minutes of scheduled pickup window.
- Achieve 100,000 miles or more per preventable collision.
- Maintain or exceed rides per vehicle hour at 1.75.
- Eligibility assessment for new and re-certification of existing LIFT clients.
- Answer 95% of customer calls within 5 minutes.
- 25,000 miles between mechanical failures for LIFT buses.

BUD1 Personnel Services TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Director, ATP	\$ 114,164	\$ 80,321	\$ 116,140	1.00	\$ 116,140	\$ 93,958	\$ 102,500	1.00	\$ 102,500
Manager, LIFT Service Delivery	92,097	101,873	94,873	1.00	94,873	109,132	89,450	1.00	89,450
Manager, LIFT Eligibility & Comm. Relations	81,438	92,347	84,357	1.00	84,357	87,651	88,976	1.00	88,976
Assistant Manager, LIFT Service Delivery	75,873	76,776	74,465	1.00	74,465	63,888	77,736	1.00	77,736
Administrator ADA Compliance		53,668							
Administrator, LIFT Service Quality	55,919	46,081	57,043	1.00	57,043	60,097	61,250	1.00	61,250
Coordinator, LIFT Administration	50,085	54,470	53,082	1.00	53,082	55,360	56,222	1.00	56,222
Specialist, Senior Eligibility	68,638	73,447	67,519	1.00	67,519	68,928	69,210	1.00	69,210
Coordinator, LIFT Eligibility	210,247	229,412	56,004	4.00	224,016	230,244	58,001	4.00	232,005
ATP Assistant, LIFT Eligibility	78,429	86,059	41,922	2.00	83,844	85,768	43,077	2.00	86,154
ATP Assistant	20,515	47,139	45,469	1.00	45,469	46,613	45,564	1.00	45,564
Fringe Benefits	356,354	412,932			386,889	386,889			376,934
Sick & Vacation/Holiday Payout					12,211				10,716
Total	\$ 1,203,758	\$ 1,354,525		14.00	\$ 1,299,908	\$ 1,288,528		14.00	\$ 1,296,717

BUD2 Materials & Services TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
LIFT Operations:							
LIFT Central Dispatch	\$ 2,035,590	\$ 2,039,078	\$ 2,256,273	\$ 1,925,240	\$ 2,301,398	2.00%	6.45%
Professional & Technical	9,050	9,283	8,000	8,000	8,080	1.00%	0.02%
Temporary Help		10,053		12,000	8,000		0.02%
Office Equipment Service/Repair		130	1,000	1,130	1,010	1.00%	0.00%
ATP Central Maintenance Contract	2,367,693	2,368,774	2,547,427	2,345,530	2,598,375	2.00%	7.28%
Background Check Services	11,025	16,007	13,600	14,505	18,000	32.35%	0.05%
Printing Services	12,048	20,675	18,000	17,353	20,000	11.11%	0.06%
Other Services	4,741	5,691	11,770	10,085	12,000	1.95%	0.03%
Other Services-Revenue Vehicle Maintenance	58,332	49,731	87,000	52,000	40,000	-54.02%	0.11%
Diesel Fuel - Revenue Vehicles	1,871,664	1,198,036	1,657,000	1,343,610	1,511,728	-8.77%	4.24%
Oil & Lubricants	52,065	40,842	75,000	63,320	75,750	1.00%	0.21%
Gasoline - Revenue Vehicles	101,617	68,505	80,000	77,745	80,800	1.00%	0.23%
Tires, Lease/Purchase Revenue	101,794	109,174	100,000	114,000	140,000	40.00%	0.39%
Office Supplies	7,490	12,356	9,200	12,000	15,000	63.04%	0.04%
Furniture & Equipment <\$5,000	589	9,261	7,600	8,350	9,000	18.42%	0.03%
Other Materials	2,663	6,682	9,000	11,000	9,090	1.00%	0.03%
Postage	4,603	2,951	7,000	8,450	10,000	42.86%	0.03%
ATP Maintenance Materials	3,969	15,904	12,000	13,000	16,000	33.33%	0.04%
Telephone	35,251	49,671	36,000	39,500	49,000	36.11%	0.14%
Data Communication Services - LIFT	29,126	30,735	32,000	36,650	32,320	1.00%	0.09%
Insurance Premium	1,458,706	1,500,384	1,530,000	775,000	800,000	-47.71%	2.24%
PI/PD		(2,000)					0.00%
LIFT Transportation	20,353,830	21,633,168	21,907,121	23,518,310	23,806,852	8.67%	66.71%
LIFT Supplemental Cab Service	3,314,609	3,971,723	3,200,000	3,467,155	3,232,000	1.00%	9.06%
Local Travel & Meetings			100	68	101	1.00%	0.00%
Education & Training			480	320	485	1.04%	0.00%
Out-of-Town Travel	1,978	5,820	3,600	2,400	5,000	38.89%	0.01%
CAT Committee	19,496	15,959	18,300	16,200	18,483	1.00%	0.05%
Subtotal LIFT Operations:	\$ 31,857,929	\$ 33,188,593	\$ 33,627,471	\$ 33,892,921	\$ 34,818,472		

BUD2 Materials & Services TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-LIFT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
LIFT Eligibility:							
Contracted Dispatch	\$ 41,270	\$ 33,056	\$ 68,041	\$ 42,995	\$ 68,041	0.00%	0.19%
Contracted Eligibility Assessment	341,321	309,596	335,000	333,180	338,350	1.00%	0.95%
Professional & Technical			1,000	668	1,010	1.00%	0.00%
Office Equipment Service/Repair	251		1,000	668	1,010	1.00%	0.00%
ATP Central Maintenance Contract	10,947	10,272	17,505	15,055	17,505	0.00%	0.05%
Printing Services	3,346	1,302	9,500	6,542	9,595	1.00%	0.03%
Other Services	10,572	6,682	13,000	10,240	13,130	1.00%	0.04%
Diesel Fuel - Revenue Vehicles	31,532	10,778	13,000	11,480	13,130	1.00%	0.04%
Office Supplies	16,951	7,950	9,000	6,900	9,090	1.00%	0.03%
Furniture & Equipment <\$5,000		2,952	3,000	2,000	3,030	1.00%	0.01%
Other Materials	18	444	2,400	1,940	2,424	1.00%	0.01%
Postage	22,708	19,492	24,000	22,680	24,240	1.00%	0.07%
Telephone	927	141	960	920	2,727	184.06%	0.01%
Eligibility Transportation	173,897	170,929	200,000	191,745	196,100	-1.95%	0.55%
Education & Training			240	160	500	108.33%	0.00%
Out-of-Town Travel			1,500	1,000	2,000	33.33%	0.01%
Leases	145,733	154,866	160,000	156,990	165,000	3.13%	0.45%
Subtotal LIFT Eligibility:	\$ 799,473	\$ 728,460	\$ 859,146	\$ 805,163	\$ 866,882		
	\$ 32,657,402	\$ 33,917,053	\$ 34,486,617	\$ 34,698,084	\$ 35,685,354	3.48%	100.00%

Department Summary TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$	321,699					
Materials & Services		11,872,782					
Total	\$	12,194,481					

BUD1 Personnel Services TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Manager, Transportation Brokerage	\$ 93,489								
Software Engineer	101,012								
Administrator, MTP Contract	34,552								
Administrative Specialist, ATP	23,779								
Fringe Benefits	68,866								
Total	\$ 321,699								

BUD2 Materials & Services TRANSPORTATION - ACCESSIBLE TRANSPORTATION PROGRAMS-MTP

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
DMAP - MTP:							
MTP Central Dispatch	\$ 802,502						
Legal	14,897						
Temporary Help	11,605						
Background Checks	17,689						
Printing Services	1,013						
Other Services	890						
Tickets	54,310						
Passes	269,868						
Office Supplies	2,976						
Postage	8,181						
Telephone	20,180						
Insurance Premium	178,576						
MTP Transportation	9,445,278						
Local Travel & Meetings	88						
Education & Training	638						
Out-of-Town Travel	1,962						
Building Expense Transfer - ATP	28,387						
Subtotal DMAP-MTP:	\$ 10,859,040						
Waivered Non-Medical:							
Contracted Dispatch	42,237						
Background Checks	910						
Other Services	225						
Postage	436						
Telephone	1,062						
MTP Cab Transportation	740,220						
Waivered Non-Medical Match-Wash./Clack.	227,157						
Building Expense Transfer - ATP	1,495						
Subtotal Waivered Non-Medical:	\$ 1,013,742						
	\$ 11,872,782						

Department Summary TRANSPORTATION - RAIL TRANSPORTATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 17,464,385	\$ 21,034,143	\$ 21,419,367	\$ 20,884,478	\$ 21,258,839	-0.75%	97.74%
Materials & Services	320,645	166,888	586,200	344,800	492,062	-16.06%	2.26%
Total	\$ 17,785,030	\$ 21,201,031	\$ 22,005,567	\$ 21,229,278	\$ 21,750,901	-1.16%	100.00%

Responsibilities:

The **Rail Transportation** Department includes management and administrative support functions for rail operators.

Activities:

- Operation of regularly scheduled light rail service.
- Operation of Rose Festival and other special light rail service.
- 85% or better MAX on-time performance.
- Rail operator attendance/overtime/extraboard.
- Rail operator compliance with operating rules and standard operating procedures.
- Provision of rail operators to Portland Streetcar.

Performance Measures:

- Strive for:
 - Safe, on-time MAX service delivery.
 - 85% or better MAX on-time performance.
 - Less than 1.0 MAX safety incidents per 100,000 miles.
 - Sustain 91.0% rail operator attendance.

BUD1 Personnel Services TRANSPORTATION - RAIL TRANSPORTATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Manager, Rail Transportation	\$ 106,149	\$ 103,526	\$ 99,855	1.00	\$ 99,855	\$ 59,083	\$ 100,265	2.00	\$ 200,530
Manager, Rail Transportation & Streetcar							100,265	0.50	50,133
Assistant Manager, Rail Transportation	75,341	84,441	82,164	1.00	82,164	83,877	84,220	1.00	84,220
Assistant Manager, Rail Transportation	80,864	88,561	82,126	1.00	82,126	84,176	84,587	1.00	84,587
Operations Specialist	55,256	58,614	54,829	1.00	54,829	56,198	56,472	1.00	56,472
Assistant Manager, Transportation Training	44,494	37,163							
Training Supervisor	351,125	421,105							
LRV Operator	10,173,956	8,691,915	60,635	147.00	8,913,339	8,913,339	60,635	132.00	8,003,844
LRV Operator		2,703,972	60,635	46.00	2,789,215	2,789,215	60,635	60.00	3,638,111
Fringe Benefits	5,339,651	6,133,216			6,200,873	6,200,873			6,002,709
Workers' Compensation	341,906	424,197			719,000	250,000			540,000
Limited Term Employment									79,647
Longevity Premium					102,030	102,030			99,615
Split Shift Travel Time Pay									43,200
Road Relief Pay					145,186	145,186			145,186
Night Differential					14,206	14,206			14,206
Scheduled Overtime	2,207,896	2,720,443			1,519,067	1,519,067			1,519,067
Unscheduled & Report Overtime					868,181	868,181			868,181
Unpaid Absence					(212,135)	(212,135)			(212,135)
Sick & Vacation/Holiday Payout					41,431	11,182			41,266
Capitalized Labor/Fringe	(1,312,253)	(433,010)							
Total	\$ 17,464,385	\$ 21,034,143		197.00	\$ 21,419,367	\$ 20,884,478		197.50	\$ 21,258,839

BUD2 Materials & Services TRANSPORTATION - RAIL TRANSPORTATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Uniforms	\$ 44,900	\$ 56,814	\$ 65,000	\$ 58,000	\$ 61,262	-5.75%	12.45%
Other Services	1,770	2,520	1,100	1,400	1,200	9.09%	0.24%
Office Supplies	21,805	18,183	5,800	8,000	8,000	37.93%	1.63%
Other Materials	9,398	14,206	6,000	18,000	8,000	33.33%	1.63%
Other Materials-Transp Adm	16,198			1,600			0.00%
Operator Training Materials	4,569	4,351					0.00%
Telephone	2,312	2,916	2,500	2,500	2,600	4.00%	0.53%
Self-Insurance PI/PD	212,343	62,313	500,000	250,000	405,000	-19.00%	82.30%
Out-of-Town Travel	2,664						0.00%
CDL Renewals	2,319	2,745	3,000	2,500	3,000	0.00%	0.61%
Employee Recognition	2,367	2,840	2,800	2,800	3,000	7.14%	0.61%
	\$ 320,645	\$ 166,888	\$ 586,200	\$ 344,800	\$ 492,062	-16.06%	100.00%

Department Summary TRANSPORTATION - COMMUTER RAIL

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,639,645	\$ 1,519,130	\$ 1,611,797	\$ 1,675,132	\$ 1,584,531	-1.69%	26.78%
Materials & Services	4,798,640	5,457,619	3,942,227	4,324,900	4,332,544	9.90%	73.22%
Total	\$ 6,438,285	\$ 6,976,749	\$ 5,554,024	\$ 6,000,032	\$ 5,917,075	6.54%	100.00%

Responsibility:

The **Commuter Rail** Department is responsible for safe, reliable, on-time operation of the Westside Express Service (WES) Commuter Rail service, with clean and well-maintained rail vehicles, stations and park and ride facilities.

WES operates as part of the general railroad system of transportation, and as such, is governed by regulations of the Federal Railroad Administration (FRA). The Portland and Western Railroad (P&W) is the owner/operator of common carrier railroad rights along the WES line. Under a Shared-Use Agreement between TriMet and P&W, WES trains operate as part of P&W railroad operations. WES functions performed by P&W are: training of engineers and conductors, train dispatching and maintenance of way (track, signals and grade crossings). WES functions performed by TriMet are: overall operations management, maintenance and cleaning of vehicles, stations and park/rides, fare system and customer service information.

Performance Measures:

- 98% or better on-time performance.
- Train miles between train collisions - exceeding commuter rail industry standards.
- Train miles between passenger safety incidents - exceeding Commuter Rail industry standards.
- 100% compliance with FRA-required inspections and maintenance for commuter rail vehicles, signals and grade crossing systems.

BUD1 Personnel Services TRANSPORTATION - COMMUTER RAIL

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Commuter Rail:									
Director, Commuter Rail - RR Compliance	\$ 125,919	\$ 125,579	\$ 119,573	1.00	\$ 119,573	\$ 122,069	\$ 122,568	1.00	\$ 122,568
Assistant Manager, Commuter Rail Operations	79,353	84,024	84,934	1.00	84,934	87,057	87,482	1.00	87,482
Commuter Rail Maint Assistant Supervisor	264,089	245,279	72,032	3.00	216,096	216,096	72,032	3.00	216,096
Commuter Rail Maint Technician	437,922	422,089	62,625	6.00	375,750	375,750	62,625	6.00	375,749
Service Worker			47,349	2.00	94,698	94,698	47,349	2.00	94,697
Facilities Management-Rail:									
Facilities Platform Cleaner	122,437	122,679	55,844	2.00	111,688	111,688	55,844	2.00	111,687
Fringe Benefits	513,130	408,400			474,702	474,702			461,005
Workers' Compensation	24,845				4,000	16,104			
Longevity Premium					40,717	40,717			27,456
Unscheduled Overtime	91,758	157,163			68,358	137,294			66,770
Tool Allowance					9,926	9,926			9,926
Night & Shift Differential					7,055	7,055			7,055
Sick & Vacation/Holiday Payout					4,300				4,040
Capitalized Labor/Fringe	(19,808)	(46,083)				(18,024)			
Total	\$ 1,639,645	\$ 1,519,130		15.00	\$ 1,611,797	\$ 1,675,132		15.00	\$ 1,584,531

BUD2 Materials & Services TRANSPORTATION - COMMUTER RAIL

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Administration:							
Train Crew Uniforms	\$ 1,163	\$ 1,570	\$ 1,000	\$ 2,700	\$ 1,600	60.00%	0.04%
Professional & Technical	3,764	597		1,800			0.00%
Office Supplies	1,392	1,515	1,400	4,400	1,600	14.29%	0.04%
Inventory Adjustments		2,231					0.00%
Telephone & Comm. Services	105,347	132,191	24,780	84,000	84,000	238.98%	1.94%
Data Communication Services - WES		6,000	54,000	57,000	57,000	5.56%	1.32%
Network Access Services				40,000			0.00%
Railroad Protective Insurance	1,317,660	1,542,408					0.00%
Self-Insurance PI/PD			100,000		135,000	35.00%	3.12%
Train Operations	1,875,735	1,916,162	2,131,985	2,125,000	2,195,944	3.00%	50.67%
On-Time Performance Incentive	265,346	286,857	290,000	286,000	290,000	0.00%	6.69%
Maintenance of Way	476,926	661,815	662,638	770,000	857,517	29.41%	19.79%
Local Travel & Meetings			397	100	360	-9.32%	0.01%
Out-of-Town Travel	67	237		3,400	1,600		0.04%
Subtotal Administration:	\$ 4,047,400	\$ 4,551,583	\$ 3,266,200	\$ 3,374,400	\$ 3,624,621		
Vehicle Maintenance:							
Calibration & Tool Repair	4,664	4,077	4,200	5,000	4,400	4.76%	0.10%
Contracted Maintenance	58,868	240,162	40,000	40,000	49,200	23.00%	1.14%
Laundry	3,811	4,788	4,800	5,200	6,000	25.00%	0.14%
Other Services	5,368	1,735	4,800	4,750	4,850	1.04%	0.11%
Diesel Fuel - Commuter Trains	264,716	173,664	244,000	202,000	216,666	-11.20%	5.00%
Maintenance Materials	216,404	255,636	190,000	440,000	210,000	10.53%	4.85%
Freight	25,130	35,577	15,000	60,000	27,000	80.00%	0.62%
Shop Equipment < \$5,000	11,645	19,689	8,000	18,000	9,000	12.50%	0.21%
Cleaning Supplies	8,418	9,477	5,200	16,000	13,000	150.00%	0.30%
Small Hand Tools	6,812	6,468	2,400	3,600	4,000	66.67%	0.09%
Unreconciled Mastercard Expense				750			0.00%
Other Materials	10,547	19,006	8,400	14,000	11,000	30.95%	0.25%
Maintenance Materials - Landscape	703	1,675					0.00%
Safety Supplies	4,405	9,378	2,400	6,200	4,000	66.67%	0.09%
Invoice Price Variance	1,111	(117)					0.00%
Subtotal Vehicle Maintenance:	\$ 622,602	\$ 781,215	\$ 529,200	\$ 815,500	\$ 559,116		

BUD2 Materials & Services TRANSPORTATION - COMMUTER RAIL

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Facilities Maintenance:							
Landscape Services	\$ 4,695	\$ 5,687	\$ 4,200	\$ 4,200	\$ 4,200	0.00%	0.10%
Contracted Maint - Facilities	6,925	6,045	4,400	10,000	6,000	36.36%	0.14%
Facilities Maint. Agreements - WES	38,755	27,181	44,000	32,000	44,000	0.00%	1.02%
Waste Disposal Services		87	3,600	1,200	3,600	0.00%	0.08%
Maintenance Materials - Snow & Ice			1,600	600	1,800	12.50%	0.04%
Maintenance Materials	5,418	10,082	12,000	10,000	12,000	0.00%	0.28%
Cleaning Supplies-Platforms	1,766	1,089	3,600	1,200	3,600	0.00%	0.08%
Landscape Materials	3,797	157	4,000	2,800	4,000	0.00%	0.09%
Utilities - Electricity	43,385	43,737	44,427	44,000	37,698	-15.15%	0.87%
Utilities - Gas	8,965	9,659	10,000	14,000	15,399	53.99%	0.36%
Utilities - Water/Sewer	11,037	12,114	11,000	13,000	15,208	38.25%	0.35%
Utilities - Other	3,895	8,983	4,000	2,000	1,302	-67.45%	0.03%
Subtotal Facilities Maintenance:	\$ 128,638	\$ 124,821	\$ 146,827	\$ 135,000	\$ 148,807		
	\$ 4,798,640	\$ 5,457,619	\$ 3,942,227	\$ 4,324,900	\$ 4,332,544	9.90%	100.00%

Department Summary TRANSPORTATION - STREETCAR

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 5,534,515	\$ 6,965,850	\$ 6,993,170	\$ 7,211,787	\$ 6,989,726	-0.05%	47.66%
Materials & Services	4,231,946	7,272,030	7,524,245	7,524,245	7,675,379	2.01%	52.34%
Total	\$ 9,766,461	\$ 14,237,880	\$ 14,517,415	\$ 14,736,032	\$ 14,665,105	1.02%	100.00%

Responsibility:

- The **Streetcar** Department is a City of Portland and TriMet partnership activity. It consists of job classifications defined by Portland Streetcar, filled by TriMet rail transportation and rail maintenance personnel who perform these jobs in operating the Portland Streetcar under supervision of Portland Streetcar management. These personnel remain TriMet employees, are paid and receive benefits from TriMet in the same manner as if their work was regular TriMet operations.
- Separately, TriMet funds approximately 60% of the annual operating cost (net fares) for Portland Streetcar. This expense is budgeted as a materials and services item.
- The TriMet funding and personnel support described above are per agreements between TriMet and the City of Portland, and between TriMet and the Amalgamated Transit Union (ATU).

Performance Measures:

- Operation and supervision of Streetcar vehicles in revenue service (under City management).
- Maintenance of Streetcar vehicles, track, overhead electrification and rail signals (under City management).

BUD1 Personnel Services TRANSPORTATION - STREETCAR

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Manager, Rail Transportation & Streetcar Superintendent, Rail Transportation	\$ 175,759	\$ 178,278	\$ 88,113	2.00	\$ 176,226	\$ 176,226	\$ 100,265	0.50	\$ 50,133
Streetcar Signals Maintainer	64,100	138,987	65,623	1.00	65,623	65,623	65,623	1.00	65,623
Streetcar Track Maintainer	64,223	69,582	65,623	1.00	65,623	65,623	65,623	1.00	65,623
Streetcar Vehicle Operator	2,578,287	3,342,364	60,605	47.00	2,848,434	2,848,434	60,605	45.00	2,727,227
Streetcar Vehicle Operator			60,605	9.00	545,445	545,445	60,605	11.00	666,656
Streetcar Journeyman Mechanic	467,364								
Streetcar Training Maintenance Technician			65,907	1.00	65,907	65,907	65,907	1.00	65,907
Streetcar Maintenance Technician							62,625	2.00	125,250
Streetcar Maintenance Technician	70,159	566,516	62,625	9.00	563,625	563,625	62,625	7.00	438,373
Fringe Benefits	1,522,271	2,056,838			2,184,500	2,184,500			2,127,983
Workers' Compensation	60,377	39,642			53,000				56,000
Sick & Vacation/Holiday Payout					13,761	13,761			13,893
Longevity Premium					35,025	35,025			34,831
Scheduled Overtime					142,613	242,613			142,613
Unscheduled OT - Operators	562,562	572,830			103,263	174,880			103,263
Unscheduled OT - Non-Operator					110,830	210,830			110,830
Night Differential					9,648	9,648			9,648
Tool Allowance					9,647	9,647			9,647
Capitalized Labor/Fringe	(30,587)	813							
Total*	\$ 5,534,515	\$ 6,965,850		70.00	\$ 6,993,170	\$ 7,211,787		70.50	\$ 6,989,726

*These Streetcar operations costs, plus an amount for overhead, are reimbursed by the City of Portland. The reimbursement is included in Operating Revenue - Service Contracts.

BUD2 Materials & Services TRANSPORTATION - STREETCAR

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Streetcar Partnership Funding	\$ 4,231,721	\$ 7,271,090	\$ 6,524,245	\$ 6,524,245	\$ 7,175,379	9.98%	93.49%
Streetcar Partnership Funding - OTO			1,000,000	1,000,000	500,000	-50.00%	6.51%
Safety Supplies - Fac/Eq Maint	225	940					0.00%
Total*	\$ 4,231,946	\$ 7,272,030	\$ 7,524,245	\$ 7,524,245	\$ 7,675,379	2.01%	100.00%

*Amount of money TriMet provides to the City of Portland to support Streetcar operations.

Sub-Division Summary MAINTENANCE

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 60,987,754	\$ 68,196,252	\$ 72,996,613	\$ 74,020,761	\$ 77,400,516	6.03%	60.13%
Materials & Services	43,953,021	43,149,845	46,851,500	48,999,769	51,329,352	9.56%	39.87%
Total	\$ 104,940,775	\$ 111,346,097	\$ 119,848,113	\$ 123,020,530	\$ 128,729,868	7.41%	100.00%

	<u>Page</u>
Maintenance Division Summary	OP-37
Bus Maintenance	OP-38
Facilities Management	OP-42
Rail Maintenance of Way	OP-48
Rail Equipment Maintenance	OP-52

Department Summary MAINTENANCE - BUS MAINTENANCE

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 27,492,105	\$ 29,043,596	\$ 32,829,662	\$ 32,715,022	\$ 34,587,153	5.35%	59.56%
Materials & Services	22,785,253	19,102,470	23,433,088	22,881,200	23,485,301	0.22%	40.44%
Total	\$ 50,277,358	\$ 48,146,066	\$ 56,262,750	\$ 55,596,222	\$ 58,072,454	3.22%	100.00%

Responsibility:

The **Bus Maintenance** Department is responsible for effectively and efficiently providing safe, clean and reliable vehicles and other services for use by its customers, passengers, operators and staff. The Maintenance Division Executive Director is budgeted in the Bus Maintenance department, while providing executive leadership to all Maintenance departments.

Activities:

- Maintenance Executive Director
 - Communicate/instill TriMet’s mission, strategic direction, and service plans throughout the Maintenance division, focused on safety, on-time performance and support to employees.
 - Executive action for Maintenance division budgets, programs, projects and personnel.
 - Employee communication and recognition programs.
- Bus Maintenance
 - Employee communication and recognition programs.
 - Develop and manage replacement projects for all fixed-route buses and non-revenue vehicles.
 - Meet or exceed preventive maintenance program guidelines and FTA Asset Management standards for all fixed-route buses and non-revenue vehicles.
 - Train employees to necessary safety and skill levels, administer apprentice program for diesel bus mechanics. Provide recurrent update and vendor training for the entire workforce.

Responsibility - continued:

- Maintain fleet appearance through daily cleaning, exterior washing, fueling.
- Repair all defects and failures in mechanical and body systems.
- Provide modern, safe, well-maintained shops, tools and equipment.
- Develop, administer, train and utilize the Maintenance Management Information System (MMIS) for scheduling, analysis and reporting of Bus and Rail Maintenance activities.
- Manage contracts for procurement of bus maintenance materials, services and capital projects.
- Administer warranty programs for bus and rail fleets and equipment.
- Oversee inventory receiving, control and distribution in storerooms for Bus and Rail Maintenance.

Performance Measures:

- 10,000 miles between mechanical failures resulting in lost service.
- 94.0% attendance for Bus Maintenance employees.
- Maintain 15 or fewer instances of workplace accidents per 200,000 labor hours.
- On-time completion of preventive maintenance procedures.
- Scheduled maintenance activities to account for 70% of bus repair hours.

BUD1 Personnel Services MAINTENANCE - BUS MAINTENANCE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Executive Director, Maintenance Operations	\$ 160,657	\$ 170,849	\$ 169,683	1.00	\$ 169,683	\$ 173,033	\$ 173,703	1.00	\$ 173,703
Executive Administrative Assistant	20,424	64,681	62,525	1.00	62,525	65,350	65,915	1.00	65,915
Director, Bus Maintenance		113,892	119,444	1.00	119,444	122,654	124,057	1.00	124,057
Senior Manager, Maintenance	99,525								
Manager, Bus Maintenance	209,294	211,378	98,500	2.00	197,000	202,524	102,315	2.00	204,629
Manager, Bus Maintenance							99,000	1.00	99,000
Manager, Stores & Warranty Programs	1,750	94,202	92,019	1.00	92,019	95,684	97,012	1.00	97,012
Asst Mgr, Training & NRV Operations	77,413	88,528	85,893	1.00	85,893	74,250			
Supervisor, Maintenance	348,523	248,515	81,492	3.00	244,476	164,509	82,551	2.00	165,103
Supervisor, Maintenance	537,441	800,701	78,140	11.00	859,540	827,915	81,279	18.00	1,463,020
Coordinator II			58,514	1.00	58,514	56,516	58,011	1.00	58,011
Coordinator I						37,527	45,032	1.00	45,032
Assistant Supervisor	947,810	941,857	72,032	12.00	864,384	864,384	72,032	11.00	792,352
Maintenance Trainer							72,032	1.00	72,032
Journeyman Mechanic	9,273,157	7,518,514	62,625	149.00	9,331,125	9,331,125	62,625	149.00	9,331,093
Journeyman Mechanic		807,422	62,625	8.00	501,000	501,000	62,625	16.00	1,001,997
Apprentice Mechanic		880,598	51,645	18.00	929,610	929,610	51,645	18.00	929,618
Apprentice Mechanic		920,942	51,645	4.00	206,580	206,580	51,645	4.00	206,582
Maintenance Mechanic	376,500	429,153	59,686	7.00	417,802	417,802	59,686	6.00	358,116
Maintenance Mechanic							59,686	3.00	179,058
Tire Servicer	310,492	262,218	61,870	5.00	309,350	309,350	61,870	5.00	309,349
MMIS/Clerk of Maintenance	383,285	258,021	57,507	7.00	402,549	402,549	57,507	7.00	402,546
Service Worker	1,066,309	1,563,461	44,284	18.00	797,121	797,121	44,284	18.00	797,115
Service Worker	2,326,596	2,021,982	44,284	55.00	2,435,650	2,435,650	44,284	58.00	2,568,483
Cleaner	144,582	148,500	49,012	6.00	294,072	294,072	49,012	6.00	294,071
Maintenance Trainer	433,721	412,430	72,032	6.00	432,192	432,192	72,032	6.00	432,192
Supervisor, Stores	75,300	84,227	76,925	1.00	76,925	78,658	79,004	1.00	79,004
Assistant Storekeeper	224,506	178,921	65,850	4.00	263,400	263,400	65,850	4.00	263,401
Partsman	469,368	344,862	62,732	7.00	439,124	439,124	62,732	7.00	439,124
Partsman							62,732	3.00	188,196
Junior Partsman	122,988	123,634	60,437	2.00	120,874	120,874	60,437	2.00	120,873
NRV Mechanic	251,746	113,589	62,625	4.00	250,500	250,500	62,625	4.00	250,499

BUD1 Personnel Services MAINTENANCE - BUS MAINTENANCE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Fringe	\$ 8,631,191	\$ 8,897,693			\$ 10,232,637	\$ 10,232,637			\$ 10,561,073
Workers' Compensation	420,331	639,847			808,000	808,000			887,000
Limited Term Employment									85,233
Longevity Premium					613,027	613,027			592,670
Night Differential					227,116	227,116			236,706
Training Pay					5,873	5,873			5,873
Tool Allowance					184,635	184,635			192,123
Unscheduled Overtime	579,196	702,979			961,544	961,544			990,492
Unpaid Absence					(82,845)	(82,845)			(85,925)
Sick & Vacation/Holiday Payout					81,397	34,156			86,267
FY2017 Annual Service Plan					(163,074)	(163,074)			
FY2018 Annual Service Plan									(475,542)
Total	\$ 27,492,105	\$ 29,043,596		335.00	\$ 32,829,662	\$ 32,715,022		358.00	\$ 34,587,153

BUD2 Materials & Services MAINTENANCE - BUS MAINTENANCE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical		\$ 438					0.00%
Contracted Bus Maintenance - MAF	\$ 198,604	158,480	\$ 248,254	\$ 140,000	\$ 248,290	0.01%	1.06%
CRT Filter Cleaning	31,384	52,574	45,000	40,000	45,000	0.00%	0.19%
Body Work - Non Revenue Vehicles	11,213	20,780	14,000	34,000	15,000	7.14%	0.06%
Laundry	67,663	90,826	95,630	95,000	99,430	3.97%	0.42%
Other Services	229,396	196,634	189,660	160,000	196,394	3.55%	0.84%
Diesel Fuel - Revenue Vehicles	12,898,987	8,149,924	11,281,000	10,000,000	10,697,001	-5.18%	45.55%
Diesel Fuel - Non Revenue Vehicles	57,200	46,068	48,000	42,000	46,000	-4.17%	0.20%
Oil & Lubricants	401,125	499,779	460,325	420,000	475,430	3.28%	2.02%
Gasoline - Non Revenue Vehicles	441,116	325,756	420,000	350,000	420,000	0.00%	1.79%
Tires, Lease/Purchase Revenue	653,084	955,071	670,308	750,000	701,384	4.64%	2.99%
Tires - Non Revenue Vehicles	31,159	30,038	30,000	40,000	30,000	0.00%	0.13%
Office Supplies	41,681	33,919	30,000	62,000	32,000	6.67%	0.14%
Repair Materials - Revenue Equipment	78,170	50,211	180,000	72,000	180,000	0.00%	0.77%
Maint. Materials - NRVs	300,707	331,874	260,000	300,000	272,873	4.95%	1.16%
Maint. Materials - Revenue Equipment	6,492,850	7,119,474	8,987,461	9,100,000	9,523,627	5.97%	40.53%
Freight - Priority	29,247	35,383	36,000	38,000	36,000	0.00%	0.15%
Shop Equipment Replacement	18,458	20,166	16,000	19,000	18,000	12.50%	0.08%
Cleaning Supplies	222,359	234,215	217,780	215,000	227,300	4.37%	0.97%
Small Hand Tools	29,624	43,603	24,000	24,000	26,000	8.33%	0.11%
Inventory Adjustments	131,408	236,623		300,000			0.00%
Other Materials	22,747	17,136	18,000	22,000	20,000	11.11%	0.09%
Unreconciled Mastercard Expense	1,930			600			0.00%
Safety Supplies	139,558	142,919	97,270	160,000	103,172	6.07%	0.44%
Winter Supplies	132,212	42,454	26,000	200,000	30,000	15.38%	0.13%
Obsolete Inventory	93,510	246,258		250,000			0.00%
Invoice Price Variance	(9,646)	(24,584)					0.00%
Average Cost Variance	(978)	379					0.00%
Telephone	21,317	23,415	21,000	21,000	22,000	4.76%	0.09%
Education & Training	11,566	3,224	6,000	4,800	6,000	0.00%	0.03%
Out-of-Town Travel	1,802	10,769	4,000	10,000	6,400	60.00%	0.03%
CDL Renewals	6,402	2,551	2,400	4,400	3,000	25.00%	0.01%
Employee Recognition	3,062	6,113	5,000	6,400	5,000	0.00%	0.02%
Operating Expense Transfer	(3,664)			1,000			0.00%
	\$ 22,785,253	\$ 19,102,470	\$ 23,433,088	\$ 22,881,200	\$ 23,485,301	0.22%	100.00%

Department Summary MAINTENANCE - FACILITIES MANAGEMENT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 7,826,126	\$ 8,966,080	\$ 8,665,833	\$ 8,803,490	\$ 8,902,745	2.73%	46.84%
Materials & Services	7,762,986	8,270,624	8,189,677	8,568,600	10,105,553	23.39%	53.16%
Total	\$ 15,589,112	\$ 17,236,704	\$ 16,855,510	\$ 17,372,090	\$ 19,008,298	12.77%	100.00%

Responsibility:

The **Facilities Management** Department is responsible for managing facility assets, planning, acquiring and allocating resources, maintaining assets and providing a safe, healthy and productive work environment.

Activities:

- Maintenance of transit centers, MAX station platforms, park and rides, layover facilities and Portland Mall maintenance.
- Maintenance of operations and administration facilities.
- Sustainable landscaping practices oversight and management.
- Custodial services management.
- Maintenance and repair of bus stops and shelters.
- Plant maintenance mechanic apprenticeship program.
- Meet or exceed FTA State of Good Repair and Asset Management standards for TriMet facilities.
- Manage contracts for procurement of facilities maintenance materials, services and capital projects.

Performance Measures:

- Maximize existing resources to increase services and efficiencies at district facilities, platforms, transit centers, park and rides and neighborhood bus shelters, focusing on service quality. Monitor Key Performance Indicators (KPIs) for effectiveness.
- Value the contributions of and invest in each employee, engage staff in decision-making. Implement improvements to expand services and demonstrate strong commitment to safety and quality, recognizing all contributions.
- Reduce operating costs through sustainable programs and campaigns in support of the agency goal of being an environmental leader.
- Timely completion of preventive and repair maintenance tasks.

BUD1 Personnel Services MAINTENANCE - FACILITIES MANAGEMENT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Facilities Management:									
Director, Facilities Management	\$ 118,148	\$ 120,183	\$ 119,465	1.00	\$ 119,465	\$ 100,994	\$ 139,000	1.00	\$ 139,000
Manager, Facilities Systems	96,553	100,355	100,780	1.00	100,780	103,766	104,363	1.00	104,363
Manager, Facilities Services	72,847	95,385	94,548	1.00	94,548	56,946	100,265	1.00	100,265
Supervisor, Facilities Management	73,080	79,465	78,620	1.00	78,620	80,483	80,856	1.00	80,856
Supervisor, Maint Facilities Management	148,606	162,282	80,240	2.00	160,480	164,850	82,862	2.00	165,724
Coordinator, Facilities Project	54,238	47,487	62,678	1.00	62,678	66,049	67,387	1.00	67,387
Technician, Engineer	66,797	65,896	62,105	1.00	62,105	63,460	63,731	1.00	63,731
Coordinator II		60,035	58,011	1.00	58,011	60,140	60,986	1.00	60,986
Coordinator I	53,266	55,771	51,813	1.00	51,813	53,858	54,267	1.00	54,267
Specialist, Facilities	49,063	31,416							
Assistant Supervisor	179,126	186,702	72,032	2.00	144,064	144,064	72,032	2.00	144,064
Plant Maintenance Mechanic	632,720	682,106	62,625	10.00	626,250	626,250	62,625	10.00	626,248
Plant Maintenance Mechanic Apprentices	150,149	244,087	62,625	2.00	125,250	125,250	62,625	2.00	125,250
Maintenance Technician	308,299	328,059	59,686	5.00	298,430	298,430	59,686	5.00	298,430
Landscaper	101,049	111,177	59,686	2.00	119,372	119,372	59,686	2.00	119,372
Landscape Maintenance Technician	101,049	111,177	59,686	2.00	119,372	119,372	59,686	2.00	119,372
Fringe Benefits	914,284	1,057,748			1,017,036	1,017,036			993,404
Capitalized Labor/Fringe	(9,298)	(672)							
Workers' Compensation	53,451	17,687			10,000	31,015			46,000
Longevity Premium					63,884	63,884			63,232

BUD1 Personnel Services MAINTENANCE - FACILITIES MANAGEMENT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Facilities Management-Rail:									
Supervisor, Maint Facilities Management	\$ 152,761	\$ 168,793	\$ 81,391	2.00	\$ 162,782	\$ 165,652	\$ 83,113	2.00	\$ 166,226
Supervisor, Landscape			63,911	1.00	63,911	63,911	63,911	1.00	63,911
Assistant Supervisor - MOW	84,185	87,699	72,032	2.00	144,064	144,064	72,032	2.00	144,064
Facilities Maintenance Trainer	74,699	81,638	72,032	1.00	72,032	72,032	72,032	1.00	72,032
Plant Maintenance Mechanic	81,970	584,198	62,625	10.00	626,250	626,250	62,625	10.00	626,248
Plant Maintenance Mechanic							62,625	1.00	62,625
Plant Maintenance Mechanic Apprentices	481,752	428,939	58,533	5.00	292,665	292,665	58,533	5.00	292,664
Plant Maintenance Mechanic Apprentices							58,533	3.00	175,598
Facilities Landscaper	463,422	456,947	59,686	5.00	298,430	298,430	59,686	4.00	238,744
Facilities Platform Cleaner	486,365	426,884	55,809	7.00	390,663	390,663	55,809	7.00	390,666
Facilities Platform Cleaner	1,239,850	1,248,365	55,809	22.00	1,227,798	1,227,798	55,809	23.00	1,283,616
Fringe Benefits	1,578,716	1,726,608			1,659,491	1,659,491			1,712,988
Workers' Compensation	(23,971)	35,893			150,000	10,000			50,000
Longevity Premium					96,266	96,266			77,142
Unemployment					6,385	6,385			6,385
Unscheduled Overtime	135,586	196,276			136,855	446,321			142,687
Sick & Vacation Payout					26,083	8,343			25,198
Capitalized Labor/Fringe	(92,636)	(32,506)							
Total	\$ 7,826,126	\$ 8,966,080		88.00	\$ 8,665,833	\$ 8,803,490		92.00	\$ 8,902,745

BUD2 Materials & Services MAINTENANCE - FACILITIES MANAGEMENT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Facilities Management:							
Professional and Technical	\$ 15,684	\$ 3,202	\$ 8,000	\$ 40,000	\$ 210,000	2525.00%	2.08%
Architectural Services	33,349	15,563	12,000	8,000	12,120	1.00%	0.12%
Temporary Help	6,948						0.00%
Landscape Services	74,982	53,107	48,000	54,000	48,480	1.00%	0.48%
Portland Mall Management Services	1,704,051	1,694,691	1,675,968	1,700,000	1,707,980	1.91%	16.85%
Contracted Maintenance	273,736	257,162	296,000	290,000	298,960	1.00%	2.96%
Office Sup., Maintenance - Custodial	433,502	480,350	461,503	480,000	487,226	5.57%	4.82%
Shelter Cleaning	609,311	673,124	860,000	600,000	860,000	0.00%	8.51%
Shelter Cleaning-Vandalism	4,700	8,888	38,000	16,000	38,000	0.00%	0.38%
Transit Center Cleaning	282,367	307,792	284,211	360,000	300,000	5.56%	2.97%
Office Maintenance - Other							0.00%
Laundry	7,105	7,780	24,000	9,000	18,000	-25.00%	0.18%
Other Services	14,981	13,007	10,000	12,000	11,000	10.00%	0.11%
Office Supplies	4,410	7,914	4,800	4,800	4,800	0.00%	0.05%
Maint Materials Snow & Ice - Bus	2,325	4,052	4,800	38,000	4,800	0.00%	0.05%
Maintenance Materials	222,137	184,895	176,000	165,000	181,000	2.84%	1.79%
Maint Materials Outside Plant	7,732	100		600			0.00%
Maint Material Shop	1,261	32		100			0.00%
Equip/Furn < \$5,000-Fac/Eq Maint		569					0.00%
Bus Stop Signs/Poles	508	304	3,400	3,400	3,600	5.88%	0.04%
Park & Ride Materials	108	1,064					0.00%
Cleaning Supplies	1,693	3,874	88,000	24,000	80,000	-9.09%	0.79%
Small Hand Tools	36,569	24,556	21,000	24,000	22,000	4.76%	0.22%
Computer Equip. < \$5,000				1,800			0.00%
Other Materials	6,927	8,194	10,000	9,000	10,000	0.00%	0.10%
Landscape Maintenance Materials	14,582	11,294	20,000	14,000	20,000	0.00%	0.20%
Mall Shelters Maintenance/Replacement					8,274		0.08%
Transit Mall Materials	7,048	18,995	20,000	12,000	20,000	0.00%	0.20%
Moving Services	17,911	10,942	4,800	4,800	4,800	0.00%	0.05%
Safety Supplies - Fac/Eq Maint	2,675	4,820	7,200	6,000	7,000	-2.78%	0.07%
Utilities - Electricity	815,972	834,315	815,900	816,000	862,744	5.74%	8.54%
Utilities - Natural Gas	123,705	128,130	130,000	190,000	215,002	65.39%	2.13%
Utilities - Water/Sewer	353,720	392,089	350,000	390,000	400,114	14.32%	3.96%
Shelter Electrification	19,385	16,411	22,000	21,000	19,179	-12.82%	0.19%

BUD2 Materials & Services MAINTENANCE - FACILITIES MANAGEMENT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Facilities Management (continued):							
Telephone	\$ 32,583	\$ 34,912	\$ 30,000	\$ 30,000	\$ 30,300	1.00%	0.30%
Utilities - Other	120,225	116,522	117,500	120,000	109,448	-6.85%	1.08%
Dues & Subscriptions	1,289	778	1,000	1,000	1,000	0.00%	0.01%
Local Travel & Meetings	1,097	14	480	1,600	480	0.00%	0.00%
Education & Training	2,238	1,785					0.00%
Education & Training - Bus			5,600	4,200	5,600	0.00%	0.06%
Apprenticeship Training	34,581	27,303	34,000	18,000	34,000	0.00%	0.34%
Out-of-Town Travel	3,062	2,747	6,000	4,200	4,200	-30.00%	0.04%
CDL Renewals		225		300	240		0.00%
Indirect Expense Allocation	(29,880)						0.00%
Employee Recognition		339		800	800		0.01%
Rentals	3,643	1,043	7,200	3,200	7,200	0.00%	0.07%
Subtotal Facilities Management:	\$ 5,268,222	\$ 5,352,884	\$ 5,597,362	\$ 5,476,800	\$ 6,048,347		
Facilities Management-Rail:							
Professional & Technical	2,009	470	9,000	2,400	10,000	11.11%	0.10%
Mechanical/Structural Consulting				5,800			0.00%
Architectural Services				2,400			0.00%
Contracted Maintenance - Landscaping	47,616	23,652	74,000	60,000	713,193	863.77%	7.06%
Contracted Maintenance - ROW Art		31,932		400			0.00%
Contracted Maintenance - Stations		2,702	15,000	8,000	15,000	0.00%	0.15%
Contracted Maintenance - Fac. & Equipment	147,764	211,652	240,086	260,000	306,747	27.77%	3.04%
Contracted Maintenance - Elevators	164,419	237,969	207,190	250,000	237,317	14.54%	2.35%
Hillsboro Garage IGA	30,000	30,000	30,000	30,000	30,000	0.00%	0.30%
Office Maintenance Custodial	7,315	17,387	24,519	36,000	39,341	60.45%	0.39%
Transit Center Cleaning	2,591	3,253		3,000			0.00%
Other Services	3,221	2,337	6,800	6,000	6,800	0.00%	0.07%
Office Supplies	1,495	2,810	3,200	3,800	3,200	0.00%	0.03%
Maint Materials Snow & Ice - Rail	184	6,149	6,000	44,000	6,000	0.00%	0.06%
Maint Materials - Other	623	791		2,000			0.00%
Maintenance Materials - Outside Plant	107,163	90,219	106,000	106,000	108,000	1.89%	1.07%
Maintenance Materials - Shop	58,215	70,443	66,000	66,000	67,000	1.52%	0.66%
Shop Equipment < \$5,000	1,214	2,347	5,200	2,800	5,200	0.00%	0.05%
Cleaning Supplies - Platforms	74,017	87,857	76,000	78,000	77,000	1.32%	0.76%
Small Hand Tools	10,042	16,961	7,200	14,000	8,000	11.11%	0.08%

BUD2 Materials & Services MAINTENANCE - FACILITIES MANAGEMENT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Facilities Management-Rail (continued):							
Inventory Adjustments				\$ 2,000			
Other Materials	\$ 6,578	\$ 5,872	\$ 5,200	8,000	\$ 6,000	15.38%	0.06%
Maintenance Materials - Landscaping	20,464	17,054	24,000	24,000	24,000	0.00%	0.24%
Safety Supplies	14,621	23,810	8,200	9,600	8,600	4.88%	0.09%
Obsolete Inventory							0.00%
Utilities - Natural Gas	125,619	102,369	110,000	120,000	141,787	28.90%	1.40%
Utilities - Other Water	332,764	464,648	290,000	500,000	565,596	95.03%	5.60%
Utilities - Building Electricity	1,043,830	1,209,616	1,040,000	1,200,000	1,415,701	36.13%	14.01%
VT Utilities - Electricity	9,905	9,488	10,000	10,000	10,976	9.76%	0.11%
Utilities - Other Building	93,627	106,326	90,000	92,000	105,413	17.13%	1.04%
Utilities - Parking Garages	33,306	33,255	40,000	32,000	29,503	-26.24%	0.29%
Tunnel Sewer/Storm Water Runoff	148,049	94,957	80,000	90,000	96,709	20.89%	0.96%
Education & Training		180					0.00%
Education & Training - Rail			4,600	8,000	5,000	8.70%	0.05%
CDL Renewals	246	594	320	400	323	0.94%	0.00%
Employee Recognition		356	1,800	1,200	1,800	0.00%	0.02%
Rentals	7,867	10,284	12,000	14,000	13,000	8.33%	0.13%
Subtotal Facilities Management-Rail:	\$ 2,494,764	\$ 2,917,740	\$ 2,592,315	\$ 3,091,800	\$ 4,057,206		
	\$ 7,762,986	\$ 8,270,624	\$ 8,189,677	\$ 8,568,600	\$ 10,105,553	23.39%	100.00%

Department Summary MAINTENANCE - RAIL MAINTENANCE OF WAY

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 8,813,845	\$ 9,129,083	\$ 9,679,419	\$ 9,443,577	\$ 10,045,427	3.78%	59.84%
Materials & Services	6,302,793	6,927,801	6,554,738	6,892,169	6,741,225	2.85%	40.16%
Total	\$ 15,116,638	\$ 16,056,884	\$ 16,234,157	\$ 16,335,746	\$ 16,786,652	3.40%	100.00%

Responsibilities:

The **Rail Maintenance of Way** Department is responsible for maintenance of all “railroad” elements of TriMet’s light rail system, including track, traction electrification, rail signals, trackway structures, including bridges and tunnels. The department also is responsible for employee training for all of its maintenance operations. Other responsibilities include maintaining Portland Streetcar track, electrification, and rail signals, under a services reimbursement agreement with the City of Portland.

Performance Measures:

- Maintain light rail system railway elements in “as new” condition.
- 80% On-time completion of preventive maintenance.
- Perform MOW capital projects on-time and within budget.

Activities:

- Preventive maintenance.
- Corrective maintenance.
- Overhaul and capital replacement programs for light rail track infrastructure and electrification and rail signals equipment systems.
- Meet or exceed FTA State of Good Repair and Asset Management standards for light rail maintenance of way elements.
- Manage contracts for procurement of maintenance of way materials, services and capital projects.
- Initial and recurrent training for track maintainers, substation and overhead electrification and signals maintainers and field technicians.
- Maintenance operations support of Capital Projects Division construction projects on light rail system.
- On-going productivity improvement through front-line employee involvement.

BUD1 Personnel Services MAINTENANCE - RAIL MAINTENANCE OF WAY

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget-----			Est Total	-----Budget-----		
			Base	Pos	Total		Base	Pos	Total
Manager, MOW Operations	\$ 96,840	\$ 103,618	\$ 100,000	1.00	\$ 100,000	\$ 103,142	\$ 104,770	1.00	\$ 104,770
Assistant Manager, Rail MOW	89,778	93,402	90,211	1.00	90,211	93,068	93,639	1.00	93,639
Assistant Manager, Rail MOW							92,151	1.00	92,151
Supervisor, Rail Maintenance of Way	207,870	167,780	81,687	3.00	245,062	195,424	82,028	3.00	246,085
Supervisor, Rail Maintenance of Way	172,161	301,180	77,593	4.00	310,371	279,650	80,622	6.00	483,731
Supervisor, Engineering Training	142,369	160,866	77,560	2.00	155,120	158,975	79,873	2.00	159,746
Coordinator, MOW Projects	79,637	82,587	77,559	1.00	77,559	79,858	69,541	1.00	69,541
Engineer, MOW Projects	71,931	78,776	75,519	1.00	75,519	79,950	81,334	1.00	81,334
Coordinator I		5,618	53,515	1.00	53,515	51,169	52,021	1.00	52,021
Assistant Supervisor - MOW	646,624	598,851	79,032	7.00	553,224	553,224	79,032	7.00	553,225
Track Maintainer	479,205	734,803	61,246	13.00	796,198	796,198	61,246	13.00	796,201
Substation Maintainer/Apprentice	403,643	437,069	68,739	7.00	481,173	481,173	68,739	7.00	481,171
Power Maintainer/Apprentice	821,744	1,080,551	68,739	16.00	1,099,824	1,099,824	68,739	16.00	1,099,819
Signal Maintainer/Apprentice	1,064,465	1,014,126	67,811	16.00	1,084,976	1,084,976	67,811	16.00	1,084,974
Signal Maintainer/Apprentice			67,811	6.00	406,866	406,866	67,811	6.00	406,865
Maintenance of Way Laborer	781,303	479,336	61,434	6.00	368,604	368,604	61,434	6.00	368,606
Maintenance of Way Laborer		246,931	61,434	3.00	184,302	184,302	61,434	3.00	184,303
Field Technician/Apprentice	1,118,698	364,188							
MMIS/Clerk	114,801	125,432	57,507	1.00	57,507	57,507	57,507	1.00	57,507
Fringe Benefits	2,835,071	2,615,020			2,797,297	2,797,297			2,812,699
Workers' Compensation	13,267	257,225			300,000	150,000			358,000
Longevity Premium					118,071	118,071			134,593
Night & Shift Differential					61,394	61,394			61,394
Unscheduled Overtime	396,831	291,170			222,616	222,616			222,616
Unemployment					12,183	12,183			12,183
Sick & Vacation/Holiday Payout					27,827	16,752			28,253
Capitalized Labor/Fringe	(722,393)	(109,446)				(8,643)			
Total	\$ 8,813,845	\$ 9,129,083		89.00	\$ 9,679,419	\$ 9,443,577		92.00	\$ 10,045,427

BUD2 Materials & Services MAINTENANCE - RAIL MAINTENANCE OF WAY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional and Technical				\$ 6,000	\$ 4,000		0.06%
Contracted Maintenance - Landscaping			\$ 13,000	5,000	11,000	-15.38%	0.16%
Contracted Maintenance - Power Facility			4,400	2,000	4,000	-9.09%	0.06%
Contracted Maintenance - Signals	\$ 1,507	\$ 803	78,000	20,000	78,000	0.00%	1.16%
Contracted Maintenance - Track	211,249	213,587	184,588	190,000	186,000	0.76%	2.76%
Contracted Maintenance - OCS	5,371	35,491	28,000	28,000	28,000	0.00%	0.42%
Contracted Maintenance - Bridges	12,409	10,296	54,800	44,000	54,000	-1.46%	0.80%
Contracted Maintenance - Communications	22,612						0.00%
Contracted Maintenance - Substation		46,576	66,250	50,000	62,000	-6.42%	0.92%
Hillsboro Maintenance Agreement	10,855	103,444	10,000	10,000	10,000	0.00%	0.15%
Calibration & Tool Repair	15,563	9,818	18,000	10,000	18,000	0.00%	0.27%
Other Services	15,278	3,096	10,800	10,000	10,000	-7.41%	0.15%
Office Supplies	9,447	10,870	4,800	6,000	5,000	4.17%	0.07%
Computer Supplies	1,524	15		4,000	2,400		0.04%
Freight	576	3,422	2,400	6,000	3,200	33.33%	0.05%
Maintenance Materials - Outside Plant	83	2,335		600			0.00%
Cleaning Supplies - Fac/Eq Maint	97	472					0.00%
Small Hand Tools	33,290	61,303	16,000	36,000	18,000	12.50%	0.27%
Other Materials-Gen & Adm		12,130		4,000			0.00%
Inventory Adjustments				11,000			0.00%
Other Materials-Rev Eq Maint	41,918	22,879	23,000	24,000	24,000	4.35%	0.36%
Unreconciled Mastercard Expense		58		3,000			0.00%
Safety Supplies	39,165	49,277	22,000	33,000	24,000	9.09%	0.36%
Obsolete Inventory	2,333	7,244					0.00%
Maintenance Materials - Fare Equipment	8,103	8,309					0.00%
Maintenance Materials - Track	106,096	175,321	160,000	200,000	164,972	3.11%	2.45%
Maintenance Materials - Signals	203,204	363,883	155,300	140,000	156,853	1.00%	2.33%
Maintenance Materials - Communications	55,023	7,320		3,600			0.00%
Maintenance Materials - OCS	69,024	40,836	46,000	100,000	46,460	1.00%	0.69%
Maintenance Materials - Substations	26,242	97,081	30,000	55,000	30,300	1.00%	0.45%
Electrical Power (Propulsion)	4,663,387	5,103,173	5,156,000	5,400,000	5,328,500	3.35%	79.04%
Telephone	93,020	143,540	84,000	115,000	84,840	1.00%	1.26%

BUD2 Materials & Services MAINTENANCE - RAIL MAINTENANCE OF WAY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
PI/PD Expense	\$ 301,490	\$ 65,928		\$ (32,831)			0.00%
Dues & Subscriptions	210	499	\$ 300	800	\$ 300	0.00%	0.00%
Local Travel & Meetings	83	330	600	15,000	800	33.33%	0.01%
Education & Training	27,125	29,658	20,000	32,000	20,000	0.00%	0.30%
Out-of-Town Travel	33,887	12,508	10,000	8,000	10,000	0.00%	0.15%
Steel Bridge Maintenance Agreement	289,554	279,054	330,000	330,000	330,000	0.00%	4.90%
CDL Renewals	1,457	3,270	1,600	1,200	1,600	0.00%	0.02%
Employee Recognition	1,393	1,567	900	1,800	1,000	11.11%	0.01%
Rentals	218	2,408	24,000	20,000	24,000	0.00%	0.33%
	<u>\$ 6,302,793</u>	<u>\$ 6,927,801</u>	<u>\$ 6,554,738</u>	<u>\$ 6,892,169</u>	<u>\$ 6,741,225</u>	<u>2.85%</u>	<u>100.00%</u>

Department Summary MAINTENANCE - RAIL EQUIPMENT MAINTENANCE

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 16,855,678	\$ 21,057,493	\$ 21,821,699	\$ 23,058,672	\$ 23,865,191	9.36%	68.46%
Materials & Services	7,101,989	8,848,950	8,673,997	10,657,800	10,997,273	26.78%	31.54%
Total	\$ 23,957,667	\$ 29,906,443	\$ 30,495,696	\$ 33,716,472	\$ 34,862,464	14.32%	100.00%

Responsibilities:

The **Rail Equipment Maintenance** Department is responsible for maintenance of TriMet’s light rail vehicles (LRVs), including employee training, and provides vehicle maintenance technicians to Portland Streetcar.

Performance Measures:

- Maintain light rail vehicles in effectively “as new” condition, through progressive overhaul.
- On-time completion of preventive maintenance.

Activities:

- Preventive maintenance.
- Corrective maintenance.
- LRV fleet progressive overhaul program.
- LRV modifications for improvements in reliability/maintainability.
- Cleaning of MAX vehicles and shop facilities.
- Initial and recurrent training for classifications of LRV maintenance technicians and rail-specific training for LRV cleaners.
- Meet or exceed FTA State of Good Repair and Asset Management standards for light rail vehicles.
- Manage contracts for procurement of LRV maintenance materials, services and capital projects.
- Receive and commission additional LRVs to be delivered for future MAX extensions and service increases.
- On-going productivity improvement through front-line employee involvement.

BUD1 Personnel Services MAINTENANCE - RAIL EQUIPMENT MAINTENANCE

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Director, Rail Equipment Maintenance		\$ 103,539	\$ 107,500	1.00	\$ 107,500	\$ 111,128	\$ 112,629	1.00	\$ 112,629
Manager, Rail Equipment Maintenance	\$ 94,995	98,859	96,026	1.00	96,026	98,649	97,628	2.00	195,257
Manager, Rail Equipment Maintenance			90,344	1.00	90,344	71,597			
Manager, Maintenance Training & QA	97,070	101,553	101,000	1.00	101,000	96,768	95,923	1.00	95,923
Manager, Warranty Programs	85,454	91,315	88,504	1.00	88,504	89,976	90,270	1.00	90,270
Coordinator, Warranty Programs	8,077	62,607	60,630	1.00	60,630	64,248	65,371	1.00	65,371
Coordinator I	71,772	60,306	53,515	1.00	53,515	53,518	53,518	1.00	53,518
Supervisor, Engineering Training	153,023	169,068	81,537	2.00	163,074	167,949	84,763	2.00	169,525
Supervisor, Engineering Training	186,631	222,701	75,981	3.00	227,940	235,201	78,461	5.00	392,304
Supervisor, Rail Maintenance	445,500	317,047	81,439	5.00	407,195	411,174	82,842	4.00	331,368
Supervisor, Rail Maintenance	131,646	450,708	79,870	7.00	559,088	588,270	81,383	11.00	895,213
CAD Technician	57,490	65,057	63,378	1.00	63,378	64,348	64,542	1.00	64,542
Assistant Supervisor	576,875	410,279	72,032	6.00	432,192	432,192	72,032	6.00	432,192
Vehicle Maintainer	5,386,687	6,419,135	62,625	104.00	6,513,000	6,513,000	62,625	104.00	6,512,977
Vehicle Maintainer			62,625	4.00	250,500	250,500	62,625	8.00	500,998
LRV Body & Paint Technician							62,625	4.00	250,500
MMIS/Clerk	75,945	73,532	57,507	2.00	115,014	115,014	57,507	2.00	115,013
Vehicle Cleaner/Helper	428,900	147,990	58,524	4.00	234,096	234,096	58,524	4.00	234,096
Vehicle Cleaner/Helper	886,570	1,085,263	47,349	28.00	1,325,772	1,325,772	47,349	34.00	1,609,854
Janitor	99,567	100,552	49,012	3.00	147,036	147,036	49,012	3.00	147,036
Supervisor, Stores	68,122	75,936	70,399	1.00	70,399	72,854	73,345	1.00	73,345
Assistant Storekeeper	131,651	136,320	65,850	2.00	131,700	131,700	65,850	2.00	131,700
Partsman	220,610	301,695	62,732	2.00	125,464	125,464	62,732	2.00	125,464
Partsman							62,732	3.00	188,196
Vehicle Apprentice Mechanic	1,937,884	1,856,594	51,645	34.00	1,755,930	1,755,930	51,645	34.00	1,755,945
Vehicle Cleaner/Helper		349,266	58,524	6.00	351,144	351,144	58,524	6.00	351,144
Fringe Benefits	5,216,642	6,129,246			6,780,171	6,780,171			7,207,739
Workers' Compensation	138,732	207,444			310,000	210,000			360,000
Longevity Premium					295,513	295,513			312,945
Unscheduled Overtime	1,834,385	2,154,328			671,845	2,026,212			780,618
Tool Allowance					88,360	88,360			90,232
Night & Shift Differential					134,282	134,282			144,557
Unemployment					10,075	10,075			10,075
Sick & Vacation/Holiday Payout					61,013	6,531			64,645
Capitalized Labor/Fringe	(1,478,550)	(132,847)							
Total	\$ 16,855,678	\$ 21,057,493		221.00	\$ 21,821,699	\$ 23,058,672		243.00	\$ 23,865,191

BUD2 Materials & Services MAINTENANCE - RAIL EQUIPMENT MAINTENANCE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical	\$ 14,680	\$ 160	\$ 169,000	\$ 130,000	\$ 104,000	-38.46%	0.95%
Temporary Help-Trans Adm	46,422	42,297	4,824	1,200	1,200	-75.12%	0.01%
Calibration & Tool Repair	10,114	18,996	14,000	16,000	14,140	1.00%	0.13%
Contracted Maintenance	450	2,497	22,000	6,000	22,000	0.00%	0.20%
Laundry	58,530	81,042	102,000	102,000	109,600	7.45%	1.00%
Other Services	25,008	2,266	3,000	6,000	3,000	0.00%	0.03%
Other Services-Revenue Veh. Maint	46,727	6,248	18,000	12,000	18,000	0.00%	0.16%
Graphics Supplies	223	952	600	200	600	0.00%	0.01%
Office Supplies	23,151	21,866	10,000	26,000	14,000	40.00%	0.13%
Computer Supplies	32,590	26,079	6,000	11,000	7,200	20.00%	0.07%
Maint. Materials - LRV Overhaul	3,592,577	5,163,268	5,449,785	6,000,000	7,825,525	43.59%	71.12%
VT Maintenance Materials - Trolley	1,576						0.00%
Repair Materials - LRV Accident	24,868	12,431	31,000	39,000	26,000	-16.13%	0.24%
Repair Materials - LRV Vandalism	27,541	17,510	64,000	20,000	60,000	-6.25%	0.55%
Maint. Materials - Service Equip.	21,900	14,167		9,000			0.00%
Maint. Materials - LRVs	2,300,327	2,426,940	2,265,388	2,900,000	2,268,042	0.12%	20.62%
Freight	102,778	114,081	90,000	180,000	90,900	1.00%	0.83%
Equip/Furniture <\$5,000-Rev Eq Maint		228					0.00%
Equip/Furniture <\$5,000-Gen & Adm	753	25,731		8,000			0.00%
Shop Equipment	134,835	124,725	90,000	130,000	90,900	1.00%	0.83%
Cleaning Supplies	101,161	127,575	104,000	127,000	109,612	5.40%	1.00%
Small Hand Tools	48,228	76,659	53,000	88,000	53,530	1.00%	0.49%
Inventory Adjustments	58,652	(14,547)		190,000			0.00%
Other Materials - Transp Ad	1,492	2,792					0.00%
Other Materials - Rev Eq Maint	157,545	151,545	92,000	190,000	92,920	1.00%	0.84%
Unreconciled Mastercard Expense		(58)		5,000			0.00%
Safety Supplies	68,795	93,192	64,000	100,000	64,640	1.00%	0.59%
Obsolete Inventory	103,667	1,178		70,000			0.00%
Invoice Price Variance	(1,065)	(1,424)					0.00%
Average Cost Variance	(144)	(43,071)					0.00%
Maintenance Materials - Fare Equipment		182					0.00%
Telephone	7,435	10,170	6,400	10,000	6,464	1.00%	0.06%
Education & Training	4,596	3,417	4,800	20,000	4,800	0.00%	0.04%
Out-of-Town Travel	2,362	3,423	2,000	4,000	2,000	0.00%	0.02%

BUD2 Materials & Services MAINTENANCE - RAIL EQUIPMENT MAINTENANCE

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Fines and Penalties	\$ 1,250						
Freight		\$ 206					0.00%
Inventory Adjustments	71,379	328,953		\$ 250,000			0.00%
CDL Renewals	5,393	1,947	\$ 4,200	2,400	\$ 4,200	0.00%	0.04%
Employee Recognition	4,141	5,327	4,000	4,000	4,000	0.00%	0.04%
Rental	2,052			1,000			0.00%
	<u>\$ 7,101,989</u>	<u>\$ 8,848,950</u>	<u>\$ 8,673,997</u>	<u>\$ 10,657,800</u>	<u>\$ 10,997,273</u>	<u>26.78%</u>	<u>100.00%</u>

BUDGET PROGRESSION SCHEDULE - OPERATIONS - TRANSPORTATION & MAINTENANCE

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 862,145	\$ 1,207,527	\$ 2,017,174	Administration & Support	\$ 2,122,776	\$ 2,122,776	\$ 2,130,308
252,734	749,418	288,880	Personnel Services	375,547	375,547	375,547
			Materials & Services			
\$ 1,114,879	\$ 1,956,945	\$ 2,306,054	Department Total	\$ 2,498,323	\$ 2,498,323	\$ 2,505,855
\$ 104,407,260	\$ 113,605,741	\$ 115,241,498	Bus Transportation	\$ 121,366,256	\$ 121,366,256	\$ 120,537,870
2,260,535	1,390,969	2,580,192	Personnel Services	2,481,447	2,481,447	2,474,832
			Materials & Services			
\$ 106,667,795	\$ 114,996,710	\$ 117,821,690	Department Total	\$ 123,847,703	\$ 123,847,703	\$ 123,012,702
\$ 13,880,743	\$ 15,095,923	\$ 16,494,841	Field Operations	\$ 17,122,777	\$ 17,122,777	\$ 17,121,758
828,136	1,109,660	873,362	Personnel Services	2,476,616	2,476,616	2,210,637
			Materials & Services			
\$ 14,708,879	\$ 16,205,583	\$ 17,368,203	Department Total	\$ 19,599,393	\$ 19,599,393	\$ 19,332,395
\$ 1,438,691	\$ 1,556,386	\$ 1,535,005	Service Delivery	\$ 1,547,288	\$ 1,547,288	\$ 1,547,077
64,889	49,086	30,300	Personnel Services	30,603	30,603	30,603
			Materials & Services			
\$ 1,503,580	\$ 1,605,472	\$ 1,565,305	Department Total	\$ 1,577,891	\$ 1,577,891	\$ 1,577,680
\$ 1,203,758	\$ 1,354,525	\$ 1,299,908	Accessible Transportation Programs-LIFT	\$ 1,299,834	\$ 1,299,834	\$ 1,296,717
32,657,402	33,917,053	34,486,617	Personnel Services	35,685,354	35,685,354	35,685,354
			Materials & Services			
\$ 33,861,160	\$ 35,271,578	\$ 35,786,525	Department Total	\$ 36,985,188	\$ 36,985,188	\$ 36,982,071
\$ 321,699			Accessible Transportation Programs-MTP			
11,872,782			Personnel Services			
			Materials & Services			
\$ 12,194,481			Department Total			
\$ 17,464,385	\$ 21,034,143	\$ 21,419,367	Rail Transportation	\$ 21,259,910	\$ 21,259,910	\$ 21,258,839
320,645	166,888	586,200	Personnel Services	492,062	492,062	492,062
			Materials & Services			
\$ 17,785,030	\$ 21,201,031	\$ 22,005,567	Department Total	\$ 21,751,972	\$ 21,751,972	\$ 21,750,901

BUDGET PROGRESSION SCHEDULE - OPERATIONS - TRANSPORTATION & MAINTENANCE

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 1,639,645	\$ 1,519,130	\$ 1,611,797	Commuter Rail			
4,798,640	5,457,619	3,942,227	Personnel Services	\$ 1,584,658	\$ 1,584,658	\$ 1,584,531
			Materials & Services	4,338,543	4,338,543	4,332,544
\$ 6,438,285	\$ 6,976,749	\$ 5,554,024	Department Total	\$ 5,923,201	\$ 5,923,201	\$ 5,917,075
\$ 5,534,515	\$ 6,965,850	\$ 6,993,170	Streetcar			
4,231,946	7,272,030	7,524,245	Personnel Services	\$ 6,990,051	\$ 6,990,051	\$ 6,989,726
			Materials & Services	7,675,379	7,675,379	7,675,379
\$ 9,766,461	\$ 14,237,880	\$ 14,517,415	Department Total	\$ 14,665,430	\$ 14,665,430	\$ 14,665,105
\$ 27,492,105	\$ 29,043,596	\$ 32,829,662	Bus Maintenance			
22,785,253	19,102,470	23,433,088	Personnel Services	\$ 34,998,666	\$ 34,998,666	\$ 34,587,153
			Materials & Services	23,548,732	23,548,732	23,485,301
\$ 50,277,358	\$ 48,146,066	\$ 56,262,750	Department Total	\$ 58,547,398	\$ 58,547,398	\$ 58,072,454
\$ 7,826,126	\$ 8,966,080	\$ 8,665,833	Facilities Management			
7,762,986	8,270,624	8,189,677	Personnel Services	\$ 8,903,041	\$ 8,903,041	\$ 8,902,745
			Materials & Services	9,414,202	9,414,202	10,105,553
\$ 15,589,112	\$ 17,236,704	\$ 16,855,510	Department Total	\$ 18,317,243	\$ 18,317,243	\$ 19,008,298
\$ 8,813,845	\$ 9,129,083	\$ 9,679,419	Rail Maintenance of Way			
6,302,793	6,927,801	6,554,738	Personnel Services	\$ 10,068,775	\$ 10,068,775	\$ 10,045,427
			Materials & Services	6,741,225	6,741,225	6,741,225
\$ 15,116,638	\$ 16,056,884	\$ 16,234,157	Department Total	\$ 16,810,000	\$ 16,810,000	\$ 16,786,652
\$ 16,855,678	\$ 21,057,493	\$ 21,821,699	Rail Equipment Maintenance			
7,101,989	8,848,950	8,673,997	Personnel Services	\$ 23,863,645	\$ 23,863,645	\$ 23,865,191
			Materials & Services	10,897,273	10,897,273	10,997,273
\$ 23,957,667	\$ 29,906,443	\$ 30,495,696	Department Total	\$ 34,760,918	\$ 34,760,918	\$ 34,862,464
\$ 207,740,596	\$ 230,535,477	\$ 239,609,373	Division Total			
101,240,729	93,262,568	97,163,523	Personnel Services	\$ 251,127,677	\$ 251,127,677	\$ 249,867,342
			Materials & Services	104,156,983	104,156,983	104,606,310
\$ 308,981,325	\$ 323,798,045	\$ 336,772,896	Total Operations- Transportation & Maintenance	\$ 355,284,660	\$ 355,284,660	\$ 354,473,652



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Division Summary CAPITAL PROJECTS

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Division Total
	14/15	15/16					
Personnel Services	\$ 2,229,377	\$ 2,203,628	\$ 1,249,470	\$ 2,383,294	\$ 2,036,176	62.96%	46.81%
Materials & Services	1,745,421	2,173,396	2,287,612	2,042,587	2,313,417	1.13%	53.19%
Total	\$ 3,974,799	\$ 4,377,024	\$ 3,537,082	\$ 4,425,881	\$ 4,349,593	22.97%	100.00%

Page

Capital Projects Division	
Division Summary	CP-1
Administration	CP-2
Development & Operations Support	CP-5
Capital Program	CP-9
In-Street Transit Facilities Development	CP-12

Department Summary CAPITAL PROJECTS - ADMINISTRATION

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 324,265	\$ 375,469	\$ 580,523	\$ 314,414	\$ 571,878	-1.49%	74.54%
Materials & Services	77,083	94,828	327,124	233,753	195,316	-40.29%	25.46%
Total	\$ 401,348	\$ 470,297	\$ 907,647	\$ 548,167	\$ 767,194	-15.47%	100.00%

Responsibility:

The **Capital Projects** Division plans, designs, remodels and constructs high value transit projects. Work includes in-street (bus) facilities, operations and administrative facilities, bus garages, light rail operations bases and extensions to the light rail system. The division also manages improvements to existing TriMet facilities, implements opportunities for transit-supportive developments, and serves as the district’s landlord in managing its real property.

Activities:

- Perform scoping, direct preliminary and final design of capital projects performed by staff and consultants, manage construction and safety certifications.
- Deliver selected renovation of existing TriMet facilities as part of TriMet’s State of Good Repair efforts.
- Assist other TriMet divisions in project development and implementation of approved elements in the Capital Improvement Program.

Performance Measures:

- Perform scheduled deployments and maintenance of bus stops and transit stations.
- Deliver assigned capital program projects per agency budget, schedule minority business and safety objectives. Assist other divisions by providing requested engineering, project management and technical support.

BUD1 Personnel Services CAPITAL PROJECTS - ADMINISTRATION

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Executive Director, Capital Projects & Construction	\$ 184,895	\$ 232,004	\$ 188,028	1.00	\$ 188,028	\$ 177,677	\$ 178,212	1.00	\$ 178,212
Executive Administrative Assistant	55,686	64,229	62,712	1.00	62,712	64,772	65,603	1.00	65,603
Fringe Benefits	83,684	80,065			72,247	72,247			70,508
Non-Union Baseline Adjustment					255,792				256,024
Sick & Vacation/Holiday Payout					1,744				1,531
Capitalized Labor/Fringe		(829)				(282)			
Total	\$ 324,265	\$ 375,469		2.00	\$ 580,523	\$ 314,414		2.00	\$ 571,878

BUD2 Materials & Services CAPITAL PROJECTS - ADMINISTRATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Rail-Volution Conference	\$ 15,000	\$ 15,635	\$ 16,000	\$ 15,000	\$ 16,000	0.00%	8.19%
Printing Services		982	3,500	2,000	1,500	-57.14%	0.77%
Other Services, Genl & Admin	559	756	70,000	4,500		-100.00%	0.00%
Office, Other Supplies	184	12,224	35,000	40,000	31,000	-11.43%	15.87%
Other Materials	304	3,551	28,400	4,000		-100.00%	0.00%
Unreconciled Mastercard Expense				653			0.00%
Telephone		267	29,580	12,000		-100.00%	0.00%
Dues & Subscriptions	2,231	11,599	15,854	35,000	20,000	26.15%	10.24%
Local Travel & Meetings	336	2,253	17,000	1,100		-100.00%	0.00%
Education & Training	12,496	17,461	32,340	47,500	47,516	46.93%	24.33%
Out-of-Town Travel	40,165	23,495	77,350	70,000	77,200	-0.19%	39.53%
Fines and Penalties	4,929						0.00%
Employee Recognition	879	6,605	2,100	2,000	2,100	0.00%	1.07%
	<u>\$ 77,083</u>	<u>\$ 94,828</u>	<u>\$ 327,124</u>	<u>\$ 233,753</u>	<u>\$ 195,316</u>	<u>-40.29%</u>	<u>100.00%</u>

Department Summary CAPITAL PROJECTS - DEVELOPMENT & OPERATIONS SUPPORT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 1,456,761	\$ 955,633	\$ 668,947	\$ 2,068,880	\$ 1,464,298	118.90%	40.87%
Materials & Services	1,521,455	1,916,578	1,960,488	1,808,834	2,118,101	8.04%	59.13%
Total	\$ 2,978,216	\$ 2,872,211	\$ 2,629,435	\$ 3,877,714	\$ 3,582,399	36.24%	100.00%

Responsibility:

The **Development and Operations Support** Department provides responsive, cost-effective and comprehensive planning, design, construction and management of projects to maintain District facilities in a State of Good Repair and to improve customer and employee safety. It provides safe, visible and accessible bus stops along all bus lines, supports Rail Maintenance of Way, light rail vehicle maintenance and manages District leases.

Activities:

- Manage renovation of existing transit facilities, plan, prioritize, design, permit, construct and turn over improvements.
- Assist TriMet’s Operations and Maintenance divisions with service improvements.
- Provide engineering, scheduling and general technical support for Capital Improvement Program projects.
- Manage in-street facilities.
- Continue project development activities for the Division Transit Project.
- Continue outreach for Southwest Corridor Project, refine estimates for selected mode and communicate options. Manage consultant the design team. Complete and submit required elements to the Federal Transit Administration to enter the project development phase.
- Advance remaining elements of the Portland-Milwaukie Light Rail Project. Prepare for grant close-out in FY2019.

Performance Measures:

- Complete scheduled project development, engineering and construction activities per agency program.
- Meet district requirements for emergency civil and systems projects.
- Install 15-20 new bus stop shelters/bus stop signs in accordance with criteria.
- Advance Division Transit Project development. Develop detailed design and complete environmental review, apply for and receive rating from the Federal Transit Administration.
- Complete Draft Environmental Impact Statement for Southwest Corridor Project, receive permission to enter into Project Development Phase, adopt Locally Preferred Alternative.

BUD1 Personnel Services DEVELOPMENT & OPERATIONS SUPPORT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Managing Director, Design & Construction			\$ 167,023	1.00	\$ 208,367	\$ 170,178	\$ 170,809	1.00	\$ 170,809
Director, Southwest Corridor			150,000	1.00	190,330	152,908	153,489	1.00	153,489
Director, Project Development & Permitting			143,308	1.00	182,236	146,817	148,342	1.00	148,342
Director, Civil Construction			140,164	1.00	179,445	142,762	143,282	1.00	143,282
Director, Program Management			136,589	1.00	174,832	139,504	140,646	1.00	140,646
Director, Building Projects		\$ 112,888	112,420	1.00	147,824	116,135	118,032	1.00	118,032
Director, Station Projects	\$ 109,136	115,464	111,239	1.00	146,450	114,261	115,783	1.00	115,783
Sr Manager, Community Affairs & Communications			95,870	1.00	128,561	98,615	99,773	1.00	99,773
Manager, Design-Southwest Corridor			110,236	1.00	145,282	115,288	117,188	1.00	117,188
Manager, CP Vehicle Engineering	96,439	54,584	110,556	1.00	145,654	112,995	115,480	1.00	115,480
Manager, CP Rail Systems		112,023	110,607	1.00	146,245	111,834	114,521	1.00	114,521
Manager, In-Street Projects			104,027	1.00	138,555	105,342	105,605	1.00	105,605
Manager, Quality Assurance			98,238	1.00	131,317	100,787	102,061	1.00	102,061
Manager, Guideway			98,299	1.00	131,389	96,909	99,202	1.00	99,202
Manager, FTA & CP Programs			116,538	1.00	152,616	41,604	99,849	1.00	99,849
Manager, Stations			96,900	1.00	129,760	98,338	98,626	1.00	98,626
Manager, Real Property		95,543	90,713	1.00	122,559	94,375	95,870	1.00	95,870
Manager, Cost Estimating			87,771	1.00	119,135	90,920	92,015	1.00	92,015
Manager, Powell-Division		96,120	96,710	1.00	129,539	56,530	92,260	1.00	92,260
Manager, Community Affairs			81,142	1.00	111,419	83,325	83,762	1.00	83,762
Manager, CAD			98,299	1.00	131,389	81,264	81,517	1.00	81,517
Agency Architect			108,362	1.00	143,621	110,029	110,362	1.00	110,362
Engineer, Structural - Agency			105,000	1.00	139,188	108,552	110,290	1.00	110,290
Senior Program Scheduler			102,669	1.00	136,475	105,122	106,244	1.00	106,244
Cost Estimator II			72,973	1.00	101,913	74,024	74,234	1.00	74,234
Cost Estimator			62,858	1.00	90,139	34,125	58,500	1.00	58,500
Senior Project Manager, CP Vehicles			93,455	1.00	126,199	95,010	95,321	1.00	95,321
Senior Project Manager, CP Construction			88,705	1.00	120,222	91,416	92,850	1.00	92,850
Project Manager, CP Systems		279,959	92,065	4.00	496,530	382,013	96,857	4.00	387,428
Project Manager, CP Construction	267,228	564,497	78,754	12.00	1,303,687	828,474	82,244	12.00	986,932
Assistant Project Manager, CP Rail Signals			71,225	1.00	99,878	74,605	76,094	1.00	76,094
Assistant Project Manager, CP Vehicles			69,112	2.00	194,838	184,831	72,118	3.00	216,353
Assistant Project Manager, CP Construction			68,922	3.00	291,592	256,558	74,234	6.00	445,404
Assistant Project Manager, CP Construction			66,353	1.00	94,526	51,160	84,601	1.00	84,601
Building/Arch Project Delivery Lead			75,000	1.00	104,271	78,210	78,852	1.00	78,852
Engineer I	108,918	17,620							
Administrator, Public Arts		78,269	83,915	1.00	114,647	85,330	85,613	1.00	85,613

BUD1 Personnel Services DEVELOPMENT & OPERATIONS SUPPORT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Analyst, Business Systems			\$ 83,090	1.00	\$ 114,085	\$ 49,143			
Supervisor, Cost			69,831	1.00	98,255	72,658	\$ 73,780	1.00	\$ 73,780
Specialist, Project Control			60,944	1.00	87,912	63,257	64,300	1.00	64,300
Specialist, Administrative	\$ 44,957	\$ 47,256	48,135	5.00	365,019	240,076	49,961	5.00	249,806
Specialist, Administrative						47,198	50,003	1.00	50,003
Assistant, Administrative			42,071	3.00	197,838	30,883	45,565	1.00	45,565
Assistant, Administrative			39,978	0.50	30,165	20,396	40,955	0.50	20,478
Specialist, Property Acquisition & Relocation	55,597	79,802	76,345	2.00	211,673	157,033	79,151	2.00	158,302
Specialist, Safety Delivery		50,000	76,098	1.00	105,549				
Technician, CAD			69,749	1.00	98,159	11,333	68,000	1.00	68,000
Coordinator, Quality Assurance	112,034		83,988	1.00	114,732	85,140	85,370	1.00	85,370
Coordinator, Environmental Permits			79,915	1.00	109,992	81,818	82,629	1.00	82,629
Coordinator, Operating Projects			69,734	1.00	98,142	70,614	70,862	1.00	70,862
Coordinator, Operations Administration			67,309	1.00	95,320	69,770			
Coordinator, Project		56,641	67,141	1.00	95,124	70,340			
Project Coordinator, CP Construction			58,731	1.00	85,336	59,580	59,750	1.00	59,750
Coordinator, Community Affairs			68,644	1.00	96,873	73,924	74,980	1.00	74,980
Specialist, Community Affairs			54,813	1.00	80,776	46,949	49,239	1.00	49,239
Graphics Designer		16,461	56,000	1.00	82,157	57,068	57,283	1.00	57,283
Specialist Communications, Senior			52,645	1.00	78,252	55,321	56,930	1.00	56,930
Planner II	38,300		69,371	1.00	97,720	56,031	59,000	1.00	59,000
Fringe Benefits	549,268	869,882				2,420,676			2,373,402
Workers' Compensation	18,520	8,836			10,000				14,000
Uncapitalized Labor & Fringe	443,327	246,192			(10,930)				
Limited Term Employment					196,362	117,845			1,484,477
Sick & Vacation/Holiday Payout					69,341	49,977			69,655
Capitalized Labor/Fringe	(386,961)	(1,946,404)			(8,589,534)	(6,768,300)			(9,200,703)
Total	\$ 1,456,761	\$ 955,633		79.50	\$ 668,947	\$ 2,068,880		78.50	\$ 1,464,298

BUD2 Materials & Services CAPITAL PROJECTS - DEVELOPMENT & OPERATIONS SUPPORT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Legal	\$ 3,368	\$ 1,148		\$ 75			0.00%
Professional & Technical	390,003	101,001	\$ 137,403	125,000	\$ 201,951	46.98%	9.53%
State of Good Repair Program Consultant	45,538	24,548					0.00%
Willamette Trolley	20,000	20,000	30,000	30,000	45,000	50.00%	2.12%
Intergovernmental Transfers		164,393					0.00%
Contracted Maintenance - ROW Art			112,500	75,000	112,500	0.00%	5.31%
Shelter Services			191,327	110,000	185,000	-3.31%	8.73%
Printing Services	3,031	732	3,500	4,500	5,000	42.86%	0.24%
Other Services	16,877	11,994		8,000	20,000		0.94%
Office Supplies	3,697	4,508		7,500			0.00%
Equip/Furn < \$5,000-Gen & Adm				3,600			0.00%
Shelter Materials			50,000	25,000	115,000	130.00%	5.43%
Trash Containers			7,500	5,000		-100.00%	0.00%
Bus Stop Signs/Poles	986	218		500	10,000		0.47%
Unreconciled Mastercard Expense				1,203			0.00%
Other Materials	11,418	5,029			24,000		1.13%
Drafting Supplies	1,473	142	4,040	1,750		-100.00%	0.00%
Telephone	12,280	16,633		10,800	36,000		1.70%
Property Taxes	13,551	2,067	3,500	8,000	54,000	1442.86%	2.55%
Dues & Subscriptions	5,186	20,585		5,000			0.00%
Local Travel & Meetings	7,414	17,397		30,750	28,940		1.37%
Education & Training	555			1,622			0.00%
Fines and Penalties	1,270						0.00%
Bid Advertising	366	2,680	1,250	3,500	3,500	180.00%	0.17%
Special Events Services	45,134	5,109					0.00%
Special Event/Rail Project Expense	40,772	465,022	35,000	5,000	35,000	0.00%	1.65%
Lease Agreements	2,000			32,400			0.00%
Leases	896,536	1,053,372	1,384,468	1,314,634	1,242,210	-10.28%	58.66%
	<u>\$ 1,521,455</u>	<u>\$ 1,916,578</u>	<u>\$ 1,960,488</u>	<u>\$ 1,808,834</u>	<u>\$ 2,118,101</u>	<u>8.04%</u>	<u>100.00%</u>

Department Summary CAPITAL PROJECTS - CAPITAL PROGRAM

	Actual		Budget	Estimate	Budget	% Change	% of
	14/15	15/16	16/17	16/17	17/18	FY17 - FY18	Dept. Total
Personnel Services	\$	383,293					
Materials & Services							
Total	\$	383,293					

BUD1 Personnel Services CAPITAL PROJECTS - CAPITAL PROGRAM

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Director, Project Development & Permitting		\$ 147,715							
Director, Southwest Corridor		152,501							
Director, Civil Construction		148,802							
Director, Program Management		146,358							
Director, Community Affairs		143,851							
Manager, Quality Assurance		101,911							
Manager, Project Communications		90,680							
Manager, Community Affairs		83,355							
Specialist, Administrative		240,607							
Senior Estimator		90,366							
Cost Estimator		64,810							
Agency Architect		112,392							
Engineer V, Program Schedule		112,758							
Engineer V		211,618							
Engineer IV		576,900							
Engineer III		529,941							
Engineer II		255,173							
Engineer I		59,876							
Specialist, Senior CAD		70,295							
Community Affairs Representative		72,358							
Specialist, Communications		54,066							
Coordinator, Project		69,030							
Analyst, Business Systems		86,174							
Coordinator, Operations Administration		69,990							
Coordinator, Environmental Permits		82,271							
Fringe Benefits		1,464,915							
Overtime		158							
Capitalized Labor/Fringe		(4,855,578)							
Total		\$ 383,293							

BUD2 Materials & Services CAPITAL PROJECTS - CAPITAL PROGRAM

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Professional & Technical							
Total							

*This Department had no Materials & Services for Actual 15/16. This Page Left Intentionally Blank.

Department Summary CAPITAL PROJECTS - IN-STREET TRANSIT FACILITIES DEVELOPMENT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17 - FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 448,352	\$ 489,233					
Materials & Services	146,883	161,990					
Total	\$ 595,235	\$ 651,223					

BUD1 Personnel Services CAPITAL PROJECTS - IN-STREET TRANSIT FACILITIES DEVELOPMENT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Manager, In-Street Projects	\$ 101,407	\$ 107,436							
Community Affairs Specialist	48,146	56,416							
Planner II	65,033	73,088							
Coordinator, Operating Projects	65,092	72,451							
Engineer III	31,339								
Engineer I	25,163	49,308							
Fringe Benefits	120,481	135,888							
Capitalized Labor/Fringe	(8,309)	(5,354)							
Total	\$ 448,352	\$ 489,233							

BUD2 Materials & Services CAPITAL PROJECTS - IN-STREET TRANSIT FACILITIES DEVELOPMENT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Shelter Services	\$ 111,897	\$ 133,918					
Shelter Materials	26,122	23,632					
Trash Containers	8,864	4,440					
	\$ 146,883	\$ 161,990					

BUDGET PROGRESSION SCHEDULE - CAPITAL PROJECTS

Actual 14/15	Actual 15/16	Adopted 16/17		Proposed 17/18	Approved 17/18	Adopted 17/18
\$ 324,265	\$ 375,469	\$ 580,523	Administration			
77,083	94,828	327,124	Personnel Services	\$ 520,716	\$ 520,716	\$ 571,878
			Materials & Services	195,316	195,316	195,316
\$ 401,348	\$ 470,297	\$ 907,647	Department Total	\$ 716,032	\$ 716,032	\$ 767,194
			Development & Operations Support			
\$ 1,456,761	\$ 955,633	\$ 668,947	Personnel Services	\$ 1,564,220	\$ 1,564,220	\$ 1,464,298
1,521,455	1,916,578	1,960,488	Materials & Services	2,098,101	2,098,101	2,118,101
\$ 2,978,216	\$ 2,872,211	\$ 2,629,435	Department Total	\$ 3,662,321	\$ 3,662,321	\$ 3,582,399
	\$ 383,293		Capital Program			
			Personnel Services			
			Materials & Services			
	\$ 383,293		Department Total			
\$ 448,352	\$ 489,233		In-Street Transit Facilities Development			
146,883	161,990		Personnel Services			
			Materials & Services			
\$ 595,235	\$ 651,223		Department Total			
\$ 2,229,377	\$ 2,203,628	\$ 1,249,470	Division Total	\$ 2,084,936	\$ 2,084,936	\$ 2,036,176
1,745,421	2,173,396	2,287,612	Personnel Services	2,293,417	2,293,417	2,313,417
			Materials & Services			
\$ 3,974,799	\$ 4,377,024	\$ 3,537,082	Total Capital Projects	\$ 4,378,353	\$ 4,378,353	\$ 4,349,593



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CIP RESOURCES

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	State, local government & private contributions	\$ 1,044,467	\$ 1,213,766	\$ 7,179,881	\$ 5,594,798	\$ 5,268,212
2.	Federal Transit Administration grants, programmed	6,671,969	7,216,868	7,800,161	5,126,129	51,650,445
3.	Revenue Bond Proceeds		71,885,000	33,076,607	18,806,933	61,790,513
4.	Operating resources dedicated for capital*	65,384,128	19,836,420	109,015,667	61,095,083	84,376,394
5.	Total CIP Resources	\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	\$ 90,622,943	\$ 203,085,564

* Line included for information only. Operating resources are drawn on General Fund Resources.

CIP REQUIREMENTS

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% of Total Requirements
1.	Public Affairs Division	\$ 572,840	\$ 2,446,312	\$ 8,127,404	\$ 2,505,067	\$ 2,233,877	1.10%
2.	Safety & Security Division	2,140,636	2,592,344	8,797,560	3,547,826	20,902,392	10.29%
3.	Information Technology Division	4,406,141	7,629,762	13,978,046	4,216,503	12,493,210	6.15%
4.	Finance & Administration Division	6,263,553	16,963,036	19,927,172	2,752,752	15,456,391	7.61%
5.	Legal Services Division	5,000	41,839	300,000	130,593	425,000	0.21%
6.	Operations Division	49,887,817	55,061,484	63,989,560	47,979,891	78,348,487	38.58%
7.	Capital Projects Division	9,824,577	15,417,277	41,952,574	29,490,311	73,226,207	36.06%
8.	Total CIP Requirements	\$ 73,100,564	\$ 100,152,054	\$ 157,072,316	\$ 90,622,943	\$ 203,085,564	100.00%

Project	External Contribution	External Carryover	TriMet Contribution	TriMet Carryover	Revenue Bonds	FY2018 Total	Notes
Public Affairs Division							
Planning & Policy							
Bike & Ride eFare Integration			\$ 64,611	\$ 62,815		\$ 127,426	State 5311 Formula Federal STP & CMAQ State Connect Oregon V
Bike to Transit Facilities			26,523			26,523	
Bus On-Street Layover Investments				25,000		25,000	
Downtown Layover Facility	\$ 81,654		9,346			91,000	
East Portland Transportation to Transit: Bike parking	41,080	\$ 297,387	4,702	34,037		377,206	
Westside Bike & Rides	160,000	1,044,638	40,000	116,071		1,360,709	
Total Planning & Policy	\$ 282,734	\$ 1,342,025	\$ 145,182	\$ 237,923		\$ 2,007,864	
Customer Experience							
Customer Support Facilities & Equipment			\$ 55,000	\$ 21,013		\$ 76,013	
Transit Tracker Displays			150,000			150,000	
Total Customer Experience			\$ 205,000	\$ 21,013		\$ 226,013	
Total Public Affairs Division	\$ 282,734	\$ 1,342,025	\$ 350,182	\$ 258,936		\$ 2,233,877	
Safety & Security Division							
Safety, Security, Environmental Services & Transportation Training							Federal Transit Security 2017 Bond Proceeds
CCTV Cameras (Networked)	\$ 850,000		\$ 227,774			\$ 1,077,774	
CCTV Cameras (Vehicle Borne)			2,678,941	\$ 2,247,649		4,926,590	
eCitation				231,509		231,509	
MAX Intrusion Detection				119,557		119,557	
Operator Training Equipment			125,000	50,000		175,000	
Rail Safety Enhancements			2,000,071	1,283,293		3,283,364	
Rail Yard Fence Line and Intrusion Detection			185,900	494,839		680,739	
Relocate TriMet Transit Police					\$ 9,878,978	9,878,978	
Roadway Workers Protection Plan - Technology			100,000	62,000		162,000	
Transit Police South Precinct Expansion			100,000	26,881		126,881	
Vehicle Intrusions			240,000			240,000	
Total Safety, Security, Environmental Services & Transportation Training	\$ 850,000		\$ 5,657,686	\$ 4,515,728	\$ 9,878,978	\$ 20,902,392	
Total Safety & Security Division	\$ 850,000		\$ 5,657,686	\$ 4,515,728	\$ 9,878,978	\$ 20,902,392	

Project	External Contribution	External Carryover	TriMet Contribution	TriMet Carryover	Revenue Bonds	FY2018 Total	Notes
Information Technology Division							
Information Technology							
Alerts			\$ 53,337			\$ 53,337	
ATP Information Systems (BDS)				\$ 131,250		131,250	
Bus Dispatch Replacement				3,881,370		3,881,370	
Communication Environment Replacement			140,500	196,946		337,446	
Control Tools			39,961			39,961	
Data Communications - Cable Plant			130,000	237,218		367,218	
Data Communications Systems Replacement			874,200	100,863		975,063	
Desktop Computing Replacement			612,855			612,855	
Exchange 2010 Upgrade			110,942			110,942	
Field Operations Coordinators Event Planning			3,150			3,150	
MMIS Data Devices for REM and FM			185,785			185,785	
Office 2016 Updgrade				25,000		25,000	
Open Trip Planner	\$ 349,000	\$ 365,000	40,000	145,288		899,288	Federal Section 5312/Metro/Local
Oracle Inventory Impl. & Parts Catalog			129,562	233,920		363,482	
IT Security Systems Replacement			70,000			70,000	
Rail Operations Optimization Technology (ROOT)			73,037	2,270,005		2,343,042	
Radio & Microwave Communication Equipment			10,000	77,975		87,975	
Radio Tower Battery Backup Replacement			60,000			60,000	
Servers Replacement			897,500	500,000		1,397,500	
Turn by Turn Navigation			508,546			508,546	
Voice Systems Replacement			40,000			40,000	
Total Information Technology	\$ 349,000	\$ 365,000	\$ 3,979,375	\$ 7,799,835		\$ 12,493,210	
Total Information Technology Division	\$ 349,000	\$ 365,000	\$ 3,979,375	\$ 7,799,835		\$ 12,493,210	
Finance & Administration Division							
Budget & Grants Administration							
TAM - Transit Asset Management			\$ 500,000	\$ 397,435		\$ 897,435	
Total Budget & Grants Administration			\$ 500,000	\$ 397,435		\$ 897,435	
Fare Revenue							
Communications Equipment Replacement				\$ 43,500		\$ 43,500	
Electronic Fare System					\$ 14,515,456	14,515,456	2015/2017 Bond Proceeds
Total Fare Revenue				\$ 43,500	\$ 14,515,456	\$ 14,558,956	
Total Finance & Administration Division			\$ 500,000	\$ 440,935	\$ 14,515,456	\$ 15,456,391	
Legal Services Division							
Legal Services							
Information Governance Initiative			\$ 425,000			\$ 425,000	
Total Legal Services			\$ 425,000			\$ 425,000	
Total Legal Services Division			\$ 425,000			\$ 425,000	

Project	External Contribution	External Carryover	TriMet Contribution	TriMet Carryover	Revenue Bonds	FY2018 Total	Notes
Operations Division							
ATP-LIFT							
ATP Shop Equipment			\$ 45,000	\$ 40,000		\$ 85,000	
LIFT Automated Customer Information		\$ 89,730	200,000	10,270		300,000	State STF Discretionary
ATP Fleet Expansion/Replacement	\$ 1,051,915		1,981,911	676,093		3,709,919	State 5310 Formula
Total ATP-LIFT	\$ 1,051,915	\$ 89,730	\$ 2,226,911	\$ 726,363		\$ 4,094,919	
Commuter Rail							
WES ROW Maintenance Project (Track)			\$ 858,587	\$ 945,539		\$ 1,804,126	
WES Vehicle & Shop Equipment Replacement			237,875	221,467		459,342	
Total Commuter Rail			\$ 1,096,462	\$ 1,167,006		\$ 2,263,468	
Bus Maintenance							
15 Expansion Low Floor 40' Buses (FY2018 order)					\$ 7,790,967	\$ 7,790,967	2017 Bond Proceeds
42 Replacement 40' Buses (FY2018 order)	\$ 2,877,416				18,172,421	21,049,837	Federal Section 5339(a)/2017 Bonds
33 Replacement Low Floor 40' Buses (FY2017 order)				\$ 449,591		449,591	
Bus Shop Equip Repl/Repair > \$5,000			\$ 505,327	250,000		755,327	
Non-Revenue Vehicles > \$5,000			1,987,651	400,000		2,387,651	
Storeroom Master Plan, Reonovations & Equipment			285,000	97,400		382,400	
Total Bus Maintenance	\$ 2,877,416		\$ 2,777,978	\$ 1,196,991	\$ 25,963,388	\$ 32,815,773	

Project	External Contribution	External Carryover	TriMet Contribution	TriMet Carryover	Revenue Bonds	FY2018 Total	Notes
Operations Division (continued)							
Facilities Management							
Blue & Red Line Stations Tactile Pavers Replacement (ADA)			\$ 428,522	\$ 44,287		\$ 472,809	
Buildings Exterior Painting			247,135	90,400		337,535	
Buildings Interior Painting			887,413			887,413	
Bus Maintenance Bathrooms Refurbishment			1,181,260			1,181,260	
Bus Maintenance Lunch Rooms Refurbishment			234,620			234,620	
Bus Maintenance Window Systems Replacements			1,032,126	648,483		1,680,609	
Center Admin Cooling Tower/ Reserve Replacement				472,104		472,104	
Center Admin Money Room & Spotter Shack				46,744		46,744	
Center Maintenance Supervisor Office & Unit Remodel/Relocation			658,250			658,250	
Center Street Bike Shelter Replacement				72,097		72,097	
Cleveland Crew Room Renovation				364,002	\$ 2,599,069	2,963,071	2017 Bond Proceeds
Elevator End of Life Program			1,316,659	1,703,401		3,020,060	
Elmonica M4E Utility Relocation			73,890			73,890	
Elmonica Maint. - Add Restroom Capacity			39,616			39,616	
Elmonica Shop Railing Repainting			59,100			59,100	
End-of-Route Permanent Operator Restroom				417,338		417,338	
Facilities Components Replacements & Improvements			1,328,075	67,186		1,395,261	
Facility System Remodel				171,451		171,451	
Gateway ATC Vehicle Access Gate Replacement				2,853		2,853	
Gateway Garage Stairwell Security Enclosure			61,118			61,118	
Heavy Concrete Maintenance Program			200,000			200,000	
HVAC Elmonica East Shop Air - Heat Improvements			268,240			268,240	
HVAC Elmonica Shop Welding Area Ventilation			134,800			134,800	
Jackson Terminus Landscape Rehab				7,500		7,500	
MAX Platform RP Valve Retrofits			179,725	46,476		226,201	
Merlo Transportation Interior Refurbishment				158,157		158,157	
Nela HVAC Control Replacement				455,312		455,312	
Platform Non-Skid Vault Lids Replacement				47,655		47,655	
Platform End of Life Refurbishing			60,000			60,000	
Powell LIFT Relocation				926,035	8,365,807	9,291,842	2017 Bond Proceeds
Powell Master Plan			2,649,730	4,014,813		6,664,543	
Ruby Junction Exterior Lighting Improvements			156,590			156,590	
TriMet Ticket Office Upgrades			94,245			94,245	
Washington Park - Finishes & Landscaping				681,796		681,796	
Washington Park Station Water Intrusion Analysis			187,350			187,350	
WES Facility Stormwater Quality Compliance			47,959			47,959	
Total Facilities Management			\$ 11,526,423	\$ 10,438,090	\$ 10,964,876	\$ 32,929,389	

Project	External Contribution	External Carryover	TriMet Contribution	TriMet Carryover	Revenue Bonds	FY2018 Total	Notes
Operations Division (continued)							
Rail Maintenance of Way							
MAX System Improvement Project				\$ 104,000		\$ 104,000	
MOW Electrification & Signals			\$ 1,110,000			1,110,000	
MOW Track & Structures Replacement			1,880,000	361,500		2,241,500	
MOW - Tools, Vehicle, Equipment			428,655			428,655	
MOW Equipment <\$5,000			51,662			51,662	
Total Rail Maintenance of Way			\$ 3,470,317	\$ 465,500		\$ 3,935,817	
Rail Equipment Maintenance							
Light Rail Shop Equipment			\$ 1,967,318			\$ 1,967,318	
Rail Maintenance Equipment			341,803			341,803	
Total Rail Equipment Maintenance			\$ 2,309,121			\$ 2,309,121	
Total Operations Division	\$ 3,929,331	\$ 89,730	\$ 23,407,212	\$ 13,993,950	\$ 36,928,264	\$ 78,348,487	
Capital Projects Division							
Development & Operations Support							
ADA Requirements/Enhancements			\$ 155,871			\$ 155,871	
Center Street Campus Master Plan				\$ 64,063		64,063	
Barbur-99W Corridor Safety & Access to Transit	\$ 239,805	\$ 23,571		90,429		353,805	ODOT/Local
Blue Line Station Rehab			3,454,340	291,692		3,746,032	
Bus On-Street Related Maintenance			100,000	68,920		168,920	
Bus Stop Development			800,000			800,000	
Division Transit Project	7,673,854		2,589,170			10,263,024	CMAQ/ODOT/Local
Highway 8 Corridor Safety & Access to Transit				196,770		196,770	
Hogan Operations Facility					\$ 467,815	467,815	2017 Bond Proceeds
MAX Red Line Extension to Fairplex			579,189	242,559		821,748	
Low-No Zero Emission Bus Project	1,700,000		300,000			2,000,000	Federal Section 5339(c)/Local
Portland-Milwaukie Light Rail Project	23,801,300					23,801,300	Federal Section 5309 New Starts
Positive Train Control			2,700,000	287,851		2,987,851	
Powell-Division Corridor Safety & Access to Transit	83,959	892,303	9,610	102,128		1,088,000	Federal STP
Rail Reliability - LRT System Improvements			4,065,232	1,187,577		5,252,809	
Southwest Corridor Project	15,000,000	87,558	975,336	436,980		16,499,874	CMAQ
Steel Bridge Transit Improvements			846,772	1,376,125		2,222,897	
WES RDCs			1,650,000			1,650,000	
Willamette Shore Trolley		208,487		476,941		685,428	Local
Total Development & Operations Support	\$ 48,498,918	\$ 1,211,919	\$ 18,225,520	\$ 4,822,035	\$ 467,815	\$ 73,226,207	
Total Capital Projects Division	\$ 48,498,918	\$ 1,211,919	\$ 18,225,520	\$ 4,822,035	\$ 467,815	\$ 73,226,207	
Total CIP Requirements	\$ 53,909,983	\$ 3,008,674	\$ 52,544,975	\$ 31,831,419	\$ 61,790,513	\$ 203,085,564	

CIP - PUBLIC AFFAIRS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Bike & Ride eFare Integration			\$ 64,610	\$ 1,795	\$ 64,611	0.00%	2.89%
Bike Parking Modernization: Strategic Update	\$ 172,416	\$ 264,565					0.00%
Bike Parking: East Portland Active Transport.					45,782		2.05%
Bike to Transit Facilities	16,315	26,041	25,750	25,750	26,523	3.00%	1.19%
Bus On-Street Layover Investments			50,000			-100.00%	0.00%
Customer Support Facilities & Equipment	42,935	166,096	55,000	33,987	55,000	0.00%	2.46%
Downtown Layover Facility				1,897	91,000		4.07%
East Portland Access to Employment & Ed.			1,556,321			-100.00%	0.00%
LED Digital Display Replacement			150,000			-100.00%	0.00%
Orenco Bike & Ride		45,797		42,944			0.00%
Powell-Division Corridor	297,621	1,617,237	3,400,000	1,825,251		-100.00%	0.00%
Transit Tracker Displays	2,888	95,360			150,000		6.71%
Westside Bike & Rides	40,665	231,216	1,215,576	54,867	200,000	-83.55%	8.95%
							0.00%
Carryover:							0.00%
Bike & Ride eFare Integration					62,815		2.81%
Bike Parking: East Portland Active Transport.			400,000	68,576	331,424	-17.14%	14.84%
Bus On-Street Layover Investments					25,000		1.12%
Customer Support Facilities & Equipment					21,013		0.94%
East Portland Access to Employment & Ed.			178,128			-100.00%	0.00%
LED Digital Display Replacement			175,000			-100.00%	0.00%
Transit Tracker Displays			557,019	150,000		-100.00%	0.00%
Westside Bike & Rides			300,000	300,000	1,160,709	286.90%	51.97%
	\$ 572,840	\$ 2,446,312	\$ 8,127,404	\$ 2,505,067	\$ 2,233,877	-72.51%	100.00%

CIP - SAFETY & SECURITY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
All Facilities Maintenance Environmental	\$ 57,712	\$ 132,011	\$ 331,190	\$ 331,190		-100.00%	0.00%
CCTV Cameras (Networked)	1,000,322	234,091	740,000	308,523	\$ 1,077,774	45.65%	5.16%
CCTV Cameras (Vehicle Borne)		1,497,299	2,365,642	117,993	2,678,941	13.24%	12.82%
E-Citation	44,096	29,503	131,824			-100.00%	0.00%
MAX Intrusion Detection System		21,379					0.00%
Merlo UST Replacement	300,984	1,993					0.00%
Operator Training Equipment					125,000		0.60%
Orenco Station Platform - Ped. Crossing Imps.	446,971	70,601					0.00%
Rail Safety Enhancements	70,552	377,593	2,000,000	701,149	2,000,071	0.00%	9.57%
Rail Yard Fence Line and Intrusion Detection		5,159	348,494		185,900	-46.66%	0.89%
Relocate TriMet Transit Police			306,609	403,641	9,878,978	3122.01%	47.24%
Roadway Workers Protection Plan - Technology		5,878	200,000		100,000	-50.00%	0.48%
Safety Tracking Software	37,582	42,201					0.00%
See Something Say Something App			90,900			-100.00%	0.00%
Storm Water UIC Permit	39,270	46,410	60,000	62,260		-100.00%	0.00%
System Security Improvements	99,727	12,449					0.00%
TRACS - Door & Gate Readers	43,420	55,298	30,000	30,000		-100.00%	0.00%
Transit Police South Precinct Expansion		19,100	48,269	21,388	100,000	107.17%	0.48%
Vehicle Intrusions					240,000		1.15%
Willow Creek Security Improvements		41,379					0.00%
Carryover:							0.00%
All Facilities Maintenance Environmental			25,000	25,000		-100.00%	0.00%
CCTV Cameras (Networked)			164,200	164,200		-100.00%	0.00%
CCTV Cameras (Vehicle Borne)			259,000	259,000	2,247,649	767.82%	10.75%
E-Citation			119,982	2,636	231,509	92.95%	1.11%
MAX Intrusion Detection System			199,000	79,443	119,557	-39.92%	0.57%
Operator Training Equipment					50,000		0.24%
Rail Safety Enhancements			628,500	628,500	1,283,293	104.18%	6.14%
Rail Yard Fence Line and Intrusion Detection			240,000	93,655	494,839	106.18%	2.37%
Roadway Workers Protection Plan - Technology			125,000	52,473	62,000	-50.40%	0.30%
See Something Say Something App			133,950			-100.00%	0.00%
Transit Police South Precinct Expansion					26,881		0.13%
Willow Creek Security Improvements			250,000	266,775		-100.00%	0.00%
	\$ 2,140,636	\$ 2,592,344	\$ 8,797,560	\$ 3,547,826	\$ 20,902,392	137.59%	100.00%

CIP - INFORMATION TECHNOLOGY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Alerts					\$ 53,337		0.43%
ATP-LIFT MDT Dispatch & Communication System	\$ 95,008	\$ 49,397					0.00%
Bus Dispatch Replacement	1,996,207	4,818,509	\$ 7,385,000	\$ 1,431,050		-100.00%	0.00%
Communication Environment Replacement	131,361	277,286	255,250	58,304	140,500	-44.96%	1.12%
Control Tools					39,961		0.32%
Data Communications - Cable Plant	60,455	44,936	150,000		130,000	-13.33%	1.04%
Data Communications Systems Replacement	682,001	731,806	586,300	545,437	874,200	49.10%	7.00%
Desktop Computing Replacement	433,526	531,127	577,600	577,600	612,855	6.10%	4.91%
Digital Sign CPU Retrofit	95,680						0.00%
Exchange 2010 Upgrade			110,942	160,942	110,942	0.00%	0.89%
Field Operations Coordinators Event Planning			3,000	3,000	3,150	5.00%	0.03%
IT Security Systems Replacement	85,409	83,082			70,000		0.56%
MMIS Data Devices for REM and FM			109,000			-100.00%	0.00%
MMIS Data Devices for REM and FM (capitalized labor)	74,956	48,331	86,680	23,286	185,785	114.33%	1.49%
Office 2016 Upgrade			516,480	476,990		-100.00%	0.00%
Open Trip Planner				62,712	389,000		3.11%
Operator Self Service (capitalized labor)	10,986						0.00%
Oracle Inventory Impl. & Parts Catalog	26,310	148	217,751		129,562	-40.50%	1.04%
POS/POD Reduced Fare (capitalized labor)	57,925						0.00%
Radio & Microwave Communication Equipment	249,289	77,834	10,000		10,000	0.00%	0.08%
Radio Tower Battery Backup Replacement					60,000		0.48%
Rail Operations Optimization Technolgoy (ROOT)			1,067,360		73,037	-93.16%	0.58%
Self Service Manager	69,930	2,970					0.00%
Servers Replacement	168,659	859,536	493,000		897,500	82.05%	7.18%
Single Sign-On	6,933						0.00%
TimeClock Replacement	30,691						0.00%
Turn by Turn Navigation					508,546		4.07%
Voice Systems Replacement	130,815	104,800	40,000	40,590	40,000	0.00%	0.32%

CIP - INFORMATION TECHNOLOGY

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Carryover:							
ATP-LIFT MDT Dispatch & Communication System			\$ 150,000	\$ 18,750	\$ 131,250	-12.50%	1.05%
Bus Dispatch Replacement					3,881,370		31.07%
Communication Environment Replacement					196,946		1.58%
Data Communications - Cable Plant			94,255	7,037	237,218	151.68%	1.90%
Data Communications Systems Replacement			60,000	60,000	100,863	68.11%	0.81%
Office 2016 Upgrade					25,000		0.20%
Open Trip Planner					510,288		4.08%
Oracle Inventory Impl. & Parts Catalog			99,852	83,683	233,920	134.27%	1.87%
Radio & Microwave Communication Equipment			200,000	111,191	77,975	-61.01%	0.62%
Rail Operations Optimization Technolgoy (ROOT)			1,265,576	62,931	2,270,005	79.37%	18.17%
Servers Replacement			500,000	493,000	500,000	0.00%	4.00%
	\$ 4,406,141	\$ 7,629,762	\$ 13,978,046	\$ 4,216,503	\$ 12,493,210	-10.62%	100.00%

CIP - FINANCE & ADMINISTRATION

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Asset Management		\$ 2,831	\$ 800,000	\$ 402,565		-100.00%	0.00%
Budget Module		394,012	398,300	398,300		-100.00%	0.00%
Electronic Fare System	\$ 6,036,766	15,400,556	4,045,725		\$ 695,373	-82.81%	4.50%
Fare Equipment Replacement		53,554	43,500			-100.00%	0.00%
Finance & Admin Sys/Agency Copier Cap Lease	177,941	340					0.00%
Finance/Procurement Digital Imaging System	7,996						0.00%
MAX Validators Replacement	45,600		15,900	15,900		-100.00%	0.00%
Office Equipment		126,942		17,119			0.00%
Reorder Point Planning	(23,750)						0.00%
TAM - Transit Asset Management					500,000		3.23%
TriMet Ticket Office Point of Sale Upgrade				7,100			0.00%
TVM Conduit Replacement		148,686					0.00%
TVM Pedestals		836,115					0.00%
TVM System - Sensitive Info. Security	19,000						0.00%
Carryover:							0.00%
Asset Management			300,000	300,000	397,435	32.48%	2.57%
Budget Module			30,000	30,000		-100.00%	0.00%
Electronic Fare System			13,666,747	1,581,768	13,820,083	1.12%	89.42%
Fare Equipment					43,500		0.28%
TVM Pedestals			627,000			-100.00%	0.00%
	\$ 6,263,553	\$ 16,963,036	\$ 19,927,172	\$ 2,752,752	\$ 15,456,391	-22.44%	100.00%

CIP - LEGAL SERVICES

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Information Governance Initiative	\$ 5,000	\$ 41,839	\$ 170,000	\$ 593	\$ 425,000	150.00%	100.00%
Carryover: Information Governance Initiative			130,000	130,000		-100.00%	0.00%
	\$ 5,000	\$ 41,839	\$ 300,000	\$ 130,593	\$ 425,000	41.67%	100.00%

CIP - OPERATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Additional CAD/AVL Equipment	\$ 556,944						0.00%
Asphalt Pavement Maintenance Program			\$ 212,200	\$ 132,695		-100.00%	0.00%
ATP Fleet Expansion/Replacement	2,343,531	\$ 4,721,117	3,274,773	2,598,680	\$ 3,033,826	-7.36%	3.87%
ATP NW Nela Maintenance	21,046						0.00%
ATP Shop Equipment			22,000		45,000	104.55%	0.06%
Blue & Red Line Stations Tactile Pavers Replacement (ADA)			143,006	78,719	428,522	199.65%	0.55%
Building Area & Components Layover	25,163	15,135					0.00%
Building Area/Components Replacement	138,426	836,262			247,135		0.32%
Buildings Interior Painting			150,000		887,413	491.61%	1.13%
Bus Hoist Replacements	424,219	627,953	1,532,868	814,503		-100.00%	0.00%
Bus Maintenance Bathrooms Refurbishment					1,181,260		1.51%
Bus Maintenance Lunch Rooms Refurbishment					234,620		0.30%
Bus Maintenance Window Systems Replacement			666,400	17,917	1,032,126	54.88%	1.32%
Bus Shop Equip Repl/Repair > \$5,000	251,838	77,535	475,957	191,792	505,327	6.17%	0.64%
Bus Transit Center and Park & Rides Maintenance	2,378						0.00%
Center Admin Cooling Tower/Reserve Replacement			524,493	52,389		-100.00%	0.00%
Center Admin Money Room & Spotter Shack			150,000	103,256		-100.00%	0.00%
Center HVAC Make-Up Air Unit 3 Replacement			56,000	839		-100.00%	0.00%
Center Maint Battery Room Ventilation	138,193	70,196					0.00%
Center Maintenance - Operations Projects				149,902			0.00%
Center Maintenance Supervisor Office & Unit Remodel/Relocation					658,250		0.84%
Center Street Bike Shelter Replacement		11,016	69,237			-100.00%	0.00%
Center Street Maintenance NRV Roof			78,000	78,000		-100.00%	0.00%
Cleveland Crew Room Renovation		38,298	500,000	135,998	2,599,069	419.81%	3.32%
Concession Services Development - Beaverton		17,281					0.00%
Electrical Equipment & System Replacements		770					0.00%
Elevator End of Life Program	2	471,383	1,618,075		1,316,659	-18.63%	1.68%
Elmonica Facility Non-Environmental	207,643	6,774					0.00%
Elmonica M4E Utility Relocation					73,890		0.09%
Elmonica Maint. - Add Restroom Capacity					39,616		0.05%
Elmonica Shop Railing Repainting					59,100		0.08%
End-of-Route Permanent Operator Restroom	23,841	75,559	500,000	82,662		-100.00%	0.00%
Facilities Components Replacements & Improvements			1,511,084	1,343,743	1,328,075	-12.11%	1.70%
Facilities Industrial Process Evaluation			80,000			-100.00%	0.00%
Facility System Remodel	15,774	118,542					0.00%
Fixed Route: 4 Replacement Hybrid 40' Buses (spare parts)		2,852,502	259,470	259,470		-100.00%	0.00%
Fixed Route: Expansion Fixed Route Buses (Enhancement)			5,925,131	5,925,131	7,790,967	31.49%	9.94%
Fixed Route: Expansion Low Floor Buses - Cap./Rel. (FY17)			3,037,088	3,037,088		-100.00%	0.00%

CIP - OPERATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Fixed Route: Fleet Expansion/Replacement		\$ 36,273,158					0.00%
Fixed Route: Replacement Low Floor 40' Buses			\$ 16,142,205	\$ 15,692,614	\$ 21,049,837	30.40%	26.91%
Fixed Route: Replacement Low Floor Buses (FY15 order)	\$ 39,134,974						0.00%
Gateway Garage Stairwell					61,118		0.08%
Gateway TC Vehicle Access Gate Replacement			35,075	32,222		-100.00%	0.00%
Green Line Platforms Trash Receptacle Additions			193,500	85,519		-100.00%	0.00%
Heavy Concrete Maintenance Program					200,000		0.26%
Hollywood Paving Project		33,299		15,473			0.00%
HVAC Elmonica East Shop Air - Heat Improvements			25,000		268,240	972.96%	0.34%
HVAC Elmonica Shop Welding Area Ventilation					134,800		0.17%
HVAC Equipment & Systems Replacement	205,477	1,082,178					0.00%
Jackson Terminus Landscape Rehab	31,717	163,494					0.00%
LIFT Automated Customer Information			100,000		200,000	100.00%	0.26%
Lifting Equipment & Systems Replacement	95,212	97,178					0.00%
Light Rail Shop Equipment	166,020	52,117	289,513	751,854	1,967,318	579.53%	2.51%
Light Rail Stations P&R, TC Maintenance (Park & Rides)	37,124						0.00%
Light Rail Stations P&R, TC Maintenance (Station Platforms)	68,497						0.00%
Light Rail Stations P&R, TC Maintenance (Transit Centers)	4,960	21,870		240			0.00%
Mall Shelters Maintenance	98	117	8,034	8,034		-100.00%	0.00%
MAX Platform RP Valve Retrofits			50,000	3,524	179,725	259.45%	0.23%
Merlo Admin - Operations Projects	503						0.00%
Merlo Maintenance - Operations Projects	12,422						0.00%
MOW - Tools, Vehicle, Equipment					428,655		0.55%
MOW Electrification & Signals	345,990	284,254	1,522,000	1,122,000	1,110,000	-27.07%	1.42%
MOW Equipment <\$5,000					51,662		0.07%
MOW Track & Structures Replacement	3,209,384	3,001,407	5,478,570	4,717,070	1,880,000	-65.68%	2.40%
Mt. Scott Antenna Backup Power Supply & Bldg Rehab		16,523	120,500	34,508		-100.00%	0.00%
Nela HVAC Control Replacement			471,700	16,388		-100.00%	0.00%
Nela Roof Replacement			570,000	537,714		-100.00%	0.00%
Nela Tenant Improvements		5,398					0.00%
Non-Revenue Vehicles > \$5,000	309,580	1,371,307	610,209	153,020	1,987,651	225.73%	2.54%
Operator Training Equipment		327,917					0.00%
Other Building Systems & Equipment	43,638	107,880					0.00%
Platform End of Life Refurbishing					60,000		0.08%
Platform Non-Skid Vault Lids Replacement			64,000	16,345		-100.00%	0.00%
Powell Facility - Non-Environmental	27,195						0.00%
Powell LIFT Relocation			1,500,000	573,965	8,365,807	457.72%	10.68%
Powell Master Plan		229,163	4,500,000	469,110	2,649,730	-41.12%	3.38%
Powell-Refurbish OPS (admin, bullpen, restrooms)	18,680						0.00%

CIP - OPERATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Rail Maintenance Equipment	\$ 17,874	\$ 215,721	\$ 203,975	\$ 93,375	\$ 341,803	67.57%	0.44%
Rail Maintenance of Way - Tools, Vehicle, Equipment	96,578	44,825	24,313	24,313		-100.00%	0.00%
Rail MOW equipment Acquisition <\$5,000			25,000	25,000		-100.00%	0.00%
Ruby Junction Exterior Lighting Improvements					156,590		0.20%
Ruby Junction Hughes Building Reuse	455						0.00%
Ruby Junction MOW Training Module	290,128	14,950					0.00%
Ruby Junction Non-Environmental	93,002						0.00%
Ruby North Mezzanine Gates		47,837	115,079	59,043		-100.00%	0.00%
Shop Modifications for Type 4 Rebuilds			500,000	500,000		-100.00%	0.00%
Site-Property Systems	285,533	509,509					0.00%
Steel Bridge Electrical Rehab		759,627	1,176,948	1,292,489		-100.00%	0.00%
Steel Bridge Improvements	65,268						0.00%
Storeroom Renovations and Equipment		53,786	200,000	102,600	285,000	42.50%	0.36%
Strategic Asset Management (Facilities)		56,648		1,528			0.00%
Sunset Transit Center - Platform Pavers Replacement	1,071,147						0.00%
TEI & Master Plan - New Construction	22,295						0.00%
TriMet Ticket Office Upgrades					94,245		0.12%
Washington Park - Station Finishes & Landscaping	4,148	70,690	1,588,529	906,733		-100.00%	0.00%
Washington Park Station Water Intrusion Analysis					187,350		0.24%
WES DMU Fleet Increase (2 additional)	920						0.00%
WES Facility Stormwater Quality Compliance					47,959		0.06%
WES ROW Maintenance Project (Track)		249,863	1,105,826	154,760	858,587	-22.36%	1.10%
WES Vehicle & Shop Equipment Replacement		30,445	536,915	242,180	237,875	-55.70%	0.30%
WSL - Trolley Fund	80,000						0.00%
Carryover:							0.00%
33 Replacement Low Floor 40' Buses (FY2017 order)			957,379	957,379	449,591	-53.04%	0.57%
4 Replacement Hybrid 40' Buses (FY2015 order)			50,494	50,494		-100.00%	0.00%
ATP Fleet Expansion/Replacement					676,093		0.86%
ATP Shop Equipment			35,000	17,000	40,000	14.29%	0.05%
Blue & Red Line Stations Tactile Pavers Replacement (ADA)					44,287		0.06%
Building Exterior Painting			60,000	40,914	90,400	50.67%	0.12%
Bus Hoist Replacements			220,000	220,000		-100.00%	0.00%
Bus Maintenance Window Systems Replacement					648,483		0.83%
Bus Shop Equip Repl/Repair > \$5,000					250,000		0.32%
Center Admin Cooling Tower/Reserve Replacement					472,104		0.60%
Center Admin Money Room & Spotter Shack					46,744		0.06%
Center Street Bike Shelter Replacement			10,000	7,140	72,097	620.97%	0.09%
Cleveland Crew Room Renovation					364,002		0.46%

CIP - OPERATIONS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Elevator End of Life Program			\$ 600,000	\$ 514,674	\$ 1,703,401	183.90%	2.17%
End-of-Route Permanent Operator Restroom			175,000	175,000	417,338	138.48%	0.53%
Facility System Remodel			383,118	152,626	171,451	-55.25%	0.22%
Facilities Components Replacements & Improvements					67,186		0.09%
Gateway TC Vehicle Access Gate Replacement					2,853		0.00%
Jackson Terminus Landscape Rehab			15,000	7,500	7,500	-50.00%	0.01%
LIFT Automated Customer Information					100,000		0.13%
MAX Platform RP Valve Retrofits					46,476		0.06%
MAX System Improvement Project			150,000	46,000	104,000	-30.67%	0.13%
Merlo Admin Interior Refurbish			335,018	176,861	158,157	-52.79%	0.20%
MOW Electrification & Signals			250,000	250,000		-100.00%	0.00%
MOW Track & Structures Replacement			400,000	400,000	361,500	-9.63%	0.46%
Mt. Scott Antenna Backup Power Supply & Bldg Rehab			260,000	260,000		-100.00%	0.00%
Nela HVAC Control Replacement					455,312		0.58%
Nela Tenant Improvements			24,800	23,820		-100.00%	0.00%
Non-Revenue Vehicles > \$5,000			1,295,909	1,295,909	400,000	-69.13%	0.51%
Operator Training Equipment			50,000			-100.00%	0.00%
Oregon City Transit Center			25,000			-100.00%	0.00%
Platform Non-Skid Vault Lids Replacement					47,655		0.06%
Powell LIFT Relocation					926,035		1.18%
Powell Master Plan			220,000	220,000	4,014,813	1724.92%	5.12%
Ruby North Mezzanine Gates			50,000	50,000		-100.00%	0.00%
Storeroom Renovations and Equipment					97,400		0.12%
Washington Park - Station Finishes & Landscaping			369,169	369,169	681,796	84.68%	0.87%
WES ROW Maintenance Project (Track)			111,000	111,000	945,539	751.84%	1.21%
WES Vehicle & Shop Equipment Replacement					221,467		0.28%
	\$ 49,887,817	\$ 55,061,484	\$ 63,989,560	\$ 47,979,891	\$ 78,348,487	22.44%	100.00%

CIP - CAPITAL PROJECTS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
ADA Requirements/Enhancements		\$ 107,857	\$ 155,345	\$ 79,056	\$ 155,871	0.34%	0.21%
Barbur-99W Corridor Safety & Access to Transit			154,000	40,000	239,805	55.72%	0.33%
Blue Line Station Rehab	\$ 120,136	4,156,576	2,212,221	2,041,036	3,454,340	56.15%	4.72%
Bus On-Street Related Maintenance	51,372	181,762	100,000	31,080	100,000	0.00%	0.14%
Bus Shelter Replacement	48,338	86,724	441,507	441,507		-100.00%	0.00%
Bus Stop Development					800,000		1.09%
Center Street Administration Refurbish	791,751	1,329					0.00%
Center Street Campus Master Plan			167,000	102,937		-100.00%	0.00%
Division Transit Project					10,263,024		14.02%
Eastside MAX Projects	1,587,411	236,176					0.00%
Gresham Central Landscape/Hardscape Remodel		2,069		69			0.00%
Highway 8 Corridor Safety & Access to Transit		23,909	198,000	1,230		-100.00%	0.00%
Hogan Operations Facility		131,517	658,526	780,214	467,815	-28.96%	0.64%
Kellogg Pedestrian Bridge	698,744	710,495					0.00%
Lake Oswego DEIS/IGA	67,608	23,469					0.00%
Land Acquisition	326,255						0.00%
Lloyd District Transit Hub	8,656	5,938		4,059			0.00%
Low-No Zero Emission Bus Project				27,962	2,000,000		2.73%
MAX Red Line Extension to Fairplex		664,238	300,000	57,441	579,189	93.06%	0.79%
Misc Artwork Installation	26,224						0.00%
Moving Together Costs	820						0.00%
MOW Central Shop - Trolley Barn	1,294,267	1,025,662		5,024			0.00%
Neighborhood Shelter Replacements	35,764		131,505	(38,405)		-100.00%	0.00%
Neighborhood Shelters Refurbishment	134,820	101,809					0.00%
On-Board Energy Storage Units				16,000			0.00%
Park & Ride Signage and Shared Use Support	5,752	7,121	25,000	19,279		-100.00%	0.00%
Pedestrian Crossing Upgrades (Gresham LRV)	8,182						0.00%
Portland-Milwaukie Light Rail Project			26,873,400	19,359,341	23,801,300	-11.43%	32.50%
Positive Train Control	3,383,693	5,479,189	575,000	287,149	2,700,000	369.57%	3.69%
Powell-Division Corridor Safety & Access to Transit			1,080,000	85,569	93,569	-91.34%	0.13%

CIP - CAPITAL PROJECTS

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of Projects Total
Rail Reliability - LRT System Improvements			\$ 1,680,000	\$ 492,423	\$ 4,065,232	141.98%	5.55%
Ruby Junction Building Reuse	\$ 71,491	\$ 464,185		42,101			0.00%
SE Tacoma Bridge	656,957	311,526					0.00%
Southwest Corridor Project	197,300	1,098,341	3,200,000	2,675,462	15,975,336	399.23%	21.82%
Steel Bridge Transit Improvements		349,003	545,481	169,356	846,772	55.23%	1.16%
WES DMU Fleet Increase (2 additional)		3,367		260	1,650,000		2.25%
Willamette Shore Trolley	309,036	245,015	680,555			-100.00%	0.00%
Carryover:							0.00%
ADA Requirements/Enhancements			57,000	57,000		-100.00%	0.00%
Barbur-99W Corridor Safety & Access to Transit					114,000		0.16%
Blue Line Station Rehab			532,560	532,560	291,692	-45.23%	0.40%
Bus On-Street Related Maintenance					68,920		0.09%
Center Street Campus Master Plan					64,063		0.09%
Highway 8 Corridor Safety & Access to Transit					196,770		0.27%
Hogan Operations Facility			871,474	871,474		-100.00%	0.00%
MAX Red Line Extension to Fairplex			160,000	160,000	242,559	51.60%	0.33%
Neighborhood Shelters Refurbishment			15,000	15,000		-100.00%	0.00%
Positive Train Control					287,851		0.39%
Powell-Division Corridor Safety & Access to Transit					994,431		1.36%
Rail Reliability - LRT System Improvements					1,187,577		1.62%
Ruby Junction Building Reuse			531,000	531,000		-100.00%	0.00%
Southwest Corridor Project					524,538		0.72%
Steel Bridge Transit Improvements			442,000	442,000	1,376,125	211.34%	1.86%
Willamette Shore Trolley			166,000	161,127	685,428	312.91%	0.94%
	<u>\$ 9,824,577</u>	<u>\$ 15,417,277</u>	<u>\$ 41,952,574</u>	<u>\$ 29,490,311</u>	<u>\$ 73,226,207</u>	<u>74.55%</u>	<u>100.00%</u>



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EXTERNAL LIGHT RAIL PROGRAM RESOURCES

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	State, local government & private contributions	\$ 120,656,991	\$ 21,245,322			
2.	Federal Transit Administration Grants	100,000,000	11,479,676			
3.	Total Light Rail Program Resources	\$ 220,656,991	\$ 32,724,998			

* Starting FY2016/2017 Light Rail Program is now reflected in the CIP.

LIGHT RAIL PROGRAM REQUIREMENTS

Line No.		Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18
1.	Portland-Milwaukie Light Rail Project	\$ 181,631,270	\$ 44,920,649			
2.	Total Light Rail Program Requirements	\$ 181,631,270	\$ 44,920,649			

Division Summary LIGHT RAIL PROGRAM

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 12,453,808	\$ 9,302,035					
Materials & Services	169,177,462	35,618,614					
Total	\$ 181,631,270	\$ 44,920,649					

Page

Light Rail Program

Division Summary	Light Rail Program-3
Portland-Milwaukie Light Rail Project	Light Rail Program-4

Department Summary LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

	Actual		Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17- FY18	% of Dept. Total
	14/15	15/16					
Personnel Services	\$ 12,453,808	\$ 9,302,035					
Materials & Services	169,177,462	35,618,614					
Total	\$ 181,631,270	\$ 44,920,649					

BUD- Personnel Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Managing Director, Design & Construction	\$ 167,613	\$ 183,142							
Director, Systems Engineering	164,193	104,135							
Director, Project Development & Permitting	144,496	51,124							
Director, PMLR East Segment	147,711	68,861							
Director, Program Management	146,276	113,736							
Director, Community Affairs	108,009	40,078							
Director, Real Property	132,061	90,687							
Manager, Civil Construction	145,403	48,025							
Manager, CRC Transit	133,131	56,746							
Manager, Program	121,529	107,466							
Manager, Structural Construction	125,468	10,222							
Manager, Senior Inspector	108,418	21,175							
Manager, Facilities Development	43,772								
Manager, Quality Assurance	106,782	104,730							
Manager, CAD	83,737	42,071							
Manager, Mitigation	77,674								
Manager, Insurance Programs	80,611								
Manager, Project Communications	97,397	64,620							
Manager, Public Arts Program	75,556	103,826							
Manager, Community Affairs	106,130	38,927							
Manager, Cost	80,055								
Specialist, Real Property	733,452	135,251							
Specialist, Administrative	1,558,034	120,108							
Assistant, Administrative		102,876							
Senior Cost Estimator	104,001	71,057							
Cost Engineer	219,365	125,675							
Program Scheduler, Engineer V	120,472	57,102							
Program Scheduling Engineer	124,151	1,345							
Supervisor, Cost		71,395							

BUD- Personnel Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual	Actual	-----Budget-----			Est	-----Budget-----		
	Total	Total	Base	Pos	Total	Total	Base	Pos	Total
Specialist, Project Control	\$ 66,675	\$ 62,408							
Agency Architect	106,336	61,304							
Engineer V	988,086	961,446							
Engineer IV	1,616,729	887,869							
Engineer III	1,917,007	909,785							
Engineer II	896,864	548,698							
Engineer II	924,599	633,737							
Engineer I	512,865	174,760							
Specialist, Senior CAD	67,141								
Community Affairs Representative	307,831	136,642							
Specialist, Communications	339,470	240,562							
Coordinator, Project Design	143,269	55,008							
Coordinator, Public Art	77,692	48,254							
Planner II	164,300	64,244							
Analyst, Business Systems	93,122	46,366							
Coordinator, Operations Administration	66,806	41,439							
Specialist, System Safety	189,230	78,370							
Coordinator, Environmental Permits	76,772	53,766							
Director, Diversity & Transit Equity	64,096	4,806							
Policy Analyst	34,768	25,126							
Director, Community Affairs	30,892	60,961							
Manager, Construction Safety & Risk	93,427	15,385							
Administrator III, Contracts	77,143	39,355							

BUD- Personnel Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Position Title	14/15	15/16	16/17			16/17	17/18		
	Actual Total	Actual Total	-----Budget----- Base	Pos	Total	Est Total	-----Budget----- Base	Pos	Total
Coordinator, Procurement & Admin	\$ 20,467	\$ 12,746							
HR Business Partner	102,269	64,339							
Paralegal I	31,464	12,248							
Senior Deputy General Counsel	295,656								
Deputy General Counsel I	156,421								
Bus Stop Planner/Analyst	44,586	8,819							
Director, Operations Planning & Develop.	29,922	1,346							
Director, Operations Support	65,684	5,000							
Manager, Rail Operations Planning	80,072	31,815							
Sr ITS Software Systems Eng/Arch IV-Rail	114,668	19,300							
Start Up:									
Maintenance of Way Supervisor	101,300	40,302							
Training/Engineering Supervisor	82,739	83,656							
Active Regular Operator	907,172	118,201							
Transportation Training Supervisor	58,983	53,882							
LRV Operator	807,172	188,159							
Rail Supervisor	366,524	225,181							
Plant Maint Mechanic Apprentice	623,467	9,333							
Signal Maintainer/Apprentice	214,502	6,549							
Substation Maintainer/Apprentice	223,467	37,408							
Power Maintainer/Apprentice	259,892	12,353							
Vehicle Maintainer/Apprentice	690,983	45,313							
Vehicle Cleaner/Helper	158,992	24,045							
Fringe Benefits	2,756,716	3,208,825							
Limited Term Employment	136,677								
Uncapitalized Labor & Fringe	(9,986,602)	(1,991,456)							
Total	\$ 12,453,808	\$ 9,302,035							

BUD2 Materials & Services LIGHT RAIL PROGRAM - PORTLAND-MILWAUKIE LIGHT RAIL PROJECT

Expense Category	Actual 14/15	Actual 15/16	Budget 16/17	Estimate 16/17	Budget 17/18	% Change FY17-FY18	% of M & S Total
Guideway and Track	\$ 9,445,751	\$ 549,119					
Stations, Stops, Terminals	13,156,920	432,759					
Support Facilities: Yards	9,530,287	667,197					
Sitework & Special Conditions	44,789,920	8,158,554					
Systems	28,066,336	4,790,373					
ROW Land Existing Improvements	2,589,256	(625,465)					
Vehicles	29,540,643	10,211,270					
Professional Services	8,474,838	4,682,754					
Interim Finance	11,650,000	2,912,500					
Capital & Local Interest	5,331,580	2,228,781					
Startup	6,601,932	1,610,772					
Total	\$ 169,177,462	\$ 35,618,614					

Exhibit 1. Ridership and Service (Fixed Route)¹

Fiscal Year	Boarding Rides (Bus, Rail, WES)	Percent Change	Boarding Rides/Capita	Percent Change	Originating Rides (Bus, Rail, WES)	Percent Change	Fixed Route Vehicle Hrs	Percent Change	Fixed Route Veh Hrs (In Bus Equivalents)	Percent Change	Fixed Route Veh Hrs In Bus Equiv/Capita	Percent Change
73	22,080,600	18.1%	23.89	17.2%	17,258,400	18.1%	818,000	3.7%	818,000	3.7%	0.89	2.8%
74	25,480,000	15.4%	27.36	14.5%	20,550,000	19.1%	887,000	8.4%	887,000	8.4%	0.95	7.6%
75	28,360,000	11.3%	30.12	10.1%	22,690,000	10.4%	1,122,000	26.5%	1,122,000	26.5%	1.19	25.1%
76	35,210,000	24.2%	36.88	22.5%	28,170,000	24.2%	1,287,000	14.7%	1,287,000	14.7%	1.35	13.1%
77	38,080,000	8.2%	39.33	6.7%	30,460,000	8.1%	1,360,000	5.7%	1,360,000	5.7%	1.40	4.2%
78	41,570,000	9.2%	41.03	4.3%	32,630,000	7.1%	1,432,000	5.3%	1,432,000	5.3%	1.41	0.6%
79	42,250,000	1.6%	40.88	-0.4%	33,160,000	1.6%	1,443,000	0.8%	1,443,000	0.8%	1.40	-1.2%
80	50,670,000	19.9%	48.12	17.7%	39,760,000	19.9%	1,544,000	7.0%	1,544,000	7.0%	1.47	5.0%
81	48,090,000	-5.1%	45.28	-5.9%	37,740,000	-5.1%	1,560,000	1.0%	1,560,000	1.0%	1.47	0.2%
82	46,930,000	-2.4%	43.89	-3.1%	36,960,000	-2.1%	1,615,000	3.5%	1,615,000	3.5%	1.51	2.8%
83	49,360,000	5.2%	46.66	6.3%	36,520,000	-1.2%	1,747,000	8.2%	1,747,000	8.2%	1.65	9.3%
84	49,680,000	0.6%	46.48	-0.4%	36,720,000	0.5%	1,723,000	-1.4%	1,723,000	-1.4%	1.61	-2.4%
85	47,400,000	-4.6%	43.97	-5.4%	35,640,000	-2.9%	1,522,632	-11.6%	1,522,632	-11.6%	1.41	-12.4%
86	45,120,000	-4.8%	41.49	-5.6%	33,720,000	-5.4%	1,515,504	-0.5%	1,515,504	-0.5%	1.39	-1.3%
87	47,880,000	6.1%	43.64	5.2%	35,400,000	5.0%	1,529,136	0.9%	1,529,136	0.9%	1.39	0.0%
88	46,560,000	-2.8%	41.58	-4.7%	35,520,000	0.3%	1,545,456	1.1%	1,545,456	1.1%	1.38	-1.0%
89	48,600,000	4.4%	42.58	2.4%	37,440,000	5.4%	1,544,772	0.0%	1,709,741	10.6%	1.50	8.5%
90	51,541,000	6.1%	43.57	2.3%	39,661,200	5.9%	1,570,078	1.6%	1,730,507	1.2%	1.46	-2.3%
91	55,031,000	6.8%	45.20	3.7%	42,311,100	6.7%	1,602,204	2.0%	1,776,251	2.6%	1.46	-0.3%
92	57,172,000	3.9%	45.83	1.4%	43,996,200	4.0%	1,643,218	2.6%	1,823,345	2.7%	1.46	0.2%
93	57,198,000	0.0%	44.76	-2.3%	44,021,600	0.1%	1,700,126	3.5%	1,889,049	3.6%	1.48	1.2%
94	59,148,000	3.4%	45.41	1.5%	45,612,000	3.6%	1,793,292	5.5%	1,985,216	5.1%	1.52	3.1%
95	61,188,000	3.4%	46.04	1.4%	47,184,000	3.4%	1,837,836	2.5%	2,025,927	2.1%	1.52	0.0%
96	63,912,000	4.5%	46.98	2.0%	49,248,000	4.4%	1,880,664	2.3%	2,076,897	2.5%	1.53	0.1%
97	66,780,000	4.5%	48.13	2.4%	51,432,000	4.4%	1,879,068	-0.1%	2,074,515	-0.1%	1.50	-2.1%
98	68,952,000	3.3%	48.90	1.6%	53,100,000	3.2%	1,936,044	3.0%	2,170,528	4.6%	1.54	3.0%
99	76,309,200	10.7%	53.34	9.1%	59,647,200	12.3%	2,068,284	6.8%	2,573,776	18.6%	1.80	16.9%
00	81,237,600	6.5%	55.96	4.9%	63,608,400	6.6%	2,152,248	4.1%	2,707,670	5.2%	1.87	3.7%
01	84,946,800	4.6%	57.89	3.5%	66,484,800	4.5%	2,177,616	1.2%	2,739,140	1.2%	1.87	0.1%
02	88,633,200	4.3%	59.72	3.2%	69,367,200	4.3%	2,232,132	2.5%	2,850,808	4.1%	1.92	2.9%
03	88,863,600	0.3%	59.09	-1.1%	69,591,600	0.3%	2,241,672	0.4%	2,880,825	1.1%	1.92	-0.3%
04	91,071,600	2.5%	59.82	1.2%	71,284,800	2.4%	2,249,172	0.3%	2,877,996	-0.1%	1.89	-1.3%
05	95,826,000	5.2%	62.07	3.8%	75,014,400	5.2%	2,278,800	1.3%	3,033,191	5.4%	1.96	3.9%
06	95,736,000	-0.1%	61.01	-1.7%	74,947,200	-0.1%	2,192,124	-3.8%	2,938,013	-3.1%	1.87	-4.7%
07	96,918,000	1.2%	60.83	-0.3%	75,870,000	1.2%	2,206,416	0.7%	2,966,166	1.0%	1.86	-0.6%
08	99,098,400	2.2%	61.38	0.9%	77,582,400	2.3%	2,231,064	1.1%	3,019,375	1.8%	1.87	0.5%
09	101,466,746	2.4%	62.19	1.3%	79,437,580	2.4%	2,268,049	1.7%	3,110,749	3.0%	1.91	1.9%
10	99,337,044	-2.1%	60.40	-2.9%	77,769,119	-2.1%	2,195,934	-3.2%	3,213,873	3.3%	1.95	2.5%
11	100,002,660	0.7%	60.36	-0.1%	78,286,380	0.7%	2,038,392	-7.2%	3,064,379	-4.7%	1.85	-5.4%
12	102,238,070	2.2%	61.11	1.2%	80,042,810	2.2%	2,032,908	-0.3%	3,080,025	0.5%	1.84	-0.5%
13	99,246,930	-2.9%	58.60	-4.1%	78,205,110	-2.3%	2,026,056	-0.3%	3,066,028	-0.5%	1.81	-1.7%
14	98,775,270	-0.5%	57.50	-1.9%	75,779,560	-3.1%	2,083,680	2.8%	3,141,247	2.5%	1.83	1.0%
15	100,711,776	2.0%	57.70	0.3%	77,260,430	2.0%	2,175,552	4.4%	3,234,376	3.0%	1.85	1.3%
16	100,478,770	-0.2%	56.47	-2.1%	77,179,120	-0.1%	2,304,516	5.9%	3,515,164	8.7%	1.98	6.6%
17*	103,820,147	3.3%	57.32	1.5%	79,745,677	3.3%	2,393,404	3.9%	3,640,366	3.6%	2.01	1.7%

1) Excludes Streetcar

* Data is based on Adopted Budget.

Exhibit 2. Fares and Passenger Revenue (Fixed Route)

Fiscal Year	US City Avg CPI-W	Percent Change	Passenger Rev ¹ (Unadj. CPI)	Percent Change	Pass Rev/Veh Hr (Unadj. CPI)	Percent Change	Average Fare (Unadj. CPI)	Percent Change	Base Fare All Zone	All-Zone Monthly Pass	Pass Rev/Sys Cst (Unadj. CPI)	Percent Change
73	43.05	4.0%	\$6,155,000	4.3%	\$7.52	0.6%	\$0.34	0.4%			57.22%	-8.5%
74	46.90	8.9%	\$6,874,000	11.7%	\$7.75	3.0%	\$0.33	-2.8%			51.69%	-9.7%
75	52.09	11.1%	\$7,291,000	6.1%	\$6.50	-16.1%	\$0.32	-3.9%			39.02%	-24.5%
76	55.79	7.1%	\$8,191,000	12.3%	\$6.36	-2.1%	\$0.29	-9.5%			31.92%	-18.2%
77	59.01	5.8%	\$9,545,000	16.5%	\$7.02	10.3%	\$0.31	7.8%			30.81%	-3.5%
78	62.98	6.7%	\$10,315,000	8.1%	\$7.20	2.6%	\$0.32	0.9%			28.29%	-8.2%
79	68.89	9.4%	\$12,457,000	20.8%	\$8.63	19.8%	\$0.38	18.8%			29.44%	4.1%
80	78.13	13.4%	\$15,538,000	24.7%	\$10.06	16.6%	\$0.39	4.0%			29.96%	1.8%
81	87.17	11.6%	\$19,029,000	22.5%	\$12.20	21.2%	\$0.50	29.0%			32.56%	8.7%
82	94.53	8.4%	\$18,671,000	-1.9%	\$11.56	-5.2%	\$0.51	0.2%			28.76%	-11.7%
83	98.53	4.2%	\$18,659,000	-0.1%	\$10.68	-7.6%	\$0.51	1.1%			26.69%	-7.2%
84	101.48	3.0%	\$18,011,913	-3.5%	\$10.45	-2.1%	\$0.49	-4.0%			24.62%	-7.8%
85	105.23	3.7%	\$18,088,617	0.4%	\$11.88	13.6%	\$0.51	3.5%			25.70%	4.4%
86	108.00	2.6%	\$18,380,676	1.6%	\$12.13	2.1%	\$0.55	7.4%			27.07%	5.3%
87	110.09	1.9%	\$19,532,670	6.3%	\$12.77	5.3%	\$0.55	1.2%	\$1.10	\$40	28.42%	5.0%
88	114.61	4.1%	\$21,224,604	8.7%	\$13.73	7.5%	\$0.60	8.3%	\$1.15	\$44	28.65%	0.8%
89	119.86	4.6%	\$21,420,339	0.9%	\$13.87	1.0%	\$0.57	-4.3%	\$1.15	\$37	27.00%	-5.7%
90	125.48	4.7%	\$22,272,167	4.0%	\$14.19	2.3%	\$0.56	-1.7%	\$1.20	\$37	26.16%	-3.1%
91	132.15	5.3%	\$25,591,723	14.9%	\$15.97	12.6%	\$0.61	7.7%	\$1.20	\$39	28.62%	9.4%
92	136.13	3.0%	\$26,281,298	2.7%	\$15.99	0.1%	\$0.60	-1.3%	\$1.20	\$39	27.12%	-5.2%
93	140.26	3.0%	\$27,387,384	4.2%	\$16.11	0.7%	\$0.62	4.2%	\$1.25	\$41	25.45%	-6.2%
94	143.68	2.4%	\$27,905,335	1.9%	\$15.56	-3.4%	\$0.61	-1.8%	\$1.25	\$41	24.34%	-4.4%
95	147.86	2.9%	\$30,228,148	8.3%	\$16.45	5.7%	\$0.64	4.8%	\$1.30	\$43	23.90%	-1.8%
96	151.83	2.7%	\$31,843,133	5.3%	\$16.93	2.9%	\$0.65	0.8%	\$1.30	\$43	24.63%	3.1%
97	156.09	2.8%	\$34,627,104	8.7%	\$18.43	8.8%	\$0.67	3.7%	\$1.35	\$46	24.10%	-2.2%
98	158.56	1.6%	\$35,518,635	2.6%	\$18.35	-0.4%	\$0.67	-0.2%	\$1.35	\$46	23.33%	-3.2%
99	161.15	1.6%	\$40,611,332	14.3%	\$19.64	7.0%	\$0.68	1.8%	\$1.40	\$49	24.31%	4.2%
00	166.03	3.0%	\$45,907,371	13.0%	\$21.33	8.6%	\$0.72	6.0%	\$1.45	\$52	24.49%	0.7%
01	171.71	3.4%	\$51,164,532	11.5%	\$23.50	10.2%	\$0.77	6.6%	\$1.50	\$54	25.96%	6.0%
02	174.34	1.5%	\$52,628,203	2.9%	\$23.58	0.3%	\$0.76	-1.4%	\$1.55	\$56	25.08%	-3.4%
03	178.12	2.2%	\$52,093,296	-1.0%	\$23.24	-1.4%	\$0.75	-1.3%	\$1.55	\$56	23.79%	-5.2%
04	181.74	2.0%	\$54,978,689	5.5%	\$24.44	5.2%	\$0.77	3.0%	\$1.60	\$58	24.12%	1.4%
05	187.26	3.0%	\$58,740,216	6.8%	\$25.78	5.5%	\$0.78	1.5%	\$1.68	\$61	23.15%	-4.0%
06	194.73	4.0%	\$67,542,814	15.0%	\$30.81	19.5%	\$0.90	15.1%	\$1.88	\$69	25.63%	10.7%
07	199.551	2.5%	\$74,765,119	10.7%	\$33.89	10.0%	\$0.99	9.3%	\$2.00	\$74	27.67%	8.0%
08	207.387	3.9%	\$79,638,881	6.5%	\$35.70	5.3%	\$1.03	4.2%	\$2.05	\$76	27.63%	-0.1%
09	209.840	1.2%	\$88,726,972	11.4%	\$39.12	9.6%	\$1.12	8.8%	\$2.30	\$86	28.50%	3.1%
10	212.401	1.2%	\$92,414,344	4.2%	\$42.08	7.6%	\$1.19	6.4%	\$2.30	\$86	28.61%	0.4%
11	217.352	2.3%	\$95,529,230	3.4%	\$46.86	11.4%	\$1.22	2.7%	\$2.35	\$88	30.28%	5.8%
12	224.267	3.2%	\$100,587,848	5.3%	\$49.48	5.6%	\$1.26	3.0%	\$2.40	\$92	30.23%	-0.2%
13	227.845	1.6%	\$110,793,086	10.1%	\$54.68	10.5%	\$1.42	12.7%	\$2.50	\$100	31.81%	5.2%
14	231.238	1.5%	\$113,229,366	2.2%	\$54.34	-0.6%	\$1.49	5.5%	\$2.50	\$100	31.79%	-0.1%
15	232.035	0.3%	\$115,466,638	2.0%	\$53.07	-2.3%	\$1.49	0.0%	\$2.50	\$100	32.40%	1.9%
16	232.677	0.3%	\$116,941,160	1.3%	\$50.74	-4.4%	\$1.52	1.4%	\$2.50	\$100	29.98%	-7.5%
17*	235.236	1.1%	\$119,615,920	2.3%	\$49.98	-1.5%	\$1.50	-1.0%	\$2.50	\$100	29.62%	-1.2%

1) Does not include ATP passenger revenue.

* Data is based on projection and Adopted Budget

Exhibit 3. Employer Taxes (Unadjusted CPI-W)

Fiscal Year	Employer Tax Rate ¹	Percent Point Diff.	Employer Tax / 0.10% ²	Percent Change	Employer Tax (Municipal & Private)	Percent Change	Employer Tax Per Capita	Percent Change	Self-Employment Tax	Percent Change	State-In-Lieu Tax	Percent Change
73	0.3000%	0.000%	\$2,173,029	7.1%	\$6,519,087	7.1%	\$7.05	6.3%				
74	0.3000%	0.000%	\$2,444,577	12.5%	\$7,333,731	12.5%	\$7.88	11.6%				
75	0.3500%	0.050%	\$2,573,909	5.3%	\$9,008,681	22.8%	\$9.57	21.5%				
76	0.4500%	0.100%	\$2,759,626	7.2%	\$12,418,315	37.8%	\$13.01	36.0%				
77	0.5000%	0.050%	\$3,409,760	23.6%	\$17,048,800	37.3%	\$17.61	35.4%				
78	0.5000%	0.000%	\$3,996,941	17.2%	\$19,984,707	17.2%	\$19.73	12.0%				
79	0.6000%	0.100%	\$4,546,086	13.7%	\$27,276,514	36.5%	\$26.39	33.8%				
80	0.6000%	0.000%	\$5,479,011	20.5%	\$32,874,065	20.5%	\$31.22	18.3%				
81	0.6000%	0.000%	\$5,827,542	6.4%	\$34,965,250	6.4%	\$32.92	5.5%				
82	0.6000%	0.000%	\$6,262,419	7.5%	\$37,574,511	7.5%	\$35.14	6.7%			\$906,000	
83	0.6000%	0.000%	\$6,297,167	0.6%	\$36,123,000	-3.9%	\$34.15	-2.8%	\$1,660,000		\$1,000,000	10.4%
84	0.6000%	0.000%	\$6,687,850	6.2%	\$38,052,838	5.3%	\$35.60	4.3%	\$2,074,264	25.0%	\$1,478,000	47.8%
85	0.6000%	0.000%	\$7,364,778	10.1%	\$41,654,862	9.5%	\$38.64	8.5%	\$2,533,807	22.2%	\$1,403,573	-5.0%
86	0.6000%	0.000%	\$7,789,362	5.8%	\$44,022,185	5.7%	\$40.48	4.8%	\$2,713,989	7.1%	\$1,169,561	-16.7%
87	0.6000%	0.000%	\$8,179,553	5.0%	\$46,176,152	4.9%	\$42.09	4.0%	\$2,901,166	6.9%	\$1,479,073	26.5%
88	0.6000%	0.000%	\$8,811,772	7.7%	\$49,542,391	7.3%	\$44.25	5.1%	\$3,328,239	14.7%	\$1,481,419	0.2%
89	0.6125%	0.013%	\$9,606,641	9.0%	\$54,818,707	10.7%	\$48.02	8.5%	\$4,021,969	20.8%	\$1,556,562	5.1%
90	0.6176%	0.005%	\$10,538,980	9.7%	\$60,452,960	10.3%	\$51.10	6.4%	\$4,635,782	15.3%	\$1,698,887	9.1%
91	0.6176%	0.000%	\$11,504,067	9.2%	\$66,181,424	9.5%	\$54.36	6.4%	\$4,867,695	5.0%	\$1,923,287	13.2%
92	0.6176%	0.000%	\$12,108,364	5.3%	\$69,780,185	5.4%	\$55.93	2.9%	\$5,001,074	2.7%	\$2,068,403	7.5%
93	0.6176%	0.000%	\$13,232,123	9.3%	\$76,438,757	9.5%	\$59.82	7.0%	\$5,282,833	5.6%	\$2,226,765	7.7%
94	0.6176%	0.000%	\$14,135,693	6.8%	\$81,948,251	7.2%	\$62.92	5.2%	\$5,353,787	1.3%	\$2,233,274	0.3%
95	0.6176%	0.000%	\$15,487,585	9.6%	\$90,006,140	9.8%	\$67.72	7.6%	\$5,645,185	5.4%	\$2,342,733	4.9%
96	0.6176%	0.000%	\$17,209,840	11.1%	\$100,477,571	11.6%	\$73.85	9.1%	\$5,810,399	2.9%	\$1,968,097	-16.0%
97	0.6176%	0.000%	\$19,444,683	13.0%	\$113,734,961	13.2%	\$81.97	11.0%	\$6,355,404	9.4%	\$1,390,597	-29.3%
98	0.6176%	0.000%	\$20,979,186	7.9%	\$122,866,495	8.0%	\$87.14	6.3%	\$6,700,960	5.4%	\$1,407,539	1.2%
99	0.6176%	0.000%	\$22,141,171	5.5%	\$130,309,622	6.1%	\$91.08	4.5%	\$6,434,248	-4.0%	\$1,470,637	4.5%
00	0.6176%	0.000%	\$23,315,527	5.3%	\$137,859,468	5.8%	\$94.97	4.3%	\$6,137,228	-4.6%	\$1,513,914	2.9%
01	0.6195%	0.002%	\$25,546,971	9.6%	\$151,015,559	9.5%	\$102.92	8.4%	\$7,247,929	18.1%	\$1,548,939	2.3%
02	0.6218%	0.002%	\$24,753,592	-3.1%	\$146,531,906	-3.0%	\$98.73	-4.1%	\$7,385,930	1.9%	\$1,924,266	24.2%
03	0.6218%	0.000%	\$24,562,627	-0.8%	\$145,478,005	-0.7%	\$96.73	-2.0%	\$7,252,407	-1.8%	\$1,869,316	-2.9%
04	0.6218%	0.000%	\$24,713,167	0.6%	\$146,124,768	0.4%	\$95.98	-0.8%	\$7,541,705	4.0%	\$1,855,350	-0.7%
05	0.6243%	0.002%	\$26,254,190	6.2%	\$155,987,324	6.7%	\$101.03	5.3%	\$7,917,586	5.0%	\$1,970,868	6.2%
06	0.6343%	0.010%	\$28,893,633	10.1%	\$173,786,460	11.4%	\$110.75	9.6%	\$9,485,857	19.8%	\$1,990,090	1.0%
07	0.6443%	0.010%	\$30,892,774	6.9%	\$187,531,204	7.9%	\$117.69	6.3%	\$11,510,937	21.3%	\$2,259,404	13.5%
08	0.6543%	0.010%	\$32,286,213	4.5%	\$200,048,477	6.7%	\$123.91	5.3%	\$11,200,216	-2.7%	\$2,254,669	-0.2%
09	0.6643%	0.010%	\$31,690,073	-1.8%	\$200,176,901	0.1%	\$122.68	-1.0%	\$10,340,256	-7.7%	\$2,482,251	10.1%
10	0.6743%	0.010%	\$30,479,770	-3.8%	\$195,006,681	-2.6%	\$118.57	-3.4%	\$10,518,411	1.7%	\$2,676,196	7.8%
11	0.6843%	0.010%	\$31,905,358	4.7%	\$207,882,398	6.6%	\$125.47	5.8%	\$10,445,965	-0.7%	\$2,659,117	-0.6%
12	0.6943%	0.010%	\$34,300,301	7.5%	\$226,832,349	9.1%	\$135.59	8.1%	\$11,314,638	8.3%	\$2,871,517	8.0%
13	0.7048%	0.010%	\$35,526,091	3.6%	\$237,979,473	4.9%	\$140.52	3.6%	\$12,400,424	9.6%	\$2,706,462	-5.7%
14	0.7162%	0.011%	\$37,400,804	5.3%	\$254,805,010	7.1%	\$148.34	5.6%	\$13,063,291	5.3%	\$2,694,896	-0.4%
15	0.7237%	0.007%	\$39,637,167	6.0%	\$273,078,978	7.2%	\$156.46	5.5%	\$13,779,166	5.5%	\$3,202,371	18.8%
16	0.7262%	0.002%	\$43,009,967	8.5%	\$297,006,493	8.8%	\$166.93	6.7%	\$15,336,186	11.3%	\$1,974,632	-38.3%
17*	0.7362%	0.010%	\$45,497,301	5.8%	\$318,701,301	7.3%	\$175.95	5.4%	\$16,249,828	6.0%	\$1,795,408	-9.1%

1) Based on Fiscal Year (July-June)

2) Includes Employer and Self-Employment Tax, effective FY00 based on cash receipts.

* Data is based on Adopted Budget.

Exhibit 4. Expenses (Fixed Route)

Fiscal Year	Operations Costs ¹ (Adj. CPI 17)	Percent Change	Ops Costs/Veh Hr (Unadj. CPI)	Percent Change	Bus Ops Costs/Veh Hr (Unadj. CPI)	Percent Change	Rail Ops Costs/Veh Hr (Unadj. CPI)	Percent Change	WES Ops Costs/Veh Hr (Unadj. CPI)	Percent Change
73	\$45,957,530	8.8%	\$10.28	9.1%						
74	\$51,152,481	11.3%	\$11.50	11.8%						
75	\$64,263,414	25.6%	\$12.68	10.3%						
76	\$91,315,846	42.1%	\$16.83	32.7%						
77	\$104,713,366	14.7%	\$19.31	14.8%						
78	\$115,884,223	10.7%	\$21.67	12.2%						
79	\$121,630,403	5.0%	\$24.68	13.9%						
80	\$128,946,534	6.0%	\$27.74	12.4%						
81	\$135,810,555	5.3%	\$32.26	16.3%						
82	\$136,078,870	0.2%	\$33.86	5.0%						
83	\$137,560,678	1.1%	\$32.98	-2.6%						
84	\$141,110,403	2.6%	\$35.33	7.1%						
85	\$133,579,534	-5.3%	\$39.24	11.1%						
86	\$127,025,118	-4.9%	\$38.48	-1.9%						
87	\$124,836,888	-1.7%	\$38.21	-0.7%	\$36.41		\$100.69			
88	\$128,306,334	2.8%	\$40.45	5.9%	\$38.30	5.2%	\$98.17	-2.5%		
89	\$130,186,422	1.5%	\$42.94	6.2%	\$40.59	6.0%	\$105.53	7.5%		
90	\$130,362,166	0.1%	\$44.29	3.1%	\$41.40	2.0%	\$120.72	14.4%		
91	\$130,740,624	0.3%	\$45.84	3.5%	\$42.61	2.9%	\$133.39	10.5%		
92	\$135,776,191	3.9%	\$47.82	4.3%	\$44.27	3.9%	\$143.79	7.8%		
93	\$143,350,667	5.6%	\$50.27	5.1%	\$46.45	4.9%	\$156.58	8.9%		
94	\$148,711,901	3.7%	\$50.65	0.7%	\$46.66	0.5%	\$167.78	7.2%		
95	\$158,106,731	6.3%	\$54.07	6.8%	\$50.13	7.4%	\$172.55	2.8%		
96	\$159,300,415	0.8%	\$54.67	1.1%	\$50.13	0.0%	\$193.43	12.1%		
97	\$164,648,578	3.4%	\$58.14	6.3%	\$53.44	6.6%	\$201.38	4.1%		
98	\$169,294,475	2.8%	\$58.94	1.4%	\$53.09	-0.6%	\$222.89	10.7%		
99	\$206,595,438	22.0%	\$68.43	16.1%	\$55.76	5.0%	\$256.91	15.3%		
00	\$225,289,319	9.0%	\$73.88	8.0%	\$60.80	9.0%	\$257.60	0.3%		
01	\$228,709,036	1.5%	\$76.66	3.8%	\$62.83	3.3%	\$271.04	5.2%		
02	\$234,052,096	2.3%	\$77.71	1.4%	\$63.63	1.3%	\$234.75	-13.4%		
03	\$241,552,728	3.2%	\$81.59	5.0%	\$67.42	5.9%	\$232.47	-1.0%		
04	\$245,898,305	1.8%	\$84.47	3.5%	\$70.07	3.9%	\$230.93	-0.7%		
05	\$268,301,220	9.1%	\$93.73	11.0%	\$77.66	10.8%	\$226.96	-1.7%		
06	\$266,913,739	-0.5%	\$100.79	7.5%	\$84.47	8.8%	\$234.35	3.3%		
07	\$266,913,107	0.0%	\$102.62	1.8%	\$86.35	2.2%	\$236.33	0.8%		
08	\$273,327,136	2.4%	\$108.01	5.2%	\$90.25	4.5%	\$250.97	6.2%		
09	\$273,160,401	-0.1%	\$107.44	-0.5%	\$88.20	-2.3%	\$248.15	-1.1%		
10	\$276,383,446	1.2%	\$113.64	5.8%	\$92.20	4.5%	\$245.91	-0.9%	\$1,091.45	
11	\$258,960,021	-6.3%	\$117.38	3.3%	\$94.41	2.4%	\$251.36	2.2%	\$1,068.95	-2.1%
12	\$263,508,659	1.8%	\$123.58	5.3%	\$98.27	4.1%	\$269.25	7.1%	\$1,113.20	4.1%
13	\$271,039,086	2.9%	\$129.57	4.9%	\$104.35	6.2%	\$273.23	1.5%	\$1,220.24	9.6%
14	\$262,397,568	-3.2%	\$123.79	-4.5%	\$97.10	-7.0%	\$280.80	2.8%	\$1,149.65	-5.8%
15	\$268,091,017	2.2%	\$121.55	-1.8%	\$93.27	-3.9%	\$297.83	6.1%	\$1,179.17	2.6%
16	\$293,296,743	9.4%	\$125.89	3.6%	\$93.90	0.7%	\$309.36	3.9%	\$1,298.82	10.1%
17*	\$303,918,022	3.6%	\$126.98	0.9%	\$96.59	2.9%	\$302.22	-2.3%	\$1,187.41	-8.6%

1) Does not include General Admin, DMAP, ATP, Streetcar cost, Intergovernmental Transfers, and Medical Plans-Retired/Disabled.

* Data is based on Adopted Budget.

Exhibit 5. Fixed Route Financial Indicators

Fiscal Year	Operation Costs ¹ /Boarding Ride	Percent Change	Operation Costs/Boarding Ride (Adj. CPI 17)	Percent Change	System Costs ² /Boarding ride	Percent Change	System Costs/Boarding Ride (Adj. CPI 17)
73	\$0.38	-4.2%	\$2.08	-7.9%	\$0.49	-3.5%	\$2.66
74	\$0.40	5.1%	\$2.01	-3.5%	\$0.52	7.1%	\$2.62
75	\$0.50	25.4%	\$2.27	12.9%	\$0.66	26.2%	\$2.98
76	\$0.62	22.6%	\$2.59	14.5%	\$0.73	10.6%	\$3.07
77	\$0.69	12.1%	\$2.75	6.0%	\$0.81	11.6%	\$3.24
78	\$0.75	8.2%	\$2.79	1.4%	\$0.88	7.8%	\$3.28
79	\$0.84	13.0%	\$2.88	3.3%	\$1.00	14.2%	\$3.42
80	\$0.85	0.3%	\$2.54	-11.6%	\$1.02	2.2%	\$3.08
81	\$1.05	23.8%	\$2.82	11.0%	\$1.22	18.8%	\$3.28
82	\$1.17	11.3%	\$2.90	2.7%	\$1.38	13.8%	\$3.44
83	\$1.17	0.2%	\$2.79	-3.9%	\$1.42	2.4%	\$3.38
84	\$1.23	5.0%	\$2.84	1.9%	\$1.47	4.0%	\$3.41
85	\$1.26	2.9%	\$2.82	-0.8%	\$1.48	0.8%	\$3.32
86	\$1.29	2.5%	\$2.82	-0.1%	\$1.50	1.3%	\$3.28
87	\$1.22	-5.6%	\$2.61	-7.4%	\$1.44	-4.6%	\$3.07
88	\$1.34	10.0%	\$2.76	5.7%	\$1.59	10.9%	\$3.27
89	\$1.36	1.7%	\$2.68	-2.8%	\$1.63	2.6%	\$3.20
90	\$1.35	-1.2%	\$2.53	-5.6%	\$1.65	1.2%	\$3.10
91	\$1.33	-1.1%	\$2.38	-6.1%	\$1.62	-1.6%	\$2.89
92	\$1.37	3.0%	\$2.37	0.0%	\$1.69	4.3%	\$2.93
93	\$1.49	8.7%	\$2.51	5.5%	\$1.88	11.0%	\$3.16
94	\$1.54	2.8%	\$2.51	0.3%	\$1.94	3.0%	\$3.17
95	\$1.62	5.8%	\$2.58	2.8%	\$2.07	6.6%	\$3.29
96	\$1.61	-0.9%	\$2.49	-3.5%	\$2.02	-2.1%	\$3.13
97	\$1.64	1.7%	\$2.47	-1.1%	\$2.15	6.4%	\$3.24
98	\$1.65	1.2%	\$2.46	-0.4%	\$2.21	2.6%	\$3.28
99	\$1.85	12.1%	\$2.71	10.3%	\$2.19	-0.9%	\$3.20
00	\$1.96	5.5%	\$2.77	2.4%	\$2.31	5.4%	\$3.27
01	\$1.97	0.4%	\$2.69	-2.9%	\$2.32	0.5%	\$3.18
02	\$1.96	-0.4%	\$2.64	-1.9%	\$2.37	2.0%	\$3.19
03	\$2.06	5.2%	\$2.72	2.9%	\$2.46	4.1%	\$3.25
04	\$2.09	1.3%	\$2.70	-0.7%	\$2.50	1.6%	\$3.24
05	\$2.23	6.8%	\$2.80	3.7%	\$2.65	5.8%	\$3.33
06	\$2.31	3.5%	\$2.79	-0.4%	\$2.75	3.9%	\$3.32
07	\$2.34	1.2%	\$2.75	-1.2%	\$2.79	1.3%	\$3.29
08	\$2.43	4.1%	\$2.76	0.1%	\$2.91	4.3%	\$3.30
09	\$2.40	-1.2%	\$2.69	-2.4%	\$3.07	5.5%	\$3.44
10	\$2.51	4.6%	\$2.78	3.3%	\$3.25	6.0%	\$3.60
11	\$2.39	-4.8%	\$2.59	-6.9%	\$3.15	-3.0%	\$3.41
12	\$2.46	2.7%	\$2.58	-0.5%	\$3.25	3.2%	\$3.41
13	\$2.65	7.6%	\$2.73	6.0%	\$3.51	7.8%	\$3.62
14	\$2.61	-1.3%	\$2.66	-2.7%	\$3.61	2.8%	\$3.67
15	\$2.63	0.6%	\$2.66	0.2%	\$3.54	-1.9%	\$3.59
16	\$2.89	10.0%	\$2.92	9.7%	\$3.88	9.7%	\$3.92
17*	\$2.93	1.4%	\$2.93	0.3%	\$3.89	0.2%	\$3.89

1) Does not includes G&A, ATP, DMAP, Streetcar, Intergovernmental Transfers costs and Medical Plans-Retired/Disabled

2) Does not includes ATP, DMAP, Streetcar, and Intergovernmental Transfers costs.

* Data is based on Adopted Budget.

Exhibit 6. LIFT Revenue, Ridership, and Service*

Fiscal Year	LIFT and Cab Vehicle Hours	Percent Change	LIFT and Cab Ridership	Percent Change	LIFT and Cab Operating Costs	Percent Change	LIFT and Cab Operating Costs per Ride	Percent Change	LIFT and Cab Revenue	Percent Change
85										
86										
87										
88										
89										
90										
91										
92	150,474		400,963		\$5,639,847		\$14.07		\$78,415	
93	180,569	20.0%	415,814	3.7%	\$6,391,020	13.3%	\$15.37	9.3%	\$81,751	4.3%
94	210,003	16.3%	462,053	11.1%	\$7,322,590	14.6%	\$15.85	3.1%	\$83,526	2.2%
95	236,986	12.8%	501,894	8.6%	\$8,486,412	15.9%	\$16.91	6.7%	\$125,322	50.0%
96	274,201	15.7%	553,874	10.4%	\$8,778,547	3.4%	\$15.85	-6.3%	\$141,085	12.6%
97	308,798	12.6%	613,755	10.8%	\$9,655,316	10.0%	\$15.73	-0.7%	\$215,607	52.8%
98	335,754	8.7%	649,996	5.9%	\$11,050,808	14.5%	\$17.00	8.1%	\$272,025	26.2%
99	366,902	9.3%	680,374	4.7%	\$11,913,345	7.8%	\$17.51	3.0%	\$380,257	39.8%
00	397,216	8.3%	735,792	8.1%	\$15,573,346	30.7%	\$21.17	20.9%	\$447,156	17.6%
01	422,812	6.4%	781,956	6.3%	\$14,979,168	-3.8%	\$19.16	-9.5%	\$541,761	21.2%
02	456,389	7.9%	845,496	8.1%	\$16,481,644	10.0%	\$19.49	1.8%	\$564,327	4.2%
03	485,659	6.4%	918,948	8.7%	\$17,797,497	8.0%	\$19.37	-0.6%	\$653,846	15.9%
04	513,625	5.8%	958,248	4.3%	\$21,395,262	20.2%	\$22.33	15.3%	\$686,825	5.0%
05	554,507	8.0%	1,026,156	7.1%	\$24,050,336	12.4%	\$23.44	5.0%	\$747,073	8.8%
06	578,184	4.3%	1,050,144	2.3%	\$26,236,840	9.1%	\$24.98	6.6%	\$971,326	30.0%
07	601,674	4.1%	1,084,056	3.2%	\$28,257,625	7.7%	\$26.07	4.3%	\$1,090,835	12.3%
08	623,150	3.6%	1,122,036	3.5%	\$30,890,457	9.3%	\$27.53	5.6%	\$1,171,184	7.4%
09	619,204	-0.6%	1,088,446	-3.0%	\$31,020,152	0.4%	\$28.50	3.5%	\$1,289,801	10.1%
10	593,030	-4.2%	1,072,704	-1.4%	\$30,700,651	-1.0%	\$28.62	0.4%	\$1,314,673	1.9%
11	582,804	-1.7%	1,063,942	-0.8%	\$30,887,658	0.6%	\$29.03	1.4%	\$1,360,396	3.5%
12	577,709	-0.9%	1,062,874	-0.1%	\$31,744,160	2.8%	\$29.87	2.9%	\$1,652,790	21.5%
13	567,202	-1.8%	1,037,700	-2.4%	\$32,094,099	1.1%	\$30.93	3.6%	\$1,707,337	3.3%
14	572,866	1.0%	1,036,824	-0.1%	\$33,173,764	3.4%	\$32.00	3.5%	\$1,365,613	-20.0%
15	580,777	1.4%	1,042,272	0.5%	\$33,861,160	2.1%	\$32.49	1.5%	\$1,220,757	-10.6%
16	612,565	5.5%	1,064,568	2.1%	\$35,271,600	4.2%	\$33.13	2.0%	\$1,127,992	-7.6%
17**	614,631	0.3%	1,095,599	2.9%	\$35,824,754	1.6%	\$32.70	-1.3%	\$1,272,413	12.8%

* Service provided prior to 1992 are not included.

** Data is based on Adopted Budget.

Exhibit 7. Local Economic Trends

Fiscal Year	Tri-County Population	Percent Change	Tri-County Employment ¹	Percent Change	Tri-County Avg Pay (Earn/Employee)	Wage Inflation	Tri-County Property Value Real Market Value (RMV)	Percent Change	Private Tri-County Payroll ¹	Percent Change
73	924,100	0.8%	325,963	6.2%	\$8,817	6.7%	\$8,313,206,506	10.8%	\$2,874,079,275	13.3%
74	931,200	0.8%	333,393	2.3%	\$9,572	8.6%	\$9,196,563,014	10.6%	\$3,191,334,388	11.0%
75	941,700	1.1%	328,245	-1.5%	\$10,256	7.1%	\$10,205,290,497	11.0%	\$3,366,613,990	5.5%
76	954,800	1.4%	341,909	4.2%	\$11,111	8.3%	\$11,419,557,678	11.9%	\$3,798,781,214	12.8%
77	968,200	1.4%	362,973	6.2%	\$11,859	6.7%	\$12,612,056,645	10.4%	\$4,304,633,028	13.3%
78	1,013,050	4.6%	398,591	9.8%	\$12,791	7.9%	\$14,027,212,577	11.2%	\$5,098,305,257	18.4%
79	1,033,550	2.0%	422,956	6.1%	\$13,959	9.1%	\$15,897,003,000	13.3%	\$5,904,152,731	15.8%
80	1,053,100	1.9%	425,451	0.6%	\$15,302	9.6%	\$18,620,927,000	17.1%	\$6,510,203,094	10.3%
81	1,062,000	0.8%	415,451	-2.4%	\$16,488	7.8%	\$23,637,223,000	26.9%	\$6,850,078,234	5.2%
82	1,069,300	0.7%	392,771	-5.5%	\$17,413	5.6%	\$26,136,442,000	10.6%	\$6,839,449,188	-0.2%
83	1,057,900	-1.1%	390,499	-0.6%	\$18,001	3.4%	\$28,624,740,000	9.5%	\$7,029,388,727	2.8%
84	1,068,800	1.0%	411,798	5.5%	\$18,687	3.8%	\$30,559,105,000	6.8%	\$7,695,130,126	9.5%
85	1,078,000	0.9%	422,852	2.7%	\$19,193	2.7%	\$32,953,204,000	7.8%	\$8,115,896,617	5.5%
86	1,087,500	0.9%	434,908	2.9%	\$19,876	3.6%	\$34,835,587,000	5.7%	\$8,644,381,696	6.5%
87	1,097,100	0.9%	450,699	3.6%	\$20,541	3.3%	\$36,354,973,000	4.4%	\$9,258,031,450	7.1%
88	1,119,700	2.1%	479,317	6.3%	\$21,469	4.5%	\$36,811,010,000	1.3%	\$10,290,273,686	11.1%
89	1,141,500	1.9%	506,533	5.7%	\$22,301	3.9%	\$37,535,437,000	2.0%	\$11,296,147,453	9.8%
90	1,183,000	3.6%	524,279	3.5%	\$23,642	6.0%	\$38,864,890,000	3.5%	\$12,394,797,852	9.7%
91	1,217,560	2.9%	523,498	-0.1%	\$24,815	5.0%	\$42,338,116,000	8.9%	\$12,990,643,800	4.8%
92	1,247,610	2.5%	528,286	0.9%	\$26,310	6.0%	\$50,366,176,000	19.0%	\$13,899,105,282	7.0%
93	1,277,820	2.4%	547,625	3.7%	\$26,968	2.5%	\$54,907,907,000	9.0%	\$14,768,176,686	6.3%
94	1,302,460	1.9%	574,868	5.0%	\$27,809	3.1%	\$59,984,969,000	9.2%	\$15,986,609,610	8.3%
95	1,329,090	2.0%	605,542	5.3%	\$29,200	5.0%	\$67,435,101,000	12.4%	\$17,681,895,017	10.6%
96	1,360,530	2.4%	625,313	3.3%	\$30,965	6.0%	\$76,091,671,000	12.8%	\$19,362,980,399	9.5%
97	1,387,590	2.0%	658,099	5.2%	\$32,752	5.8%	\$86,216,900,000	13.3%	\$21,553,852,346	11.3%
98	1,409,930	1.6%	668,091	1.5%	\$34,140	4.2%	\$96,630,942,000	12.1%	\$22,808,631,870	5.8%
99	1,430,650	1.5%	675,109	1.1%	\$35,939	5.3%	\$106,703,310,000	10.4%	\$24,262,566,598	6.4%
00	1,451,650	1.5%	691,551	2.4%	\$39,169	9.0%	\$115,941,283,000	8.7%	\$27,087,525,558	11.6%
01	1,467,300	1.1%	685,125	-0.9%	\$39,217	0.1%	\$124,350,639,000	7.3%	\$26,868,806,752	-0.8%
02	1,484,150	1.1%	675,208	-1.4%	\$38,856	-0.9%	\$134,835,692,000	8.4%	\$26,236,081,103	-2.4%
03	1,503,900	1.3%	662,175	-1.9%	\$39,216	0.9%	\$140,814,040,000	4.4%	\$25,967,644,770	-1.0%
04	1,522,400	1.2%	657,585	-0.7%	\$40,887	4.3%	\$151,236,678,000	7.4%	\$26,886,371,724	3.5%
05	1,543,910	1.4%	678,527	3.2%	\$42,023	2.8%	\$160,154,351,000	5.9%	\$28,514,060,498	6.1%
06	1,569,170	1.6%	704,116	3.8%	\$43,762	4.1%	\$171,753,908,000	7.2%	\$30,813,829,928	8.1%
07	1,593,370	1.5%	722,409	2.6%	\$45,092	3.0%	\$199,710,358,000	16.3%	\$32,574,995,021	5.7%
08	1,614,465	1.3%	729,416	1.0%	\$46,938	4.1%	\$228,449,246,000	14.4%	\$34,237,622,643	5.1%
09	1,631,665	1.1%	696,879	-4.5%	\$46,961	0.0%	\$229,798,303,000	0.6%	\$32,725,984,271	-4.4%
10	1,644,635	0.8%	661,375	-5.1%	\$47,760	1.7%	\$228,377,751,000	-0.6%	\$31,586,944,751	-3.5%
11	1,656,775	0.7%	675,633	2.2%	\$49,968	4.6%	\$215,824,787,000	-5.5%	\$33,760,095,046	6.9%
12	1,672,970	1.0%	695,275	2.9%	\$52,042	4.1%	\$203,907,401,000	-5.5%	\$36,183,167,936	7.2%
13	1,693,600	1.2%	715,282	2.9%	\$52,111	0.1%	\$198,870,622,000	-2.5%	\$37,274,222,331	3.0%
14	1,717,765	1.4%	738,449	3.2%	\$53,824	3.3%	\$208,548,342,000	4.9%	\$39,746,082,480	6.6%
15	1,745,385	1.6%	761,568	3.1%	\$55,690	3.5%	\$230,675,518,000	10.6%	\$42,411,757,952	6.7%
16	1,779,245	1.9%	786,364	3.3%	\$58,077	4.3%	\$253,349,513,000	9.8%	\$45,669,997,254	7.7%
17*	1,811,271	1.8%	809,955	3.0%	\$59,769	2.9%	\$273,617,474,040	8.0%	\$48,410,197,089	6.0%

1) Excludes: social services, membership of organization, federal and local governments.

* Data is based on projection.

Exhibit 8. Debt and Capital Investment

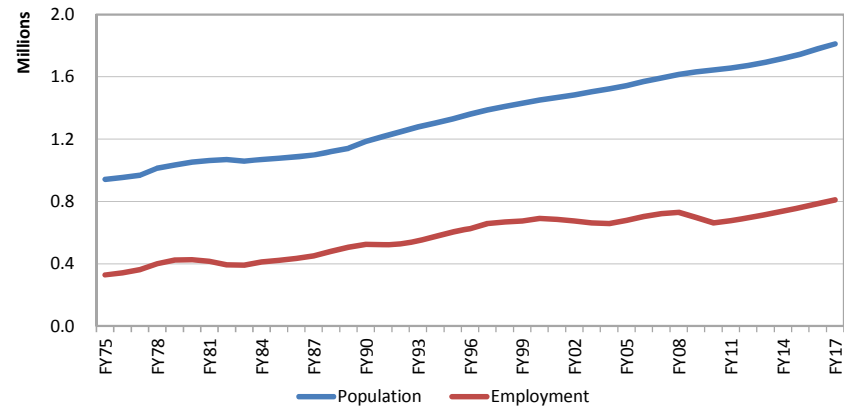
Fiscal Year	Debt Service (Senior Lien)/Capita	Percent Change	Debt Service (Senior Lien)	Percent Change	Capital and Operating Projects ¹	Percent Change
76						
77						
78						
79						
80						
81						
82						
83	\$3.23		\$3,416,000			
84	\$3.49	8.0%	\$3,728,000	9.1%		
85	\$3.58	2.6%	\$3,859,000	3.5%		
86	\$2.03	-43.3%	\$2,206,000	-42.8%		
87	\$2.53	24.7%	\$2,775,000	25.8%		
88	\$2.25	-11.0%	\$2,522,000	-9.1%		
89	\$2.20	-2.1%	\$2,517,000	-0.2%		
90	\$2.09	-5.2%	\$2,473,000	-1.7%		
91	\$2.14	2.5%	\$2,610,000	5.5%	\$18,801,939	
92	\$2.07	-3.3%	\$2,586,000	-0.9%	\$18,390,434	-2.2%
93	\$1.90	-8.5%	\$2,424,000	-6.3%	\$23,499,396	27.8%
94	\$2.40	26.6%	\$3,127,000	29.0%	\$27,258,006	16.0%
95	\$2.32	-3.4%	\$3,084,000	-1.4%	\$44,485,453	63.2%
96	\$3.33	43.6%	\$4,534,000	47.0%	\$34,362,130	-22.8%
97	\$3.77	13.2%	\$5,235,000	15.5%	\$16,660,115	-51.5%
98	\$3.65	-3.2%	\$5,150,000	-1.6%	\$45,786,810	174.8%
99	\$5.91	61.7%	\$8,450,000	64.1%	\$53,210,726	16.2%
00	\$4.72	-20.1%	\$6,850,000	-18.9%	\$21,380,647	-59.8%
01	\$6.42	36.0%	\$9,417,000	37.5%	\$37,185,338	73.9%
02	\$7.06	10.0%	\$10,479,000	11.3%	\$20,221,624	-45.6%
03	\$6.22	-11.9%	\$9,357,000	-10.7%	\$33,139,524	63.9%
04	\$6.82	9.7%	\$10,389,000	11.0%	\$14,912,151	-55.0%
05	\$9.86	44.5%	\$15,228,859	46.6%	\$6,305,572	-57.7%
06	\$8.45	-14.4%	\$13,254,132	-13.0%	\$25,516,713	304.7%
07	\$8.47	0.2%	\$13,489,360	1.8%	\$9,917,641	-61.1%
08	\$8.01	-5.3%	\$12,938,500	-4.1%	\$14,294,793	44.1%
09	\$8.00	-0.1%	\$13,060,226	0.9%	\$35,353,851	147.3%
10	\$9.10	13.7%	\$14,969,558	14.6%	\$37,178,882	5.2%
11	\$10.21	12.2%	\$16,917,055	13.0%	\$37,179,659	0.0%
12	\$9.57	-6.3%	\$16,004,207	-5.4%	\$30,950,289	-16.8%
13	\$21.12	120.8%	\$35,768,181	123.5%	\$58,702,367	89.7%
14	\$20.99	-0.6%	\$36,063,555	0.8%	\$64,571,529	10.0%
15	\$12.83	-38.9%	\$22,390,805	-37.9%	\$73,100,563	13.2%
16	\$10.63	-17.1%	\$18,916,634	-15.5%	\$100,152,053	37.0%
17*	\$12.63	18.8%	\$22,876,385	20.9%	\$109,015,667	8.9%

1) Excludes Rail, and Construction Projects.

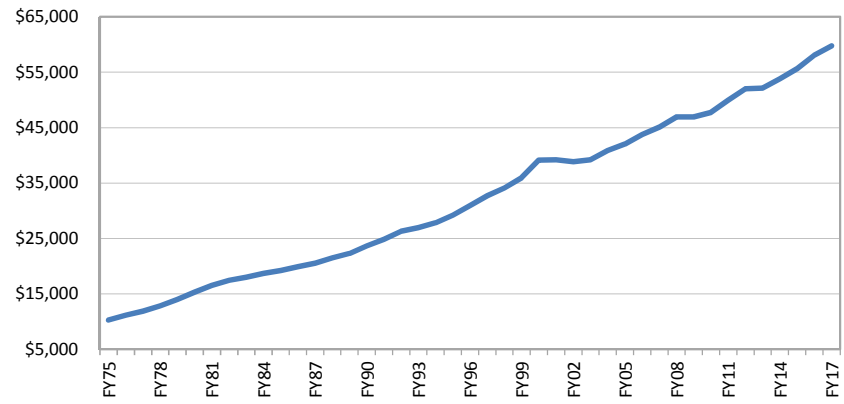
* Data is based on Adopted Budget.

Local Economic Trends

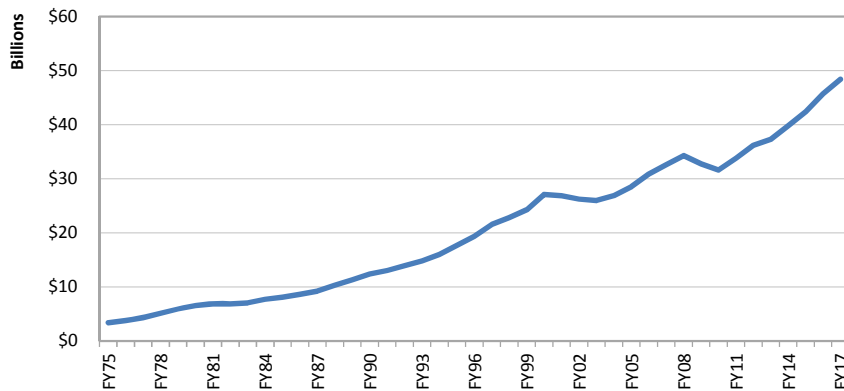
Tri-County Population and Employment



Tri-County Average Yearly Earnings

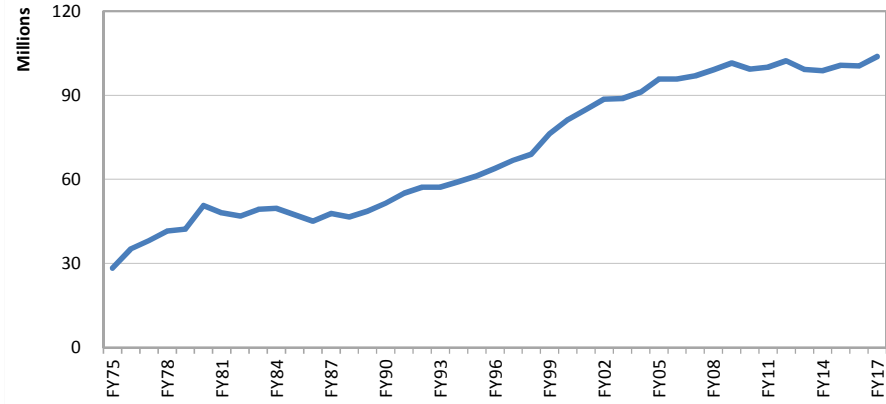


Tri-County Private Payrolls

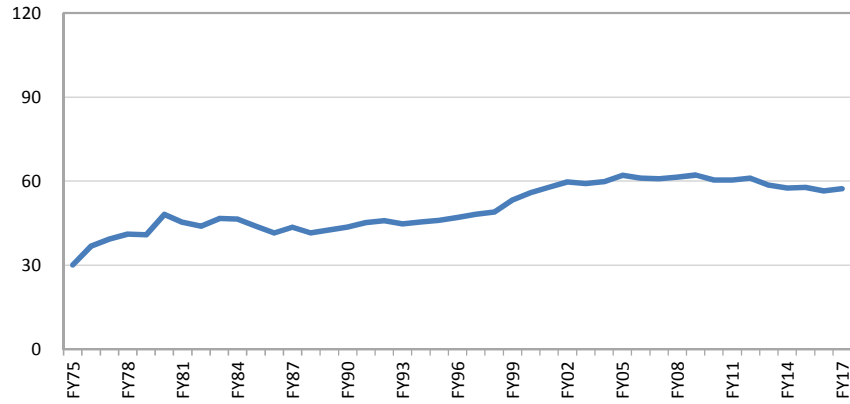


Ridership

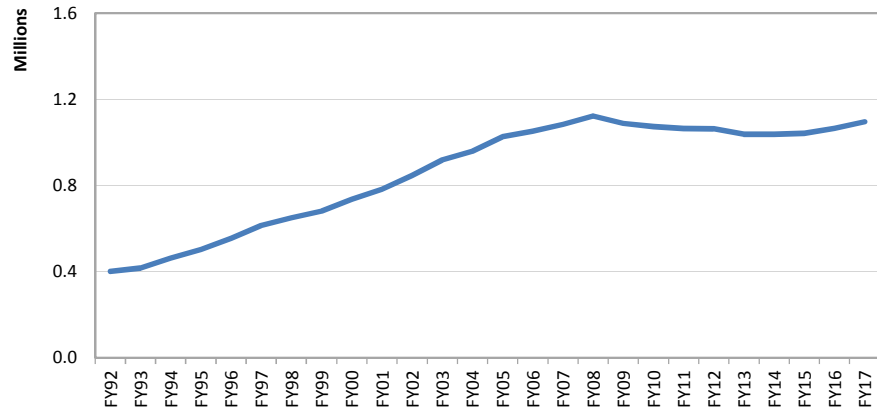
Fixed Route Boarding Rides



Fixed Route Boarding Rides per Capita

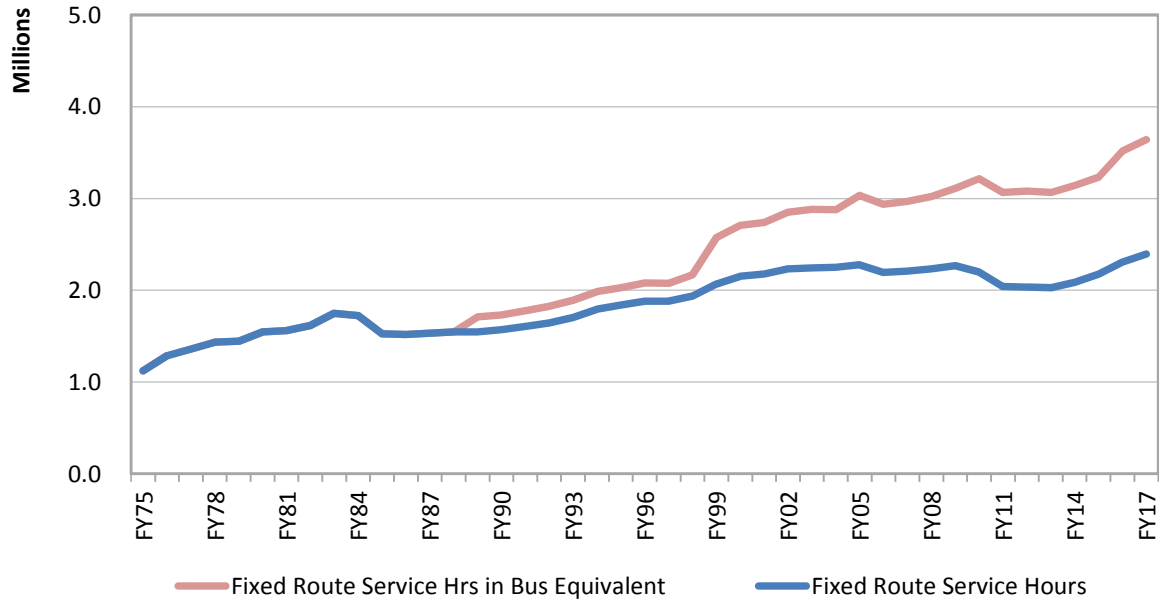


LIFT and Cab Boarding Rides

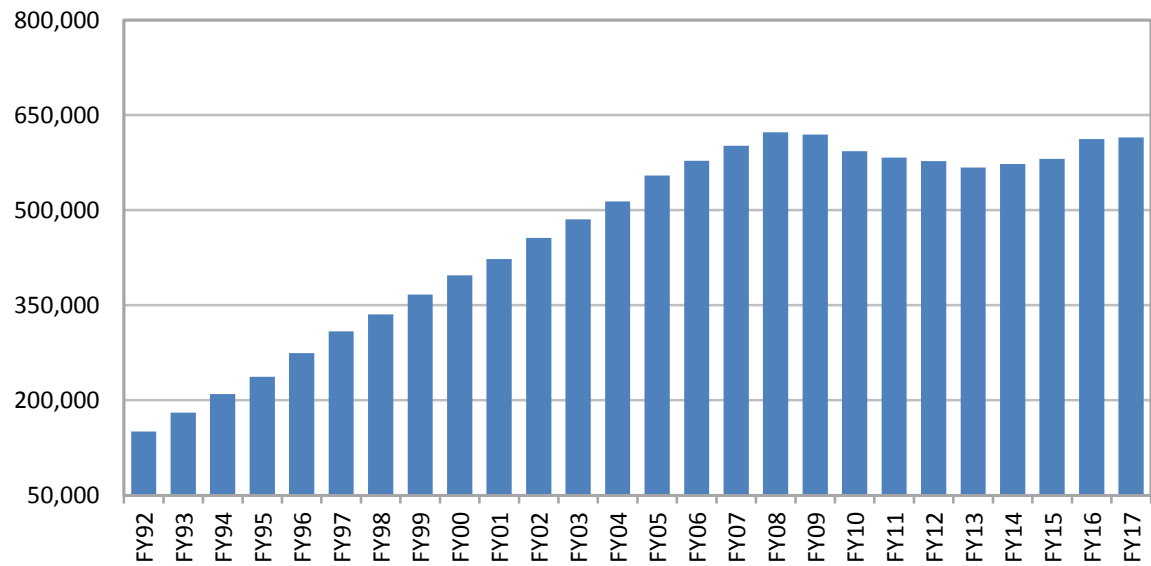


Service

Total Fixed Route Service Hours in Bus Equivalents and Total Fixed Route Service Hours

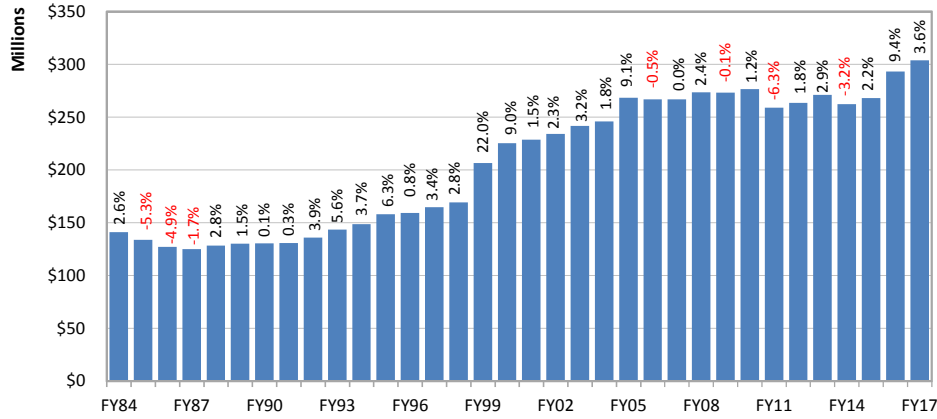


LIFT and Cab Service Vehicle Hours

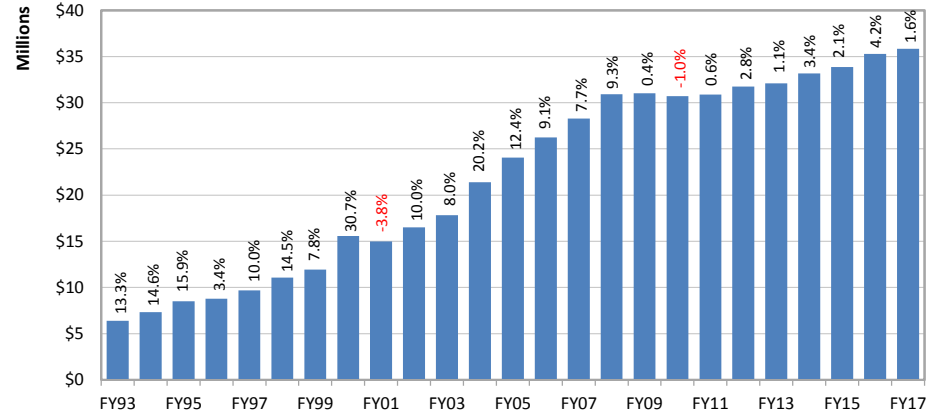


Expense

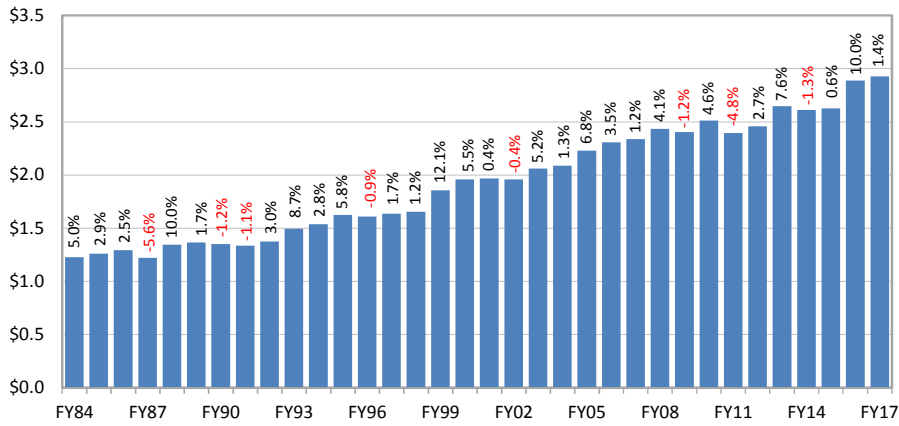
Fixed Route Operations Cost



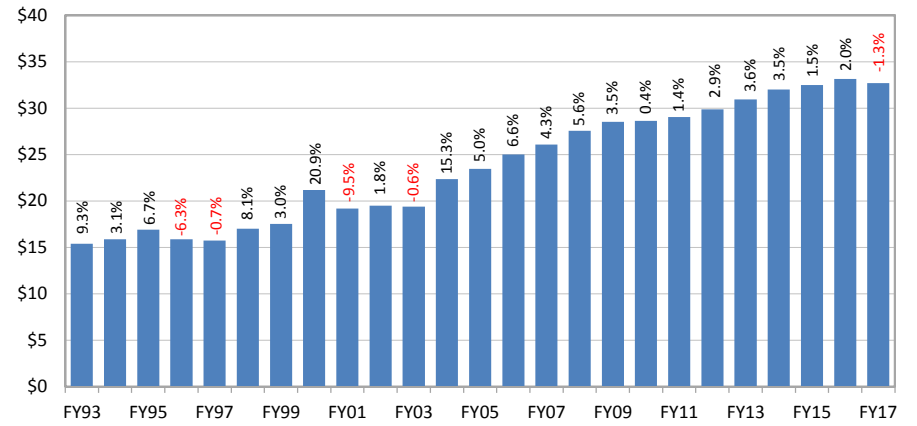
LIFT and Cab Operations Costs



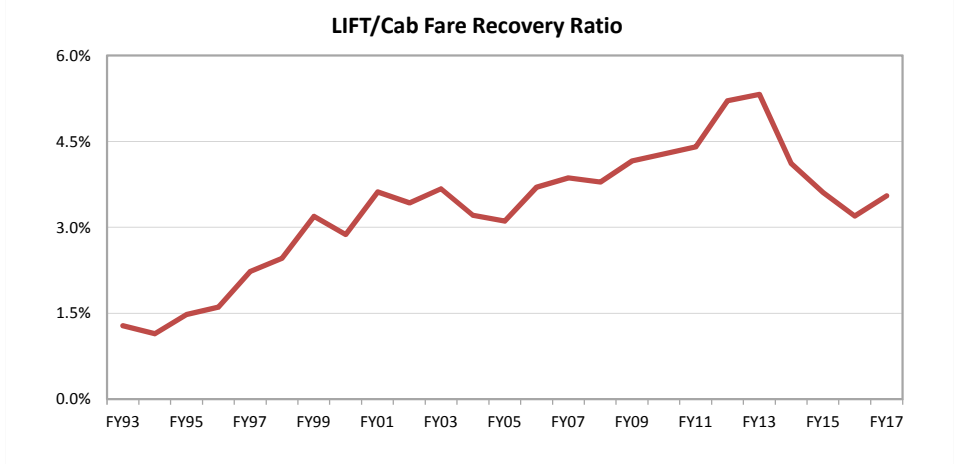
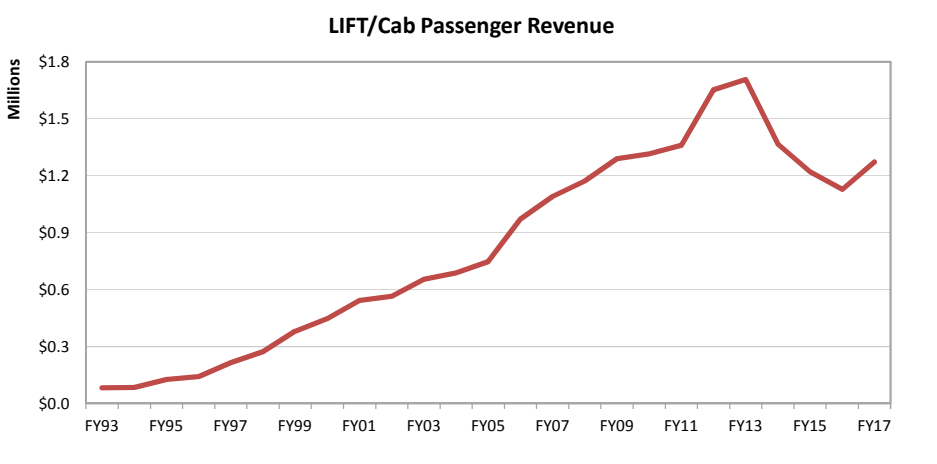
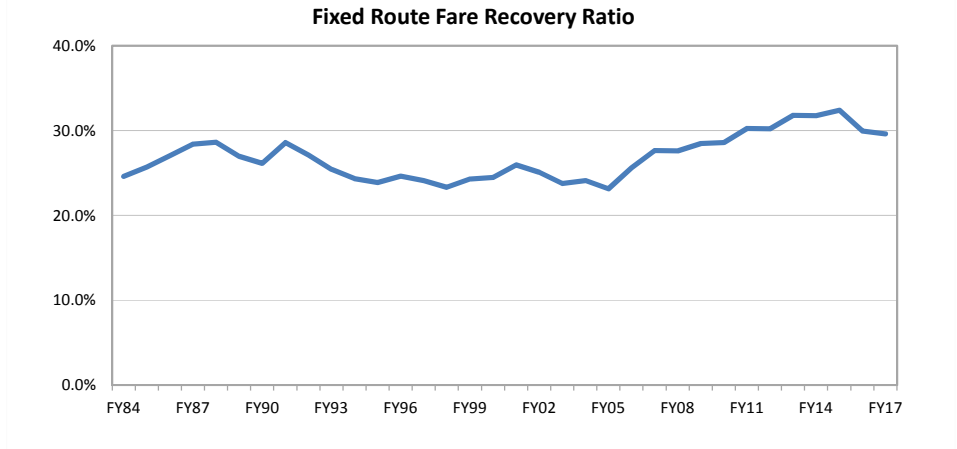
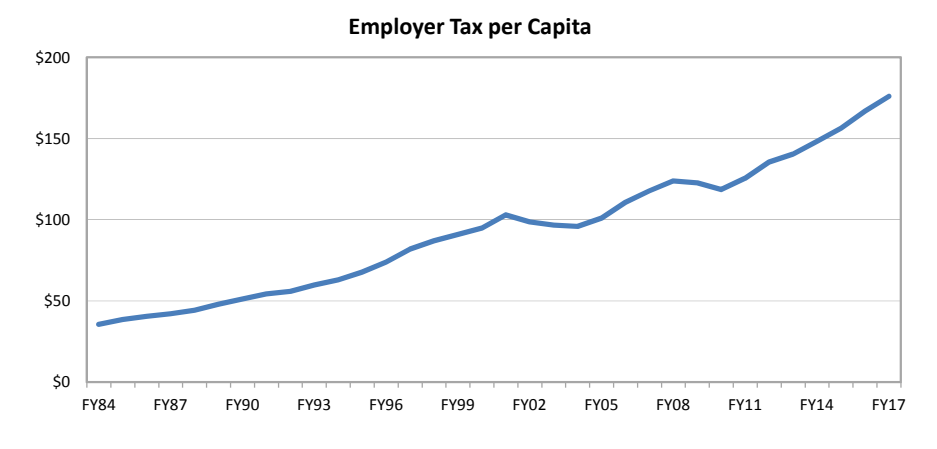
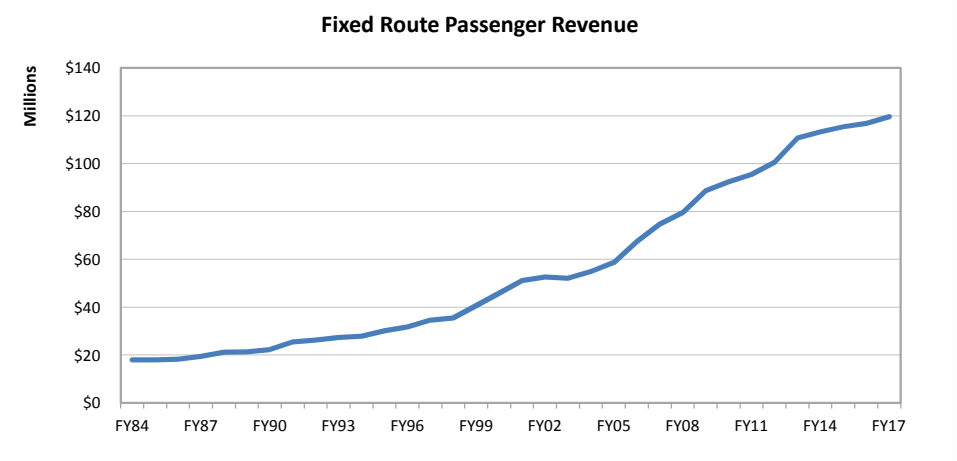
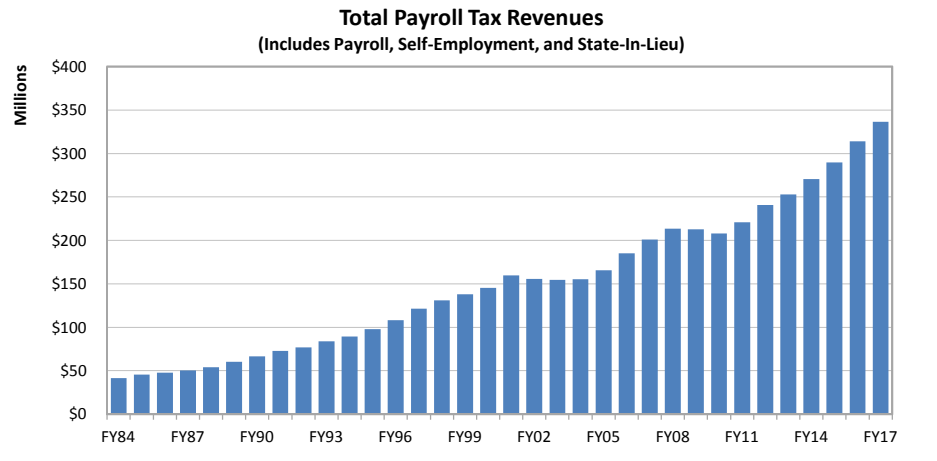
Fixed Route Operations Cost per Ride



LIFT and Cab Operations Costs per Ride



Revenue






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State of Oregon,) ss

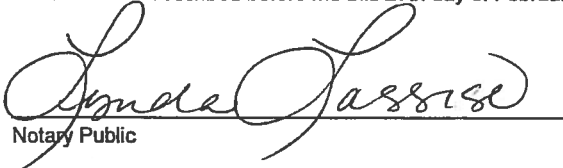
County of Multnomah)

Cary Lee Dahlberg being duly sworn, deposes that he/she is principal clerk of Oregonian Media Group; that The Oregonian is a public newspaper published in the city of Portland, with general circulation in Oregon, and this notice is an accurate and true copy of this notice as printed in said newspaper, was printed and published in the regular edition and issue of said newspaper on the following date(s):

The Oregonian 02/24/2017


Principal Clerk of the Publisher

Sworn to and subscribed before me this 27th day of February 2017


Notary Public



**NOTICE OF BUDGET
COMMITTEE MEETING**

A public meeting of the Budget Committee of the Tri-County Metropolitan Transportation District (TriMet), Clackamas, Multnomah and Washington Counties, State of Oregon, to discuss the budget for the fiscal year July 1, 2017 to June 30, 2018, will be held in the World Trade Center Building, 121 SW Salmon Street, Sky Bridge Room A & B, Portland, Oregon. The meeting will take place on the 22nd day of March, 2017 at 9 a.m. The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget.

This is a public meeting where deliberation of the Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the Budget Committee.

A copy of the budget document may be inspected or obtained on or after March 8, 2017 at 1800 SW 1st Avenue, Suite 300, Portland, Oregon between the hours of 8:00 A.M. and 5:00 P.M., Monday through Friday, or on TriMet's website at www.trimet.org.
Dee Brookshire, Budget Officer

RESOLUTION 17-03-22

RESOLUTION OF THE TRI-COUNTY METROPOLITAN TRANSPORTATION DISTRICT OF OREGON (TRIMET) APPROVING THE PROPOSED FISCAL YEAR 2018 ANNUAL BUDGET FOR SUBMISSION TO THE MULTNOMAH COUNTY TAX SUPERVISING AND CONSERVATION COMMISSION

WHEREAS, TriMet develops and approves its Budget pursuant to ORS Chapter 294; and

WHEREAS, pursuant to ORS 294.423, TriMet's Board of Directors constitutes TriMet's Budget Committee (Committee); and

WHEREAS, pursuant to ORS 294.331, TriMet's Chief Financial Officer serves as Budget Officer and primary liaison with the Multnomah County Tax Supervising and Conservation Commission (TSCC); and

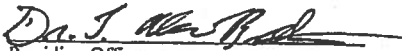
WHEREAS, ORS 294.428 provides that the Committee shall approve the Budget as submitted by the Budget Officer or as revised by the Committee; and

WHEREAS, ORS 294.431 requires TriMet to submit its Budget to the TSCC;

NOW, THEREFORE, BE IT RESOLVED:

That the Fiscal Year 2018 Proposed Budget as submitted, including technical corrections and revisions, is approved and shall be submitted to the Multnomah County Tax Supervising and Conservation Commission.

Dated: March 22, 2017


Presiding Officer

Attest:


Recording Secretary

Approved as to Legal Sufficiency:


Legal Department



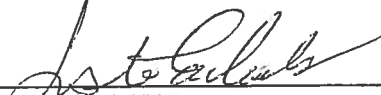
The Oregonian
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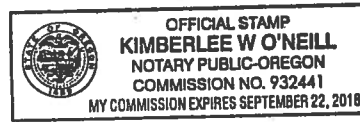
AD#: 0008142145

State of Oregon,) ss
County of Multnomah)


Justin Eubanks being duly sworn, deposes that he/she is principal clerk of Oregonian Media Group; that The Oregonian is a public newspaper published in the city of Portland, with general circulation in Oregon, and this notice is an accurate and true copy of this notice as printed in said newspaper, was printed and published in the regular edition and issue of said newspaper on the following date(s):

The Oregonian 04/19/2017


Principal Clerk of the Publisher



Sworn to and subscribed before me this 20th day of April 2017


Notary Public

TRIMET

TSCC

NOTICE OF BUDGET HEARING

A public hearing will be held by the Tax Supervising and Conservation Commission (TSCC) on the budget approved by the budget committee for the Tri-County Metropolitan Transportation District of Oregon (TriMet), Multnomah County, State of Oregon, for the fiscal year July 1, 2017 to June 30, 2018. The hearing will be held in Rooms 142-144 of the University of Oregon - Portland, White Stag Building, 70 NW Couch Street, Portland, Oregon on April 26, 2017, at 8:00 A.M. The purpose of the hearing is to discuss the budget with interested persons.

A copy of the budget document may be inspected or obtained at the TriMet office, 1800 SW 1st Avenue, Suite 300, Portland, Oregon between the hours of 8:00 A.M. and 5:00 P.M., Monday through Friday.

Total Budget Requirements:

\$1,150,456,086

Last Year's Total Levy:

\$0

This Year's Total Levy:

\$0

Change From Last Year:

\$0

Dee Brookshire, Budget Officer



**Tax Supervising
& Conservation
Commission**

PO Box 8428
Portland, Oregon
97207-8428

Telephone (503) 988-3054
Fax: (503) 988-3053

E-Mail:
TSCC@mulco.us

Web Site:
www.tsccmulco.com

April 26, 2017

Board of Directors
Tri-County Metropolitan Transportation District
4012 SE 17th Avenue
Portland, Oregon 97202

Dear President Warner and Directors:

The Tax Supervising and Conservation Commission met on April 26, 2017 to review, discuss and conduct a public hearing on the TriMet's 2017-18 Approved Budget. This hearing was conducted pursuant to ORS 294.605 to 294.705 to confirm compliance with applicable laws and to determine the adequacy of estimates necessary to support efficient and economical administration of the district.

The budget was filed timely on March 30, 2017. The Commission hereby certifies by a majority vote of members of the Commission that it has no recommendation or objections to make with respect to the budget.

For 2017-18, estimates were judged to be reasonable for the purpose shown and the document was found to be in substantial compliance with Local Budget Law. The budget estimates and levy amounts, as shown in the approved budget, are shown on the attached page.

Please file a complete copy of the adopted budget with the Commission no later than July 15, 2017. If extra time is needed for filing the adopted budget, please request an extension in writing.

We appreciate having the opportunity to discuss this budget with you.

Yours very truly,

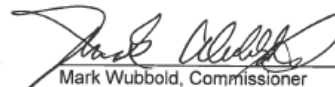
TAX SUPERVISING & CONSERVATION COMMISSION


David Barringer, Chair

Brendan P. Watkins, Vice Chair

Margo Norton, Commissioner


James Ofsink, Commissioner


Mark Wubbold, Commissioner

Commissioners
David Barringer, Chair
Brendan P. Watkins
Margo Norton
James Ofsink
Mark Wubbold

	Budget Estimates	Unappropriated Portion
General Fund	\$1,150,456,086	\$ 310,135,571
Total Budget Estimates	\$ 1,150,456,086	\$ 310,135,571
Tax Levy: None		

APPROPRIATION SCHEDULE

General Fund:	Operating	Capital	Other	Total
Office of the General Manager Division	\$ 1,834,723			\$ 1,834,723
Public Affairs Division	15,932,905	\$ 2,233,877		18,166,782
Safety & Security Division	25,314,520	20,902,392		46,216,912
Information Technology Division	12,275,646	12,493,210		24,768,856
Finance & Administration Division	20,253,953	15,456,391		35,710,344
Labor Relations & Human Resources Division	4,521,453			4,521,453
Legal Services Division	2,236,196	425,000		2,661,196
Operations Division	354,473,652	78,348,487		432,822,139
Capital Projects Division	4,349,593	73,226,207		77,575,800
OPEB & Pension UAAL	48,385,376			48,385,376
Regional Fund Exchanges	5,500,000			5,500,000
Debt Service	139,587,854			139,587,854
Pass Through Requirements			\$ 6,595,892	6,595,892
Contingency			23,880,963	23,880,963
Total General Fund Appropriation	\$ 634,665,870	\$ 203,085,564	\$ 30,476,855	\$ 868,228,289
Excludes Ending Fund Balance of				\$ 331,169,498

RESOLUTION 17-05-42

RESOLUTION OF THE TRI-COUNTY METROPOLITAN TRANSPORTATION DISTRICT OF OREGON (TRIMET) ADOPTING THE FISCAL YEAR 2017-2018 ANNUAL BUDGET AND APPROPRIATING FUNDS

WHEREAS, at a public meeting on March 24, 2017, the TriMet Board of Directors (Board) approved budget estimates for the period July 1, 2017 through June 30, 2018, for submission to the Multnomah County Tax Supervising and Conservation Commission (TSCC) for review and recommendations; and

WHEREAS, the TSCC held a public hearing on April 26, 2017, to review the TriMet budget with the directors and staff of TriMet and to provide the public an opportunity to ask questions and express views concerning such budget estimates and the TSCC certified the budget with no objections or recommendations; and


WHEREAS, the aggregate sum of budget requirements for all funds is \$1,199,397,787;

NOW, THEREFORE, BE IT RESOLVED:

1. TriMet's Budget Officer is authorized to make adjustments within, but not between, appropriations during the budget period.
2. The budget as approved on March 24, 2017, and certified by the Multnomah County Tax Supervising and Conservation Commission; and herein amended, is adopted; and that for the period July 1, 2017 through June 30, 2018, funds are appropriated as follows:


General Fund:

Office of the General Manager Division	\$1,834,723
Public Affairs Division	18,166,782
Safety & Security Division	46,216,912
Information Technology Division	24,768,856
Finance & Administration Division	35,710,344
Labor Relations & Human Resources Division	4,521,453
Legal Services Division	2,661,196
Operations Division	432,822,139
Capital Projects Division	77,575,800
OPEB & Pension UAAL	48,385,376
Regional Fund Exchanges	5,500,000
Debt Service	139,587,854
Pass Through Requirements	6,595,892
Contingency	23,880,963
Total General Fund Appropriation	\$868,228,289
Fund Balance	331,169,498
Total Adopted Budget	\$1,199,397,787


 Presiding Officer

Attest:

 Recording Secretary

Approved as to Legal Sufficiency:

 Legal Department

TRI  **MET**
See where it takes you.